Monday October 14 1991

Second

Chernobyl

shows safety

JUST five years after the Chernobyl nuclear disaster, a

second industrial accident at

the atomic power plant at the

weekend has revealed the appalling safety standards which still prevail at Cherno-

byl and other Soviet nuclear

Over the weekend a fire raged for six hours at the sec-ond reactor, blowing the roof

off the turbine room and fore-

ing the reactor to be shut

Government officials say the

fire did not release additional

radiation, but the first western journalists admitted inside the

turbine room yesterday saw

rain pouring in on the charred generator through a gaping

Nervous officials at the

power plant admitted that the fire could easily have spread through the turbine room and

consumed all six turbines. If that had occurred, or if the

fire had broken out in the

third block, structural damage could have been done to the sarcophagus which seals the

"This is a terrible shadow, I would even call this a cursed

place," said the Ukrainian

environment minister, Mr Iuri Shcherbak. "The sarcophagus

is the single most dangerous

atomic point in the world. Our

people are right to tremble when they hear the word Cher-

On April 26 1986, there was an accident at the fourth reac-tor which claimed 30 lives

immediately and contaminated

vast areas of the Soviet Union

Mr Viktor Hladush, the

Ukrainian minister of industry and transport, admitted at a

that the latest fire revealed

that safety standards were

still dangerously low at Cher-nobyl and the Ukraine's 14

other nuclear reactors. He also

acknowledged that the RBMK

Soviet-type reactors are far

more dangerous than their western counterparts.

Nonetheless, Mr Hladush

said that the Ukrainian gov-

ernment — which now has de facto control of the republic's

nuclear reactors and will take

over formally by December 1
- has no immediate plans to

shut the reactor down sooner

than 1995, the target date announced before the fire.

Last week the Ukrainian

Continued on Page 16

and northern Europe.

melted-down fourth reactor.

2,300 sq m hole in the roof.

accident

still poor

By Chrystia Freeland

in Chernobyl

plants.

down.

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World News

Dominio Lacom to Edward

of the August and Augu

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Senators told harassment claims made a decade ago rights offer

Four acquaintances of Anita Hill, the former aide who has accused US Supreme Court nominee Clarence Thomas of sexual harassment, told the Senate judiciary committee that they first learned of the incidents from her a decade

Croatian relief on way An EC-led convoy carrying humanitarian aid to Vukovar eastern Croatia, succeeded in negotiating safe passage to the besieged city after Serb reservists and federal army units shelled and completely destroyed nearby villages. Page 16

Energy tax nearer EC environment ministers reached what Brussels officials described as "a turning point" in Community environment policy by accepting in principle the European Commission's plan for an energy tax to com-bat global warming. Page 16

Baker in Cairo US secretary of state James Baker arrived in Cairo at the start of his eighth Middle East peace shuttle since the end

of the Gulf War.

Arms talks go well America's top general Colin Powell and Soviet chief of staff General Vladimir Lobov said after talks on arms in Vienna that they had full confidence in each other and would intensify their contacts.

German police fears Two missing German police-men were feared murdered after pools of blood were found in a country car park. Their burned-out car was riddled with bullet holes. Kohi call on racism, page 16

Boost for Rao

India's Congress government of P.V. Narasimha Rao was strengthened by an announce-ment that Sonia Gandhi, Italian-born wife of the assassinated former prime minister, will not stand in a key by-elec-tion next month. Page 4

Groups representing most of Spain's judges and magistrates called for the sacking of inte-rior minister José Luis Corcuera, deepening a rift between the government and the independent judiciary. Page 3

Turks bomb Kurds Turkish aircraft bombed Kurdish villages in north Iraq for the third day running, throwing into doubt the recent rapprochement between Ankara and the Iraqi Kurdish leader-

Help sought for Hanoi A group of western industrialised countries, headed by France, is attempting to help Vietnam qualify for IMF aid.

Bulgarians vote Bulgarians went to the polls to elect a new parliament for the second time since Todor

Zhivkov's communist regime was toppled in a bloodless palace coup in November 1989. Brazil child crisis President Fernando Collor de

Mello, calling Brazil's 15m abandoned children a national catastrophe, announced a programme to help them. Thailand fights Aids

Thailand has launched one of the most aggressive campaigns against Aids. Page 6 Sweden wins golf Sweden's golfers defeated South Africa 2-1 to win the Dunhill Cup at St Andrews

Scotland Rugby World Cup scores: New Zealand beat Italy

31-21; Western Samoa beat

Canada 19-13.

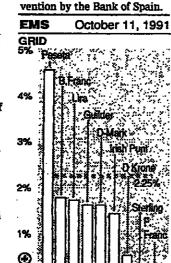
Argentina 35-12; France beat

Business Summary **BAe drums** up support for \$743m

British Aerospace's chief executive plans a whirlwind tour of institutional shareholders over the next two weeks to drum up support for the company's £432m (\$743m)

On Friday, the company's share price closed at 371p, well below the 380p price for the new shares. BAe's advisers believe the share price must rise above 400p in order to induce shareholders to take up their rights. The offer closes on October 28. Page 17

EUROPEAN Monetary System: Sterling spent much of last week at the bottom of the Exchange Rate Mechanism grid as domestic political concerns came to the fore. But intervention by the Bank of England kept sterling comfort-ably above its floor against the D-Mark. The Spanish peseta remained the strongest currency within the ERM, bolstered by high money market rates and the threat of inter-



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, cur-rencies in the EMS narrow band cannot rise more than currency in that part of the sys tem. Sterling and the Spanish fluctuation bands.

INVERGORDON Distillers. Scotch whisky group facing a £350m (\$602m) hostile bid from Whyte & Mackay, UK drinks arm of American Brands, denied that it was con sidering cross-shareholdings with any group to keep its independence. Page 20

RODAMCO, Netherlands' largest property investment group and ABP, the big Dutch civil servants' pension fund, said that they are considering co-operation in foreign property investment. Page 21

CROSS-BORDER mergers and acquisitions in the third quarter of 1991 fell to the lowest level since international deals were affected by the world stock market crash in October 1987, according to KPMG Peat Marwick, accountants and consultants. Page 17

JAPANESE equities: Fund managers are taking a positive view of Japanese equities and plan to increase holdings, said a survey for Smith New Court, international investment house. Page 21

ALCAN Aluminium, Montrealbased company, has blamed poor prices caused partly by heavy Soviet metal sales for a 94 per cent fall in third-quarter net income to \$6m, or zero cents per share. Page 21

NOVA Corporation of Alberta has slashed its quarterly divi-dend by more than half, from 13 to 6 cents a share, and delayed plans to hive off its gas pipeline and chemicals businesses into two separate companies. Page 21

EC ministers optimistic after Kohl backs plan to cut farm aid German move lifts Gatt talks

By David Dodwell, World Trade Editor

THE STALLED talks on the reform of world trade were revitalised at the weekend fol-lowing a reversal of German policy on agricultural prices by

Chancellor Helmut Kohl.

European Community trade
ministers meeting in The
Hague learned that Mr Kohl had told his cabinet that it would be "a catastrophe" if the Uruguay round of the General Agreement on Tariffs and Trade, now nearing its conclusion, did not succeed.

Ministers left the two-day meeting saying they were confident of "reaching substantial results" in the Gatt Uruguay round by the end of the year. Mr Frans Andriessen, vice-chairman of the EC Commission, said he was confident that he had won the elbow room his staff needed to negoti-ate on the Community's behalf. Mr Kohl's decision to sup-port trade reformers pressing for reductions in the EC's costly agriculture subsidy sys-tem comes after a protracted debate inside the German cabi-

net. This is one of Germany's

most sensitive political subjects and the farming lobby has forced the government to tread warily on reform.

The shift in Germany's position was reported to the trade ministers by Mr Jürgen Möllemann, the German economics minister. "There has to be a change on the EC's position in agricul-ture, including export subsi-

dles," he said, indicating that Germany had broken with its previous insistence that farm price supports remain high.

The Uruguay round of Gatt
collapsed last December when
the EC refused to accept proposed cuts in its extensive agri-

cultural subsidies programmes, which cost European taxpayers £7bn (\$12bn) last year. The US and the 14-member Cairns Group of agriculture exporting nations demanded cuts in EC farm subsidies of between 75 per cent and 90 per cent. The EC was only willing to offer cuts of 30 per cent, using 1986 as the base year for

The German shift has iso-

lated French and Irish officials, whose governments sought German support in limiting cuts in farm subsidy spending. They can be expected to lobby hard in defence of farm subsi-dies at an EC agriculture min-isters meeting planned next

Germany's move provides fresh evidence of a rift in the Bonn-Paris axis which would need to be intact if the French are to remain confident of suc-cessfully limiting subsidy cuts.

While French officials can-celled plans for a press briefing at the end of the two-day trade ministers' meeting, Mr Des O'Malley, Ireland's trade minister, expressed "grave concern" at developments. The Germans were "very anxious that an agreement be reached very quickly, irrespective of what

the costs may be".

He added: "They are far more emphatic than they were in the past in abandoning agriculture pretty well in its entirety." At an official briefing at the end of the meeting. Ms Yvonne van Rooij, Dutch trade minister, claimed it had been successful in reconciling internal differences on the EC's negotiating position in the world trade talks, but she gave few details.

"The ministers were of the opinion that we really have entered the final stage of nego-tiations and all delegations reaffirmed the objective of reaching substantial results in the negotiations by the end of

this year," she said.
On agriculture in particular, she said the EC Commission had "enough indications to be able to conduct further negotiations in a constructive man-

A "sense of urgency" was apparent at the meeting, she said - a clear riposte to Mrs Carla Hills, the US trade representative, who said in Kuala Lumpur last week that the EC must show the political will to move the stalled talks forward. Last Friday Mr Arthur Dunkel, Gatt director general, warned trade negotiators that they had to finish their work by November 1. If agreement

was not reached by then, draft texts would be prepared by chairmen of the negotiating groups and put to governments to take or leave.

Implicitly, his message was that if the main trading powers did not now move to bridge the remaining gaps on critical issues such as farm trade, services, intellectual property rights, textiles and clothing, and tariff cuts, the most ambitious effort ever made to liber-alise world trade would have to

be abandoned. Mr Andriessen said after the trade ministers' meeting that his staff needed continuous policy guidance, and "a certain margin of flexibility" if it was to negotiate on the communi-

ty's behalf. "Both of these have been given, which confirms me in my conviction that as far as the EC is concerned, we will be able to make the goal we have set ourselves of a positive and satisfactory conclusion by the end of the year." he said.

Kohl condemns racism. Page 16

G7 agrees to sustain help for **Soviets** By Stephen Fidler and

Peter Norman in Bangkok

THE GROUP of Seven leading industrial countries yesterday committed itself to a sustained role in the Soviet Union's efforts to integrate its economy into that of the capitalist

After meeting in the Thai capital, where the International Monetary Fund (IMF) and World Bank hold their annual meetings this week, the G7 backed Soviet plans to restore its creditworthiness through comprehensive economic and constitutional But the Soviet delegation

neither asked for, nor received, pledges of financial support beyond existing commitments for food and humanitarian aid from the finance ministers of the US, Japan, Germany, France, Britain, Italy and Can-The Soviet reticence allowed

the G7 countries to avoid an embarrassing public admission of disagreement over what course to take should the Soviet Union need help to cover its external financing

United European opposition and Soviet assurances that they would be able to service their estimated \$60bn (£34.8bn) of foreign debt forced the US not to press its plans for a deferral of Soviet debt pay-



Nicholas Brady, Treasury secretary, (left) and Alan Greenspan explain the US position on the Soviet economy yesterday ments. The Europeans, and the

Germans in particular, would IMF-World Bank meeting lose most from such a move. ..Page 6 They believe debt deferral, or any form of rescheduling, **Editorial Comment.** ...Page 14 Samuel BrittanPage 15 would destroy the Soviet investors await direction from In a speech prepared for BangkokPage 21 delivery to the IMF's policy-

Rolls-Royce may sue Air India

Union's creditworthiness.

Continued on Page 16

By David Housego in New Delhi

ROLLS-ROYCE, the British aero-engine maker, is considering sueing Air India for breach of contract after its decision to switch a £87m (\$150m) order to Pratt and Whitney of the US. Air India announced at the eekend that Pratt and Whitney would supply 22 engines plus spares for four Boeing 747-400s it has ordered. A year, ago Air India told Rolls-Royce that it would purchase the British group's RB211-524 engines subject to obligatory government approval. The airline has taken out an option with Boeing on five more aircraft.

The order is the third blow to Rolls Royce's position in the space of two months at a time when it is also coping with flal-ing defence orders. In late August British Airways, one of Rolls Royce's most important customers ordered engines for its Boeing 777 aircraft from General Electric of the US. Earlier this month All Nippon Airways cited British Airway's rejection of Rolls Royce as the reason for not ordering UK engines for its Boeing 777 fleet. What has angered What has angered Rolls-Royce is that the British

engine was apparently dropped as a result of the recommendations of a government-ap-pointed committee of inquiry. Rolls-Royce has challenged the competence of this inquiry

and its findings that the Pratt and Whitney engine was technically the better engine. This is "potentially damag-ing to our reputation", said Mr Stewart Miller, Rolls-Royce's managing director, who has been in New Delhi since Thursin the interests of its reputa-tion could not allow the evaluation to go unchallenged. After the committee of inquiry report, Pratt and Whit-ney and General Electric were asked to submit fresh bids. No such proposal was made to the

British group.

Mr Miller said yesterday that before deciding on further action, Rolls was seeking clarification from the Indian gov-ernment about its decision. British government attempts to take up the issue have had

little success.
India is a substantial market for Rolls-Royce. The British group has supplied engines for the Harrier and Jaguar jet fighters, for the Westland-30 helicopter, and been involved in the construction of large power plants.

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CONTENTS THE MONDAY INTERVIEW

World Guide

Guinness chairman Anthony Tennant, has restored the company's battered reputation. His strategy is based on a conviction that as consumers become more affluent they choose to drink better-quality, higherpriced products.

_ 2-4,8	Businessman's Diary
20,21	Crossword
8	Currencies
. 18,79	Editorial Comment
13	International bonds
11	Financial Diary

European arms: The case for a single European market in arms. Electronic share price information: Competition in the UK market is hotting up Management: Airbus Industrie chairman Jean Pierson on tough times for the industry Editorial Comment: G7; Britain's Common-

Executive Life of California: The bidders line up for the Los Angeles-based Insurer19 World economy: Bridging the gulf between the haves and the have-notsSection ili Technology: Digital technology and the capture, storage and transmission of images 14

4	Inti.Capital Markets . 20,21	Stock Markets
	Letters	
7	Menagement	UK Gillis 20
4	Monday Fage 32	US Money and Credit 20
0	Money Markets 27	Unit Trusts 23-26
,	Observer 14	Weather 16
_		

World Economy: A long queue of hopefuls waiting to sup at the rich man's table. (See separate section)

ETHURSDAY:

World Economy: A time of triumph and tribulation. Bermude: Making the most of an isolated position. E TOMORROW: Locating in North America: Atractive opportunities for the WEDNESDAY: North Kent: Light at the end of the tunnel. Energy Efficiency : Environmental concern provides the spur.

Career Choice : A guide to the sharp realities of the 1990s job market FRIDAY: Legal Profession: Feeling the pinch after the years of growth. Birmingham : Civic renewal on a human scale.

day. He said that Rolls-Royce, FT SURVEYS THIS WEEK

Yeltsin plans to reshuffle Russian cabinet

By Leyla Boulton in Moscow

PRESIDENT Boris Yeltsin was reported yesterday to be plan-ning a government of "national confidence" to win back popular trust after a damaging power struggle among his colleagues in the Russian leadership. But the question of central banking has been the most bit-terly contested issue in negoti-

Postfactum news agency, which issued the report, gave no other details except to say he was going to sack the present cabinet.

The government of the largest Soviet republic, which is divided over whether Russia should go it alone or support a new economic union, has be due for an overhaul since the resignation of its prime minister, Mr Ivan Silayev, who now heads an interim union govern-

But it is unclear whether Mr Yeltsin will bring in new blood or retain the present combina-tion of former Communist party officials and inexperienced figures from the victori-ous "democratic" camp. Mr Yeltsin has also agreed to

sign the treaty of economic union rejected in his absence by a handful of government ministers. Underlining his support for the treaty, Mr Yeltsin also turned down a resignation offer from Mr Yevgeny Saburov. the economics minister who initialled the accord in Alma-Ata on October 2.

But the fact that he has called for the treaty to be changed to allow a more flexi-ble central banking system suggests it may require some The creation of an effective central banking system to conduct monetary policy is essen-tial to help stabilise the rouble.

ations so far.
Russia is seeking a weighted voting system for decision-making in a central banking union but smaller republics are demanding equal representa-

Mr Yeltsin also now faces dissent in the Russian parlia-ment, which on Friday set impossible conditions for signing the treaty this week. Concerned that Russia's economic interests could subsequently be betrayed, parliament demanded that 17 detailed agreements setting out the terms for operating a new eco-nomic union should be con-cluded before the treaty itself

Some of the parliament's conditions would make a union unworkable, such as the demand that every republic

should have veto rights.

Mr Nursultan Nazarbayev, esident of Kazakhstan, said he believed Mr Yeltsin would be able to stick to the agreement to sign this week.

"Although it is not easy for him as leader of the Russian Federation, where there so many different opinions, he still came out in support of the treaty," Mr Nazarbayev told reporters on Friday night. "I am inclined to trust

'Non-war' makes life a struggle for Serbs

By Laura Silber in Belgrade

SERBIA'S cities have not been bombed and destroyed. But the war is eroding everyday life as people struggle to head off catastrophe.

An atmosphere of desperation at the weekend gripped Belgrade, the Serbian and federal Yogoslav capital.

A political shouting match broke the rhythm of a bustling market in the city

centre. A group of peasants at Zeleni Venac, a local market, gathered round Mr Batric Jovanovic, a delegate from Serbia's ruling Socialist party. They demanded to know the goals of the war.

Mr Jovanovic, a veteran politician who has served the party since commu-nist Yugoslavia was founded after the second world war, repeated the party line: "Serbia is not at war."

"But why was my friend drafted and wounded if we are not fighting a war?"

asked a peasant whose hands were edged in soil after years of farming. The crowd swelled as shouts of

"Down with the Communists" drowned out the usual bargaining over prices. Overflowing with peppers, beans, and aubergines, the Zeleni Venac attests to this year's record harvest in Serbia. But petrol queues which snake around the city warn of a harsh winter. Croatia has stopped oil deliveries to Serbia, which must use its scarce hard cur-rency to import fuel.

Black marketeers flashed wads of hills, offering "marks, dollars" to those asking the price of hard currency. "This is like the Soviet Union, this has never happened before. Serbia is plunging into poverty," said a Belgrade student. At nearby Knez Mihailova street in the heart of Belgrade people rushed to

President Zhelyu Zhelev acknowledges applause at a Sofia polling station yesterday

spend before a price rise. "They're printing money. Soon this will be worthless," said a man holding a 1,000 dinar note. "It's so new I can cut my finger with it. This is how they're finan-

cing the war."
"Winter will be harsh. There is no market, there is no production," said a Belgrade doctor, whose monthly wage equals \$500. "This Saturday alone the corpses of 16 soldiers killed at the front arrived in the central military hospital. They cannot be identified because federal army soldiers do not have dog

The media warn of harsh punishment for those who escape mobilisation. Thousands of Serbs have fied the country, while even greater numbers have gone into hiding. A news broadcast on Saturday repeated that Serbia wants

Poland plans

gradual zloty

By Christopher Bobinski

POLAND has decided on a

gradual devaluation of the zioty. Mr Andrzej Topinski, the

acting head of the central

The decision to devalue the currency reflects inflationary

bank, announced yesterday.

pressure - prices have risen 4

per cent since the beginning of

the year - and a need to defend foreign exchange

reserves by boosting exports.

Mr Topinski said: "We would

have had to devalue at some

sured against a trade-weighted

hasket of currencies. Mr Topinski said yesterday

the creeping peg devaluation system would amount to around 1.8 per cent a month. Prices of goods and services

are expected to rise by 3 per cent this month.

jump in the future."

devaluation

in Warsaw

peace. But a few minutes later it announced special phone numbers for "volunteers to join a newly formed divi-sion in central Croatia".

Serbia's authoritarian regime has so far succeeded in blaming all its woes on the "fascist regime" of Croatia and the "enemy plots" of Germany and Austria. But fear is spreading throughout Belgrade of a conflict between Serbs as

opposition to the regime grows despite the claims of Serbian unity.

At the green market, a peasant women tells the crowd to disperse so she can sell her peppers to make ends

Another man warns: "When the war invalids and soldiers return they will expect rewards from a republic whose coffers are empty. Then there will be

Split leaves Bulgarian poll in doubt

By Judy Dempsey, East

BULGARIANS yesterday went

ace coup in November 1989.

Opinion polls show that no one party is expected to gain an absolute majority. The

More than a quarter of the labour force, or about 1.5m of the 6.3m citizens who are eligible to vote, are employed in

However, the Union of Democratic Forces (UDF), under which more than a dozen political parties are organised, is expecting to push up its share of the vote from 30 per cent to more than 55 per cent.

The UDF'S power base rests in the cities. But because of the continuing influence of the BSF in the bureaucracy, state enterprises, the army and the countryside, the UDF will not be able to marginalise the BSP

politically.

Moreover, the UDF, which is divided into four factions, has been politically handicapped by bitter infighting on which the BSP has capitalised. Con-tinuing disagreement in the UDF after the election results – unofficially they are due

point and it's better to do it gradually than with a large The exchange rate has been a key element holding Poland's international Monetary Fund-approved stabilisation programme in place and the zloty has only been devalued once in the 22 months since the pro-gramme began. This was last May, when its value fell by 14.4 per cent against the US dollar. Since then, it has been mea-

the coalition government fol-lowing the collapse of the Socialist-dominated government late last year clearly demonstrated that it was com-mitted to pushing through

European Correspondent

to the polis to elect a new parliament for the second time since Mr Todor Zhivkov's communist regime was toppled from power in a bloodless pal-

Socialist (former Communist) party (BSP), which won 44 per cent of the vote in the coun-try's first free elections held in June 1990, hopes to gain about 30 per cent of the vote, much of it from the conservative

agriculture.

early today - could make it hard to form a government.

Depending on the results, Bulgaria may again be faced with a coalition government containing the BSP. Mr Zhelyu Zhelev, the shy, politically independent president, who threw his full support behind the UDF in its last election raily on Friday, yesterday said: "I wish for things to improve, for a victory for improve, for a victory for democracy and for understanding between political forces."

The UDF's participation in

mitted to pushing through radical economic reform measures linked to a tough IMF-backed austerity programme.

Moderate re-elected in Soviet republic

MR Askar Akayev was re-elected president of the Soviet central Asian republic of Kirghizia at the weekend in the first direct presidential elections held in the region.

Mr Akayev, a quantum physicist by training, received \$5 per cent of the vote, as the only candidate in the elections.

A moderate, he has ruled Kirghizia for over a year, after the democratic opposition united with moderate communists to force the resignation of the previous hardline communist leadership last autumn.

In spite of his previous Communist party affiliation, Mr Akayev's government is widely perceived as considerably more reformist than the authoritarian leadership that still domi-nates the other central Asian

republics.
The Kirghiz Democratic Movement, the main opposi-tion party in the republic, said yesterday that it supported Mr Akayev, although it criticised

the elections as undemocratic.
"It's difficult to have a democratic election when there is
only one candidate," said Mr Topchubek Turgunaliez, leader of the Kirghiz Democratic

Mongolia secures \$250m aid

By William Dullforce

MONGOLIA will receive \$250m in aid from leading industrial nations and international agencies, the United Nations Development Programme has At the same time the donors

appealed to the Soviet Union to resume its traditional barter trade with Mongolia, under which goods are exchanged rather than paid for with hard currency. Mongolia's trade with the Soviet Union has dropped by 60 per cent in nine

aameni

Mongolia last year held free elections to install a new government that has embarked on a programme to privatise the

E Europe trade system talks

REPRESENTATIVES from the Soviet Union and east Euro-pean countries are to seek ways to halt a collapse in trade caused by the demise of the Comecon economic bloc, the Soviet news agency Tass said, Reuter reports from Moscow.

The first conference of a new East European Co-operation and Trade (EECT) organisation will be held on October 18.

A Soviet spokesman said a stock exchange with branches abroad, and a bank and trading companies to tackle common

Arms makers face prospects of single European market By David White, Defence Correspondent STRONG



ing a single European market in arms which have MARKET rules - is put

in a paper drawn up to coincide with preparations for the year-end Maastricht summit.
The paper from the Bow

Group, an independent Conservative think-tank, argues that this can be done within the present terms of the Treaty of Rome.

Rome.
Article 223 of the treaty stipulates that any member "may take such measures as it considers necessary for the protection of the essential interests of its security which are connected with the production of or trade in arms, munitions and war material."
This has been taken to permit EC countries to pursue

mit EC countries to pursue their arms procurement as their arms procurement as they see fit, irrespective of any EC rules. But the provision applies to an agreed list of products. This, the paper sug-gests, could be narrowed down to ton-secret items such as to top-secret items such as nuclear weapons, nuclear propulsion systems and cryptographic equipment, making everything else subject to EC

competition rules.

Its call for a fundamental reappraisal of defence industries will form part of a sub-mission from the European Democratic Group of the European parliament for the Maas-tricht meeting, the culmination

of the inter-governmental conferences on political and eco-nomic union.

The proposals go much further than initiatives to break down protectionism put forward by the Independent European Programme Group, which brings together 13 Nato allies - the 11 that belong the EC. plus Norway and Turkey. Under a British-inspired scheme, IEPG members now publish bidding opportunities to enable foreign companies to compete for defence contracts.

But they are under no obliga-tion to run fair competitions. The Bow Group report says the IEPG's plan risks being seen as "a smokescreen for national inaction". Neither Nato nor the IEPG, it adds. has the means to ensure a "level playing field" in defence supnlies. "Legally enforceable Com-

"Legally enforceable com-munity public procurement rules are the only likely way of bringing about truly open defence procurement in Europe in the necessary timespan."

It argues that the defence industry needs this change to be able to adjust. Fragmentation along national lines has led to inefficiencies, duplicated research, escalating production costs, over-dependence on unstable export markets and in many sectors "a loss of competitiveness and long-term eco-

nomic viability". Procurement authorities, particularly in the larger coun-iries, have tended to maintain a closed relationship with their defence contractors by exclu-ding foreign companies from competing fully. This has undermined the intrinsic com-

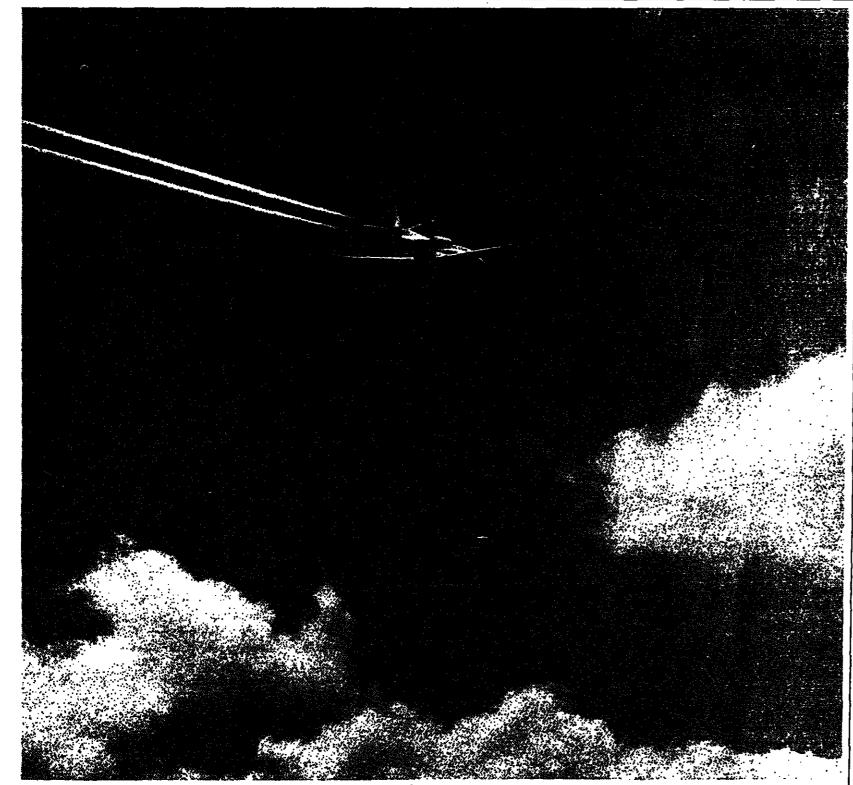
petitiveness of the main European manufacturers and enabled US companies to open up large swathes of the market in smaller EC countries such as the Netherlands.

The report argues that it the distinction between military and civilian industrial sectors is increasingly untenable because of the large number of "dual-use" products, particu-larly in electronics.

Setting up a Europe-wide defence market would require measures to abolish legal restrictions and barriers to arms trade within the Community, as well as harmonisation of export controls. Common of export controls. Common European standards would also need to be established across the whole range of defence products, possibly including even the most security-sensi-

At the same time the paper calls for consideration to be given to EC financial support for joint research and development projects in defence. This would go beyond the current Euclid programme for basic research in defence technologies, which relies on national governments to finance the governments to finance the projects in which they are involved.

The report also sees an "overwhelming" political case for including the rationalisation of the defence industry within the ambit of the EC's reformed structural funds after 1993, to provide assistance to areas expectally enterprise to areas especially vulnerable to



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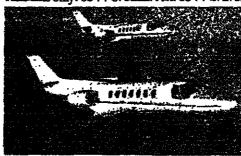
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The Sensible Citations



reopen talks with OAS

New prime minister seeks to

Haitian hopes rise for return of Aristide

By Canute James in Kingston

HAITI'S military-backed government, appointed after a coup a fortnight ago, has decided that overthrown Presi-dent Jean-Bertrand Aristide may after all be able to return.

It had previously opposed this, but Mr Jean-Jacques Hon-ourat, the new prime minister. said at the weekend he wanted to reopen negotiations with the Organisation of American States (OAS) to determine the conditions under which Mr Aristide will be able to return

The OAS had earlier failed to get the army, which took over the country after sending Mr Aristide into exile, to allow the president the president to return. The army established a provisional government, saying elections would be held in three months.

It was not immediately clear whether Mr Honourat had the army's permission to invite new negotiations on Mr Aristide's return, or what condi-tions the prime minister and the army would accept for the return of the president.

Mr Honourat, a former min-ister in the Duvalier family dictatorship, toppled five years ago after 29 years in power, has been one of the bitterest critics of Mr Aristide's eight months in office.

Diplomats in Port-au-Prince. Haiti's capital, said yesterday that the request for new talks could be a result of Haitian fears over the impact of trade and other economic sanctions



Jean-Jacques Honourat: seeking the middle ground

imposed on the Caribbean state since the coup. The 34 OAS members, and several other countries, have refused to recognise the armybacked provisional govern-

The return of Mr Aristide without conditions is one extreme, the position of the army is the other extreme," Mr Honourat said. "In negotiations we can find a middle position."

Rumours continued in Haiti yesterday about the possibility of foreign military interven-tion to remove the military and return Mr Aristide. The rumours were fuelled by advice from the US and British governments to their nationals to leave Haiti as soon as possi-

Agreement in principle on Alpine

THE European Community has reached an agreement in prin-ciple with Austria and Switzerand over lorry transit through the Alps, the Dutch Transport Ministry said, yesterday, Reu-ter reports from Amsterdam. This is a breakthrough on an obstract to tell the between the

obstacle to talks between the EC and the European Free Trade Association (Efta) on creating an European Economic Area - a 19-nation free trade zone extending from the Arctic to the Mediterranean.

The transport ministers of Switzerland and Austria held four hours of discussions in the four hours of discussions in the southern Dutch town of Eindhoven on Saturday with Ms Hanja Mail-Weggen, Dutch transport minister and chairperson of the EC Council of Transport Ministers, and Mr Karel van Miert, the EC transport compriscioner

port commissioner
They did not give details of
the accord, which Ms MaijWeggen described as an "equitable compromise". These will be disclosed at the EC's Transport Council meeting in Lux embourg on October 21 subject

embourg on October 21 subject to acceptance by EC member governments and those of Aus-tria and Switzerland.

The Transport Ministry said press reports that 40-tonne trucks would be allowed to pass through Switzerland (instead of the current 28-tonne

(instead of the current 28-tonne limit) if the railways were unable to handle the trucks at the time were "speculation".

Central to the talks was a planned increase of Swiss railway capacity to enable more road trucks to be carried across the country by rail.

Mr Adolf Ogi, the Swiss transport minister, was quoted in a Swiss newspaper yesterday as saying more capacity on day as saying more capacity on the Gotthard railway line by 1993 would enable all 40-tonne trucks to be transported by rail within the next two years.

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INTERNATIONAL NEWS

O ONE can say whether Judge Clar-ence Thomas, Presi-

dent George Bush's nominee to

the US Supreme Court, or bis accuser, Ms Anita Hill, a law professor from Oklahoma, is

The Senate Judiciary committee continued its extraordi-

nary weekend sitting yester-day. This is less a forensic

inquiry, and more an Ameri-

On Friday night, Judge

On Friday night, Judge Thomas, 43, complained he was the victim of a "high-tech lynching for uppity blacks"; on Saturday afternoon, he accused the 14 white, male senators on the committee of playing into bigoted racist stereotypes of blacks, believing all those old stories about blacks boasting of their servial proviess.

of their sexual prowess.

The full-frontal assault took the committee by surprise. It repaired some of the damage caused by Professor Hill, 35,

who, during more than six

Opportunities Commission in

the early 1980s. Led by Utah Senator Orrin

Hatch, the Republicans have torn into Ms Hill in her

telling the truth.

can melodrama.

France to spend more on job creation

By lan Davidson in Paris

THE French government is to spend an extra FFr7.5bn (£750m) on job creation in the next two years, to try to halt the increase in unemployment, now more than 2.7m and ris-

But it is resisting demands from the trade unions and from within the Socialist party for a shift of economic policy aimed at faster growth and a larger budgetary stimulus. Mrs Edith Cresson, the prime min-ister, last week publicly endorsed the anti-inflation policy of Mr Pierre Bérégovoy, the finance minister.

She told a trade union delegation the government would stick to its plans for a budget deficit next year of no more than FF190bn, well down from this year's out-turn.

The new job promotion plan
will be financed by the proceeds of partial privatisations

of state-owned companies, such as the recently announced par-tial sales of the Caisse Nat-ionale de Prévoyance (CNP). Most of the FFr7.5bn will be aimed at promoting the employment of unqualified

youngsters, by exempting them and their employers from

social security contributions.

hours of cross-examination stuck to her story that Judge Thomas persistently harassed her with explicit, pornographic trated femme fatale, a fantasist. someone who wants to write a suggestions while she worked million-dollar best-seller, or, for him at the Department of Education and the Equal most damaging, a vehicle for liberal pressure groups out to

stop the Thomas nomination.
The confirmation process, everybody agrees, is flawed. Assaults on character, always present in races for elective office, have spilled into judicial

Clarence Thomas listens to his wife Virginia during a break in hearings on Saturday confirmation battles. Mr Bush bears some of the blame by choosing Judge Thomas, who has a heart-rending story to tell of his rise from poverty in Georgia, but whose judicial experience is minimal. Equally, liberal pressure groups, drawing lessons from their defeat of Judge Rob-

Thomas hearings reach a low in melodrama

a bitter partisan tone into Supreme Court nominations. The rancour in the Senate, evoking the "red-baiting" of suspected communists during the McCarthy hearings in the 1950s, has come as a surprise. It will only reinforce Americans' low opinion of Con-gress, but it is also a direct result of frustration.

Sexual harassment is now the talk of the town, writes Lionel Barber in Washington The Republicans want the president's man on the bench. The Democrats, aware that there has been no Democratic nominee to the Supreme Court since the Johnson administration in the 1960, are worried about the conservative composition of the court.

The paradox is that Judge Thomas, who refused to answer dozens of constitutional questions during his confirmation hearings - at one point he declined to offer an opinion on whether the Kor-ean War was a conflict or a war - now finds himself answering explicit, explosive charges about his sexual conduct which go back 10 years.

Inevitably, the hand-wringinevitably, the name-wring-ing has begun. Judge Thomas and Professor Hill, both Yale Law School graduates, both black, were until last week role models. Both have been sub-jected to a degrading experi-ence. All the senators on the committee have provoked the committee have provoked the wrath of women around the country for failing to investigate fully Professor Hill's original charges which fact curnal charges, which first sur-faced early last month.

About the only benefit of the hearings, everyone agrees, is that sexual harassment - once taboo - is now the talk of the town. Legislation tightening rules in the workplace may

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Moderate re-elected in Soviet republic. By Gillian Tett in live

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prospects n market

Spanish judges urge minister's lorry transit dismissal By Peter Bruce in Madrid

GROUPS representing most of

GROUP's representing most of Spain's judges and magistrates called at the weekend for the sacking of Mr Jose Lais Corcuera, the interior minister, deepening a rift between the government and the country's independent judiciary.

Mr Corcuera, a rough, combative former trade unionist

bative former trade unionist, versally unpopular in Spain by trying to push through parlia-ment legislation allowing police to search homes without a warrant and to place people under a form of arrest simply for not being able to identify themselves on the streets. Practically every judicial

authority - except the police - in the country has pro-nounced against the new law, nounced against the new law, which is not surprising in a country still recovering from dictatorship. The government has presented it as an attempt to deal with the growth of drug trafficking, although consumption is not illegal. When the bill got to parliament on Thursday, Mr Corcuera laid into his critics.

Some judges deserved "little respect" he said. "I've got nothing against most judges," he said, "but I could tell you a few things about some. Let me tell you." Mr Corcuera's remarks were being directed at judges and magistrates who hand out soft sentences for

drug-peddling.
Prime Minister Felipe Gonz-ález sald Mr Corcuera's remarks had been "unfortu-nate" - probably the first time in nine years he has ever publicly criticised a minister. Although he dismissed any Although he dismissed any suggestion of removing Mr Corcura from office, Mr González' remarks are a measure of the seriousness of the rift with the judiciary, which is constantly criticised for being too slow and too lenient.

At the same time, the past week has seen iens of thousands of Spaniards take to the streets in more areas in the

streets in poor areas in the country's big cities to mount vigilante attacks on drug-takvigilante attacks on drug-tak-ers and peddlers. Some parts of cities such as Madrid and Barcelona have become virtu-ally impassable because of the number of people dealing in, or consuming, heroin and other appearing. other narcotics. Used syringes are a common sight on presti-gious streets in the capital.

in many cases, the anti-drug protests have boiled over into apparently racist action against gypsy settlements around big towns. Often suspected of dealing in drugs, gypsies and their homes have been attacked. A poll vesterbeen attacked. A poll yesterday showed 50 per cent of Spaniards approved of the vigilante patrols and many more wanted gypsy encampments moved. The Socialists are los-ing support in large cities in Spain because of the growth in drug-related crime, and the government is unlikely to

Kurds in UN plea to halt raids

By John Murray Brown

KURDISH leader Mr Masoud Barzani is to appeal to the UN Security Council after Turkish aircraft bombed Kurdish villages in north Iraq for the third day running yesterday, throw-ing into doubt the recent rap-prochement between Ankara and leaders of Iraqi Kurds. In a statement from his headquarters in north fraq, Mr Masoud Barzani, leader of Iraq's Kurdish Democratic

party, described it as a "savage The official Anatolia news agency said Turkish ground troops also crossed into Iraq, in a sweep of rebel camps of the Kurdish Workers party PKK, the Turkish Kurds who have applying the transfer of the trunkish the party pkK.

exploited the power vacuum to raid Turkish border posts. Kurdish officials in Ankara called on Turkey to cease the air operation, which has resulted in at least three

deaths and II people wounded, all of them from burn injuries. Turkey's action is seen as a reprisal for last week's PKK killing of 11 Turkish soldiers. With general elections at the end of the week the government wants to emphasise claims the PKK is an external threat despite evidence it is taking root inside Turkey.

US and Moscow pile the pressure on Israel

By Hugh Carnegy in Jerusalem, Tony Walker in Cairo and Lamis Andoni in Amman

MR BORIS Pankin, the Soviet foreign minister, will visit Israel on Thursday, coinciding with a visit by Mr James Baker, the US Secretary of State, in an unprecedented move that will step up the pressure on Mr Yitzhak Shamir's government to give its final affirmation to a Middle

East peace conference.

Officials said the joint visit was likely to be the decisive moment in the seven-month-long, US-led initiative to convene peace talks at the end of this month co-hosted by Wash-ington and Moscow.

Mr Pankin, on his first visit to the region since he took over as foreign minister after the failed coup in Moscow in August, will be ready to com-plete the process of re-estab-lishing full diplomatic relations with Israel, which Israel has insisted upon as a condi-tion for its acceptance of a Soviet role in the peace negoti-

The Soviet Union, however, has made it clear that it will not put the final seal on renewed relations until Israel has given its final assent to attend a peace conference. Moscow, which broke off ties during the 1967 Six Day War, has in recent years allowed the resumption of consular relations, but delayed the exchange of ambassadors.

Mr Shamir will not take

kindly to any attempt to bounce him into acceptance of a conference by dramatic and clearly co-ordinated US-Soviet diplomatic theatre. He is still insisting on

approving the Palestinian delegates to talks before giving his go-ahead. But the presence at his door of both Mr Baker and Mr Pankin will test his boast that he is immune to pressure. King Hussein of Jordan, meanwhile, firmly committed

his country at the weekend to attend the peace conference, thus defying strong internal opposition to participation.

In an emotional speech in which he revealed that he had considered abdicating after reigning since 1952, the 55-year-old monarch said that Lorden's old monarch said that Jordan's survival depended on its presence at the conference.

"We will participate to protect ourselves, rescue our country and people...and help the struggling Palestinian peo-ple," said the King, who has been under pressure from a coalition of Islamic and leftist

groups to boycott the meeting.
Speaking on the eve of Mr
Baker's return to the region,

the King said he had been assured by Washington that negotiations on a transitional period of Palestinian self-rule in the Israeli occupied territories would begin within a year of the conference opening.

"This means that it is not improbable for us to witness, within one year of the commencement of negotiations, the beginning of the termination of Israeli occupation," he said in a speech broadcast to the

In Tunis, Mr Yassir Arafat, the Palestine Liberation Organ-isation leader, yesterday bitterly accused the US of hostility to the Palestinians and of outright favouritism towards Israel in preparations for the

Mr Arafat's criticism reflects PLO fears of being marginal-ised in efforts to convene the

Mr Baker, who began his lat-est Middle East mission in Cairo yesterday, faces the diffi-cult task of trying to reconcile Israel's fears of being drawn into a process whose outcome is uncertain, with the need to find a formula that would guarantee Palestinian partici-



King Hussein at the weekend: Jordan's survival at stake

India switches line on foreign telecom investments

By Hugo Dixon

INDIA is to invite foreign companies to invest in its telecommunications industry. This is a sharp reversal from the previous policy of developing indigenous telecommunications equipment and licensing the switching technology of only one foreign company.

only one foreign company.

Alcatel of France.

Mr Rajnesh Pilot, minister of communications, said he had discussed forming joint ventures with foreign companies such as AT&T of the US, Ger-many's Siemens, Sweden's Ericsson and NEC and Fujitsu,

both of Japan, in talks at a Geneva trade fair.

Mr Pilot said: "India is open. India is a market which it is worthwhile entering." These comments contrast with his first public statements as tele-communications minister when he appeared to exclude the possibility of further competition in the market for

switching equipment.
India is potentially a vast
market for telecommunications equipment, with its 800m peo-ple sharing only 4.5m tele-phone lines - fewer than in London Under the current five year plan, Mr Pilot said \$15bn-\$16bn would be invested to provide 11.5m new lines.

To finance part of the plan, India has approached the

World Bank for a \$10n loan and has asked for further assis-tance from the Asian Develop-ment Bank. It is also looking to foreign suppliers to provide fin-

Given that India's foreign exchange reserves have sunk to a low level, the most difficult part of the programme would be to find hard cur-rency, Mr Pilot said. Other-wise, much of the investment programme could be financed by internal resources because the telecommunications

authority was profitable.
Mr Pilot said that the main consideration in choosing equipment suppliers would be the financial arrangements proposed and how fast they were prepared to transfer technology. He also said that foreign companies would be invited to take shares in mobile communications and data communications notworks, although the country's main telephone network would not be privatised.

The minister revealed that India was planning to launch a series of domestic communications satellites, called Insat 2, for broadcasting, weather fure-casts and telecommunications, from next year. Three or four satellites would be launched

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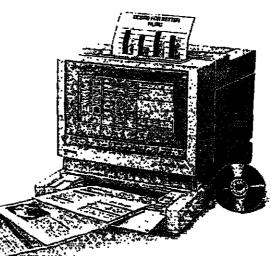
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Boost for Rao as Gandhi's widow stays out of politics

By David Housego in New Delhi

THE Congress government of Mr P.V. Narasimha Rao was much strengthened over the weekend by the announcement that Mrs Sonia Gandhi, Ital-ian-born wife of the assassi-nated former prime minister, will not stand in a key by-election next month.

Senior Congress politicians believed that Mrs Gandhi's entry into politics would have split the Congress party by establishing two rival centres of power. The danger of renewed faction fighting in the narty and the damage this. party and the damage this could have done to the government's economic programme appear to have influenced her thinking.

Until she announced her decision through personal aides, there had been increasing signs that she intended to stand in the seat formerly held by her husband, Rajiv. Posters and campaign material were being prepared in the Amethiconstituency in the northern state of Uttar Pradesh.

The enhanced prospects of political stability come amid



better economic news, with a marked growth in the foreign est pick-up in foreign invest-ment. Changes among senior civil servants in the Finance Ministry are seen as bringing

NEWS IN BRIEF

Indonesia acts to curb foreign borrowing

By Claire Bolderson in Jakarta

INDONESIA has postponed several hig investment projects in order to curb foreign borrowing.

The decision comes amid increasing concern about Indonesia's economy. The current account deficit is expected to widen from \$4.2bn in 1990 to around \$50n this year, a tight money policy has pushed up interest rates but so far falled to curb inflation and there are worries too about Indonesia's \$60bn foreign debt and its inadequate infrastructure. inadequate infrastructure.

inadequate infrastructure.

Some of the delayed projects are associated with politically influential Indonesian businesamen. Observers say the announcement of their postponement is likely to go some way towards restoring confidence in the government's willingness to tackle economic problems despite political sensitivities. Four projects, together worth more than \$9bn, are to be rescheduled. They are the Arun aromatics plant in northern Sumatra, the Exor IV refinery in Riau province, a Central Java residual catalytic cracking unit and a big olefins complex in West Java.

French to lay fibre optic link from Marseilles to Singapore

A consortium of telecommunications equipment companies led by Alcatel of France is to build a \$560m undersea fibre-optic cable, half round the world from Singapore to Marseilles, writes William Dawkins in Paris.

The group includes STC of Britain and AT&T of the US, and will open a high capacity telecommunications link from Singapore to Jakarta by the mid-1993, with the rest to come into under the Indian Ocean, the Red Sea and the Mediterranean, with a capacity of 560 megabits per second. Alcatel, which is supplying all but two of the 50 countries ordering the link, and that the final signatures should come shortly.

Spanish take step towards telecom liberalisation

Spain is to lift restrictions on the use of private data transmission and mobile telephone networks bringing it into line with telecommunications deregulation in the rest of the European Community, writes Peter Bruce in Madrid.

The decision leaves the state-controlled telephone operating company, Telefoncia, holding a monopoly only over the basic warned, however, that competition in mobile communications would have to be limited as the network was small. Telefoncia is in order to concentrate on operating services at home and in

Troops called in as 10 die in ethnic clash in Pakistan

Paramilitary troops were called in to Pakistan's south-western city of Quetta, capital of Baluchistan province, over the weekend after the authorities imposed a curfew, writes Farhan Bokhari in The move came after at least 10 people were killed in violence between members of the Pathan and Baluchi communities.

ao as Gandhi's out of politic



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IMF-WORLD BANK ANNUAL MEETING

Thailand struggles to cope with Aids

By Stephen Fidler in Sangkok



an Aids problem, the government bas launched an aggressive campaign against the spread of the disease.

The statistics are alarming. In the north of Thailand, 7 per cent of 29-21 year old conscripts into the army tested HIV-positive. Twenty-four per cent of brothel prostitutes in Bangkok are also said to carry

The government sees devastating consequences for the Thai economy if nothing is done. By the year 2000, one in three people dying in Thailand would die from Aids, 160,000 people a year. Some 2m-4m Thais would be infected. Not only would this impose

heavy direct health care costs on the economy, there would be a huge loss of prime wage earners - and big indirect costs: a loss of tourism earnings (now \$5bn a year), foreign direct investment (\$2bn) and remittances from abroad (\$1bn) as other countries refuse to take Thai workers. The man charged with mak-

ing sure this does not happen, Mr Mechai Viravaidhya, was handing out condoms over the weekend at the Bangkok meeting of the International Monetary Fund and World Bank. (They were in key rings, not for use.) The meetings have brought an estimated 10,000 government officials, bankers and journalists to the city.

Mr Mechai, a minister in the office of Thailand's prime minister, is an adept publicist and extraordinarily frank. He is known as Mr Condom.

This frankness is part of a plan aiming to make every Thai aware of the dangers, and to make sex "a pleasure of last resort".among the normally promiscuous Thais.

It will soon be difficult to switch on Thai TV or radio without hearing a message on the subject. The private sector has been recruited: bank teller machines and petrol stations will carry anti-Aids messages.

France leads clamour over Vietnam aid

GROUP of western industrialised countries, headed by France, is attempt-ing to help Vietnam qualify for financial aid from the IMF in the face of strong US opposition, writes Peter Norman. A meeting will be held on Wednesday to try to assemble a financial package allowing Vietnam to pay off its \$140m (£81.3m) arrears with the Fund and so qualify for IMF loans.

US Treasury secretary maintains overall growth of output and trade is inadequate

Brady warns of weak global economy to curb Japan's

By Peter Norman, Economics Correspondent, in Bangkok

MR Nicholas Brady, US Treasury secretary, said yesterday the global economy was characterised by wide-spread weaknesses, including inadequate overall growth of output and

Addressing the policy-making interim committee of the International Mone-tary Fund. Mr Brady said the US appeared to be recovering after contraction during three quarters. However, he said the other leading economies in recession, which include Britain, were

CONFERENCE DIARY

One of the great mysteries of the

IMF-World Bank meeting is the state of

the Soviet Union's gold reserves. Mr Grig-ory Yavlinksy, the chief Soviet representa-tive here, has told the G7 that the Ministry

of Finance has 240 tonnes (current market

value, roughly \$2.5bn). There are also

unconfirmed suggestions that the Soviet State Bank has another 370 tonnes, while

aiready pledged as collateral for loans is a

Before this, most estimates have suggested Soviet gold reserves of 2,000

tonnes or more. So are the figures to be

believed, have Soviet coffers been pillaged, or have they been cleverly selling over the last decade or so 100 tonnes a year that nobody has detected? Soviet gold reserves

were always one of the communists' most

jealously guarded secrets. Coming clean

on the issue is regarded by industrialised

countries as an acid test of a true Soviet

The crisis in the Soviet Union is resulting

in a busy retirement for one of Europe's most distinguished former central bank-

Mr Michel Camdessus, the IMF's manag-

ing director, has appointed Baron Jean

Godeaux, the former head of the Belgian National Bank, to act as a high-level co-or-

further 110 tonnes.

sending "mixed signals". Recent US forecasts and those of the IMF staff had erred on the side of optimism, he

Underlining that the global economic environment currently displayed "inadequate growth, high unemployment and unused capacity", Mr Brady said: "We are forgoing trade and investment at a time when the world arguably needs them most."
He said the shared priority of nations

should be to return "as rapidly as we

Money matters: Michel Camdessus (left), IMF managing director, consults Carlos Solchaga, Spanish finance minister,

Soviet gold loses some of its glister

dinator of efforts to assist the Soviet

Union in monetary and central bank

IMF, Baron Godeaux will liaise with the

Soviet monetary authorities and pull

together the technical assistance being given to the Soviet Union by foreign cen-

The 69-year-old Baron Godeaux is just

one of several Francophone officials who

will be helping Mr Camdessus, himself a Frenchman, with the Soviet Union.

will be the IMF's man in Moscow. Mr Jean Ripert, a former general manager of the French Institute of Statistics, takes on the

Herculean task of overseeing efforts to

bring Soviet statistics up to western stan-

Once again the French have shown their

ability to put prominent people in high-

profile international monetary jobs. But

helping the Soviet Union is not entirely a

French show. Mr John Odling-Smee, who

left the UK Treasury for the IMF earlier

this year, is playing a big part in the programme to reform the Soviet economy.

Delegates to the conference were pres-

ented on arrival at Bangkok airport with a

Thailand Health Guide, which made rather

Mr Jean Foglizzo, a French economist,

With the rank of general counsel of the

before a meeting of the Fund's interim committee in Bangkok yesterday

can to a path of solid, durable growth". Fiscal and monetary policies should be directed to achieving sustained medium term growth with price stability and lower real interest rates.

Mr Norman Lamont, the British chancellor, was significantly more bullish than Mr Brady about the UK econ-

He maintained there was growing evidence that Britain was emerging from the recession. In remarks prepared for the interim committee, the chancellor

said the UK's cautious and prudent approach to monetary and fiscal policy was "beginning to pay dividends". However, he admitted unemployment would continue to rise "for a while" after a recovery in output had begun. Growth in the UK would be moderate at first, but he shared the view expressed last week by the IMF that this would

accelerate in 1992. "Britain is well placed to contribute to and to benefit from the upturn in the world economy," he said.

Bank gives priority to protecting environment

By John Hunt, Environment Correspondent

WORLD BANK lending for environmental purposes has increased nearly fourfold over the past year - from £235m to £930m - reflecting growing international concern.

The figures are contained in the bank's "green" progress report for the year ended June, which is published today. It shows the bank is becoming more involved in environmental protection, and provision of funds is increasingly tied to programmes which will not damage the environment.

Over the past year nearly half the projects supported by the bank - a total of 113 -had a full or partial assess-ment of their environmental impact before a decision was made to lend funds.

The report sees a free market as a precondition for a cleaner world. It says the environmental devastation in eastern Europe demonstrates that market liberalisation is necessary for sound environmental management. "If prices do not reflect real costs there is no incentive to use resources effi-ciently and thus avoid waste."

The bank emphasises it will be particularly tough in vetting proposals that could damage the rainforest, an area where it has been under strong pressure from environmental groups.

It says commercial logging in primary rainforests will not be financed under any circumstances. Financing of projects such as dams, roads and mines which could lead to loss of rainforest will face rigorous Governments will be expec-

ted to make a commitment to conserving forests before lending is approved. The bank also stresses the

need to curb steep population growth. "High fertility rates present a major obstacle to ment." it says.

There is widespread agreement that population growth must be curbed if economic development is to be sustain-

Yen rise urged trade surplus

By Peter Norman and Stephen Fidler

THE WORLD'S leading industrial countries have agreed that the Japanese yen should rise in value to prevent a renewed increase in Japan's trade surpluses, Mr Pierre Beregovoy, the French finance

minister, said yesterday.

Speaking after a weekend meeting of finance ministers from the Group of Seven leading industrial countries, Mr David Mulford, the US Trea-David Mulford, the US Treasury under-secretary for inter-national affairs, said the Japa-nese surplus had shown signs of growing again, particularly with Europe. He said there was some concern among the min-isters that the surplus might increase as the US economy

gathered strength.

A communiqué said the G7 ministers noted that Japan's balance of payments current account surplus had declined in recent years and should be prevented from increasing

But the statement gave only the vaguest indication that the ministers wanted a stronger yen, which has been rising on foreign exchange markets recently. It said the ministers concluded that recent exchange market developments were broadly in line with continued adjustment of external imbalances" and reaffirmed a long standing G7 commitment "to co-operate closely on exchange markets".

I think it would be desirable if the yen were to rise some-what," Mr Bérégovoy told a press meeting yesterday. "If you don't find that particular language in the comuniqué it is because Mr [Ryutaro] Hashimoto [the Japanese finance minister] didn't want to see it there," he said.

Mr Bérégovoy indicated that there was consensus among the G7 on the issue.

According to the Interna-tional Monetary Fund's World Economic Outlook, Japan's current account surplus fell last year to \$35.8bn from \$57.2bn (£33.2bn) in 1989 and a recent high of \$87bn in 1987. But it projects an increase to

The ministers reaffirmed their support for economic policy co-ordination among the G7. But the communique made clear that they had abandoned any ambition to set interest rates in concert.
The communique issued on

Saturday papered over several areas of tension among the seven. It failed to mention the unresolved issue of ensuring that each country carried a fair share of the burden of helping eastern Europe and the Soviet Union. This was a matter for "on-going discussion", Mr Hashimoto said.

Although the communique acknowledged the need for greater assistance from industrialised countries for the poor-est, heavily indebted nations, US budgetary problems meant ministers were unable to agree support of specific measures such as British proposals to cut the official debt of these countries by two-thirds.

Mr Norman Lamont, the chancellor of the exchequer, said the failure to make prog-ress on the so-called Trinidad Terms was "slightly disap-pointing". The problem, he said, was an argument between the US administration and Congress over how the debt write-off would be treated as an item of expenditure in the US budget. The G7 ministers discussed

the much-feared shortage of global savings in the light of high investment requirements. They agreed that countries with high budget deficits should implement measures already agreed to reduce them, emphasised the need for all countries to curb unproductive expenditure and said it was important to remove obstacles

to private savings.

During their meeting, ministers reviewed recent scandals in financial markets, including events in Japan that led to Mr Hashimoto's decision to resign after the IMF and World Bank Ministers said measures

were needed to prevent their

G24 countries caution on arms spending conditions

DEVELOPING countries of the Group of 24 cautioned at the from Asia, Latin America and weekend against new conditions linked to their military spending being imposed on their borrowings from the IMF and World Bank, write Stephen Fidler and Peter Nor-

They rejected a suggestion ombia, which currently heads the group, for a "ration-alisation" of military spending in rich and poor countries. group, in which eight counAfrica, are afraid that new conditions will be imposed on them following the end of the cold war.

Their post-meeting state-ment said the IMF and World Bank should not become involved "in issues beyond their strict economic and financial mandate".

The G24 also called on the rich countries to reverse their growing protectionist tenden-

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS

alarming reading for some of the more

sensitive of the expected 10,600 visitors. The booklet concentrates on the country's

health risks: malaria (not a problem in

Bangkok, but in the north), typnoid, den-

gue fever, road accidents (the number one

danger in Thailand), Aids, traveller's diar-rhoea, skin conditions and emotional

The news is not so good either for pet

lovers. Three out of five of the dogs caught

randomly in the streets of Bangkok "are found to be infected and/or incubating"

The meetings have seen a media frenzy

probably unprecedented for these nor-

mally rather sedate attairs. The presence

of large numbers of television crews is

making the business of moving from one

part of the conference centre to another increasingly difficult for ministers, partic-

ularly those of the G7 industrial countries.

Nicholas Brady, the US treasury secretary, have been getting increasingly agitated by the swarm that accompanies him wher-

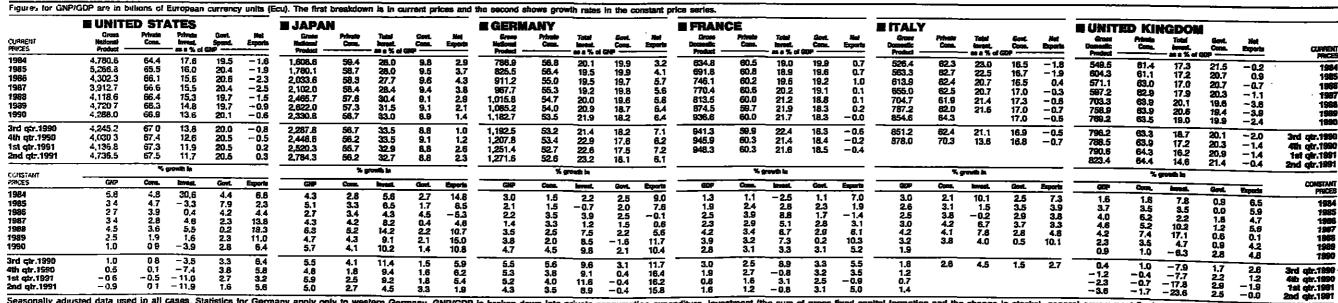
ever he goes. Aides say he has twice nar-

rowly missed being seriously injured in the scrum. Most attention, however, seems

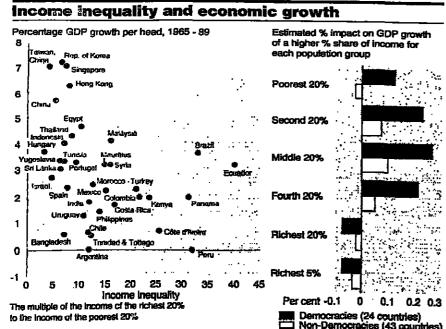
to be devoted to Mr Ryutaro Hashimoto,

the outgoing Japanese finance minister.

The Secret Service team attached to Mr



Seasonally adjusted data used in all cases. Statistics for Germany apply only to western Germany. GNP/GDP is broken down into private consumption expenditure, investment (the sum of gross fixed capital formation and the change in stocks), general government final consumption, and net exposed and services minus imports of goods and services). The US includes investment by government in the government tender investment. Quarterly GNP/GDP totals are annualised. The growth rates are the percentage change over the corresponding period in the previous year, and otherwise stated. The figures in the lifth column of each set of growth rates refer only to exports, nather than to net exports. Data supplied by Datastream and WEFA from national government sources.



The economic case for greater income equality

SWEDEN'S poor economic performance in recent years and the consequent demise of its Social Democratic party have dealt a double blow to the social democratic notion that economic growth and efficiency are compatible with a high degree of redistributive taxation and Income equality.

The Swedish experience does suggest a conflict between government redistri-butive policies and the incentives for private individuals to work, save and pro-vide funds for investment and growth. Sweden certainly has an exceptionally

equal society. The richest 20 per cent of the population retains 24 per cent of total post-tax income, compared to 32 per cent in the US, 31 per cent in the UK and 36 per cent in Germany.

It also has an unusually slow-growing economy, advancing more slowly than the average economic growth rate of the European members of the OECD in 13 of

Not surprisingly, the traditional Swedish mixture of collectivism, high taxation Non-Democracies (43 countries) and a highly developed welfare state is

new non-socialist government plans to remedy it through deregulation, privatisation and tax cuts. Yet one country's experience can nei-

ther prove nor disprove a rule. "In fact," the World Bank concludes in this year's World Development Report, "there is no evidence that saving is positively related to income equality or that income inequality leads to higher growth." If anything, there appears to be a

slightly negative relationship between inequality and growth. The left-hand chart plots, for a number of developing and newly developed countries, the relationship between the rate of growth of GDP per head and a standard measure of the degree of Income inequality. The tastest growing economies — Singapore, Korea and Hong Kong - all have comparatively equal income distribution.

Yet the relationship is weak and there are many exceptions. This should not be a surprise, say Mr Alberto Alesina and Mr Dani Rodrik, economists at the US National Bureau of Economic Research, because the comparison fails to take into account the effects of different political

systems and incentives.

The Important distinction is between democracies and non-democracies. Mr Alesina and Mr Rodrik have estimated the relationship between the average growth rate of GDP per head between 1965 and 1985 and the initial concentration of income across 66 countries. Among the sample they find little relationship between economic growth and the level of Income inequality.

For the 44 non-democracies the rela-

tionship is weak and unstable. But among the 24 democracles, those countries with higher growth rates tend also to have a more equal income distribution, one in which a higher share of total income is held by the poorest and middie-income groups.
On average, they find, a reduction of

10 per cent in the income share of the richest 20 per cent would raise the annual growth rate by about 0.3 per cent. Why does more equality produce more growth in democratic economies? Perhaps countries with such systems are more likely to be developed, richer and thus in a position to pursue redistributive

or to compensate losers. Mr Alesina and Mr Rodrik argue that it is the nature of the democratic process itself that makes the difference. The more a small minority holds income and wealth in a democratic society, the greater the incentive for the majority to your for high taxes on the sich and on

vote for high taxes on the rich and on capital owners, thereby dampening incentives for savings and investment. Whatever the reason, the rule seems to be that more equal democracies grow

It is a rule to which Sweden is a clear exception. Yet this may not be so sur-prising. Sweden's tax revenue as a share of gross domestic product - at 57.7 per cent in 1990 - was 18 percentage points higher than the average for OECD Europe. Perhaps you can have too much of a good thing.

Edward Bails

A. Alesina & D. Rodrik: "Distributive Politics and Economic Growth," Centre for Economic Policy Research discussion paper No 565, 1991.

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The ministers who have a supplied to the suppl

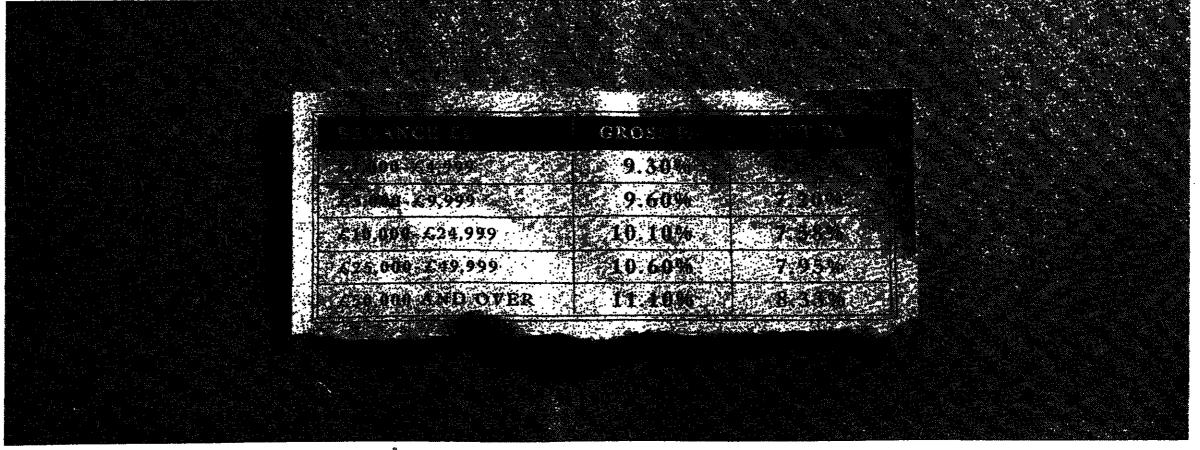
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СТВ7

"turning hospitals into trading

units and doctors into treat-

ment brokers". Senior ministers say that the

pledge by Mr John Major, the prime minister, that the ser-vice will not be privatised, has

changed the atmosphere of the NHS debate. Mr William Waldegrave, the health secre-

tary, said. We have nailed the lie about privatisation and Mr Kinnock and his colleagues

have an apology to make to the

unfortunate people they have deliberately frightened."

An unapologetic Mr Robin

French telecoms challenge to BT's global network

BT is facing a growing Telegraph and MCI of the US. Challenge from other telecommunications groups to its plans to become the leading European based international telecommunications operator.

The opposition has pre-vented BT from cementing a global alliance with Nippon Telegraph and Telephone and Deutsche Telekom to provide worldwide services to multina-

tional companies. The joint-venture, dubbed Syncordia, is central to BT's ambitions to offset growing competition in the UK by claiming a larger share of international markets. Mr Marcel Roulet, chairman

of France Telecom, the French state owned carrier, said that Europe's telecommunications companies should organise themselves so that BT's predic-tion that it would become the only truly global carrier in Europe would not come true. France Telecom is the third large carrier which has been

trying to break up the Syncor-dia alliance.

The two other main opponents of the plan, which have been attempting to woo away NTT and Deutsche Telekom, are American Telephone &

Their combined efforts have succeeded in preventing Mr Iain Vallance. BT's chairman, from cementing the Syncordia partnership during talks last week in Geneva where executives from the industry were gathered for a large trade fair.

The doubts about the pros-pects for the Syncordia venture may cast a shadow over BT's international plans as it pre-pares for the sale of the remaining 45 per cent govern-ment owned stake in the com-

in a separate development Oftel, the UK telecommunications regulator has refused a request from the government's financial advisers to provide BT's financial performance. Oftel's refusal is a significant assertion of its independence from government.

Sir Bryan Carsberg, Oftel's director general, said his hands would not be tied by the sensitivity of plans for the sale of the stake in December.

And Sir Bryan confirmed that the company would be subject to a new regime of



POINTING the finger: Waldegrave turned on Labour's health claims

Pre-election campaign to widen as MPs return to Westminster

By Alison Smith

THE WAR of words over the future of the UK's national health service intensified yesterday, as the opposition sations that the government would privatise the NHS, and the Tories claimed that the opposition's "lie" would rebound on Labour itself.

The issue has been the most bitterly-fought political battle in recent weeks, but as MPs return to parliament today, the relentless campaigning is set to focus on other areas such as economic performance. This parliament will be the last before a general election which Mr John Major, the prime min-ister, must call before July next year.

Labour has chosen the econ-

day's debate on Wednesday, and the party will launch today a document attacking the Tories' record. In particular it will address the role Labour say Mr Major played in economic and health service

decisions.

The Tories believe they will benefit from increasing signs of recovery. "I think the momentum of things getting better will increase next year." Mr Norman Lamont, the chancellor of the exchequer, said. "And I think that we will have accelerating growth next year, from a very modest increase."

Cook, Labour's health spokes-man insisted that privatisation In a speech to a party rally in Birmingham, Mr Neil Kinwas one of three valid charges nock, the Labour leader, against the government on health: along with underfund-ing and the introduction of a repeated claims that the government's changes to the

OMPETITION in the 1980m market for elec-tronic share price information and company news in the UK is hotting up. Despite the profits squeeze in the secu-

rities industry, companies are quenting up to sell fancy termi-nals to fund managers, ana-lysts and other intermediaries - and prices are coming down

as a result.

The latest into the market is Reuters, the international news and information group, which today launches its own UK share information service. Like others, Reuters has one goal — to displace the London Stock Exchange's Topic terminals, more than 16,000 of which currently bring the UK's eleccurrently bring the UK's electronic stock market into offices throughout the country.

The appearance of Reuters, which has long had a strong grip on the supply of information in other financial markets. is likely to represent the fler-cest challenge yet to Topic's near-total dominance of the

near-total dominiance of the domestic equity market. Much of the information on its new service - UK Equity Focus - is already available rough other company services, but by packaging it to appeal to existing Topic users and by pricing it aggressively. Reuters is signalling its long-

Richard Waters on the desk-top terminal battle expected assault on the UK

snare market The Stock Exchange says it is ready for the challenge. Mr Peter Hogarth, managing director of the Exchange's trading markets division, says: "The chances of them undermining the Topic customer base are very very slight."
Equity Focus, like Topic 2,

Reuters makes topical move in

electronic share price market

ne exchange's year-old update to its original teletext service, is a personal computer based service. It combines share price quotes from the Exchange's SEAQ and SEAQ International systems, company news announcements from the exchange's RNS service, and Reuters' own company news.

Personal computer systems

Personal computer systems enable users to manipulate information for their own pur-poses, formatting their own pages or setting limits which alert them when a chosen share has reached a pre-determined price.

The growing competition is driving prices down. There is already heavy discounting, and Reuters price for its news service - £150 a month, plus the £170-£260 a month cost of a ter-minal - is intended to undercut Topic, where charges range from £3,000 to £5,200 a year, depending on the version. The Stock Exchange, mean-

while, is reviewing its own future in the information busi-ness. After the considerable repheaval of the past two years, it has decided not to sell Topic; but is considering joint ven-

tures with other suppliers. The ultimate goal - the next generation of interactive trading terminals, which will allow users to react to information that flashes up on their desk-tops. But according to Mr

Hogarth, this remains a distant prospect for two reasons. Firstly its is fantastically expensive" and secondly, and perhaps more importantly, the UK's way of trading shares will probably have to change first. Most users of quote-driven markets prefer to negotiate directly with a market maker. directly with a market-maker rather than deal at the price quoted on a screen: it is usu-ally possible to get a better

price that way.

That makes automatic trad ing unappealing. Only in order-driven markets, where buyers and sellers enter their orders and matching takes place cen-trally, would people be likely to want to deal on screen. And the Stock Exchange has stuck rigidly to the orthodoxy adopted at the time of Big Bang - that London's will remain a quote-driven share

omy as the subject for a full price controls from mid-1993. health service were already

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STREAMLINE

BRITAIN IN BRIEF



1m absent from work every day

British companies are complacent about monitoring and tackling staff absenteeism, according to a report by Arthur Anderson, the charted accountants, published today. Britain is estimated to have one of the highest rates of absenteeism in the European Community: about one million employees are absent from

work each working day, costing British industry around £6 Yet the report – based on a survey of 100 leading British companies – finds that more than 40 per cent of busines do not measure absenteeism at all, while only 45 per cent operate absentee mans information systems.

Managers get 10% average rise in 1991

UK managers are still on course for an average rise of over 10 per cent in total pay this year although the rate of increase has been slowing since January, according to the executive pay index produced by the Noble Lowndes manage-

ment consultancy.

The index, calculated quarterly for the Financial Times, includes the value of fringe benefits such as company cars and pensions as well as salaries and cash bonuses

The latest figures, based on a survey of 5,275 managers in 419 companies, show that rises slowed in the July-September quarter, reducing the annual rate of increase by one percent-age point from the level pre-vailing in April-July.

On September 30 the average total pay across all types of executives was £74,647 - a 12.5

per cent rise over the 12 months since October 1 1990. That compares with a 13.5 per cent increase over the 12 months to July 31 1991.

The survey also shows that, besides edging down rises in money pay, employers are trimming fringe benefits. For example, company cars are being replaced with less expen-sive models, and private medi-cal insurance is being limited to executives themselves rather than extended to their

IT mergers slacken

The pace of merger and acquisition activity in the UK information technology industry slackened appreciably in the first half of 1991 as the recestion dearward

sion deepened. The decline in activity is all the more noticeable because of the energetic rationalisation which has characterised the industry in recent years.

Software houses specialising in particular market sectors still command a premium price, however, compared with general computing services

Figures from Regent Associ-

ates, which specialises in IT acquisitions show there were 122 deals in the first six months of 1991, a decline of 14 per cent compared to the 142 recorded in the same period The value of the acquisitions in 1991 totalled £1.6bn, a

decline of 32 per cent compared with last year. The average transaction value was £13.5m compared with £16.9m in 1990 and the average price multiple on after tax profits was 15.

Ford begins UK pay talks

Pay negotiations covering 29,000 UK manual workers at Ford begin today amid union expectations that, in spite of the deep recession affecting the industry, they will win rises in excess of inflation.

As well as pushing for a large pay increase, union leaders will be seeking improvements in the pension scheme, improved job security and a reduction in the 39-hour week. The demand on hours will be strongly resisted by Ford.

Ford settlements are tradiential in the UK, setting a target which other workers then try to match.

Men get more iob training

Young men are far more likely to receive job-related training than young women, according to a review of women's training published by the Equal Opportunities Commission.

The commission reported about one in three ways area.

almost one in three men aged 16-19 in full-time employment say they had training recently, compared with only one in five

NHS reforms

win support Hospital managers support some central aspects of the government's health reforms but do not believe that they will solve the "fundamental problem" of underfunding.

An extremely high lavel of concern about funding is shown in a survey of hospital managers in the West Midlands published by the National Association of Health Authorities and Trusts today.

The survey finds that 90 per cent of managers sumport the The survey finds that 90 per cent of managers support the separation of the purchasing of health care from its provision – the main organisational and financial change brought about by the reforms.

But exactly the same proportion say that the government's changes "will not solve the problem of underfunding in the NHS."

School bands face last post

The end of the school band may be in sight. The already acute shortage of music teach-ers is set to reach crisis propor-tions by the tions by the mid-1990s, throwing in doubt the ability of many state schools to offer any music classes.

Despite the recession, the rise in the number of graduate applications for teacher training this year was far less for music (10 per cent) than for any other national curriculum

The education department estimates that, on current trends, the supply of music teachers in England will fall about a third short of demand by 1997 – a far widow one than the says far wider gap than for any other national curriculum sub-ject.

DIRECT MAIL

MANAGEMENT

At a depressed time for the airline industry, the partners of Airbus must keep their nerve. Paul Betts meets the chairman

Realising the reality of a 20-year dream

ean Pierson flew to the US the lent situation. "When you make a son says, adding that the most imporother day with one of his senior executives in a crowded American Airlines Boeing 767. The plane was full but we were told there were only two full fare-paying passengers: my colleague and yours truly," says the expansive chairman of Airbus Industrie as he puffs a Gauloise and sips a Pernod in the European aircraft consortium's comfortable dining room in Toulouse, south west France.

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pay talks

Faret with last year.

Pierson, whose gruff manner and imposing waistline has earned him the nickname of "the bear of the Pyrenees", does not mince his words. Tucking into some roast partridge, he remarks matter-of-factly: "Airlines have been more damaged by the Gulf war and the recession than anyone had ever expected. Six months ago I felt the crisis would be shorter. Airline yields are terrible. The problem is if airlines can't generate cash flow, the aircraft market will inevitably become blocked."

In their public pronouncements, Airbus and its US rival Boeing continue to remain optimistic about the long-term demand for new commercial aircraft. The European consortium is forecasting deliveries totalling 11,500 new aircraft worth about \$700bn during the next 20 years, with Airbus accounting for at least 30 per cent of the market.

But Pierson is deeply worried by the immediate implications of the crisis engulfing the industry. "I see a big hole in new aircraft orders next year," he says, explaining that even so-called "strong" airlines such as American "strong" airlines such as American and Delta were deferring decisions on new aircraft orders.

Airlines are continuing to lose money and the banking community has lost confidence in civil aviation. Tensions have increased in the market with the US stepping up its attack on Airbus by taking the battle over government subsidies for the European consortium before the General Agreement on Tariffs and Trade. The four Airbus partners - British Aerospace (20 per cent), Aerospatiale of France (37.9 per cent), Deutsche Aerospace (37.9 per cent) and Casa of Spain (4.2 per cent) - are themselves under intense pressure, as the recent upheaval at BAe has underlined.

As far is Pierson is concerned, the consortium's management in Toulouse and its partner companies must keep their nerve in the current turbucake you don't want to burn it," he says. "It has taken us 20 years to arrive here. We are a European success story. The US is trying to halt our expansion because we are damaging their traditional industry leadership. They are still asking why the Europeans are building aircraft when

they can sell perfumes and wine."
The crisis, however, has been salutary for Airbus and its partners, Pierson says. It has focused attention on collaboration, of which the Airbus chairman has always been an ardent proponent; he was production manager of the Anglo-French Concorde

ogramme when he was only 27. "Co-operation is the only way ahead. The industry's problems have forced the Airbus partners to come back to earth." During the past few months, tensions have surfaced between the partners because of their rival interests in the troubled regional and commuter airline market. While co-operating in the market to develop large airliners of more than 150 seats, the partners have been competing in the even tougher market for region jets and turbo-propeller commuter air-craft of fewer than 100 seats.

Pierson believes this competition could have severe repercussions for Airbus, which is also seeking to extend its aircraft family by developing a smaller 120-seat derivative of its 150-seat A320 airliner. This derivative, known as the A319, would be a natural evolution of the Airbus aircraft range, he says. It would also enable the consortium to offer a new product to match its two US rivals, Boeing and McDonnell-Douglas, at the lower

end of the airliner market.

Airbus is about to complete a feasibility study which would confirm that it could develop a 120-seat derivative of the A320 at a cost of about \$300m.
"In the current market, it would be madness to launch an all-new aircraft programme," Pierson says, implying that the four Airbus shareholders would be ill-advised to go ahead with their individual projects to launch new regional jet programmes.

The partners are now considering forging a new European alliance in the commuter and regional jet market, similar to the Airbus partnership in the large airliner market. "It would be no problem if a regional airline subsidiary was set up within the Airbus partnership. But it would have to be run as a separate business," Pier-

tant issue is to ensure consensus among the partners.

The four partners' attitude towards Airbus has been changing signifi-cantly during the past year. Despite the recession, the partners, which are both shareholders and suppliers to Airbus, now regard the consortium as one of their most promising long-term assets. "Our partners and share-holders are finally beginning to real-ise they can make money out of Air-

bus," Pierson says. Last year the consortium made an operating surplus of \$130m for the first time in its 20-year history. Despite the crash in aircraft orders, it still has a five year backlog. "As long as we can rebuild one year's backlog each year, we remain in a healthy position," Pierson explains.

The challenge for Airbus is to pursue in the present difficult environment its transformation from a secretive partnership of four European aerospace groups into an integrated enterprise of its own operating along normal private company practices.

Pierson sees several stages in this evolution. The first, which is already happening, involves turning Airbus into a more efficient, more cost-oriented operation. Airbus recently financed the development of a new aircraft by turning to the finan-cial markets for the first time. This involved the A321, the stretched derivative of the A320 twin jet airliner. Airbus has also established a financial services subsidiary based at Shan non in the Republic of Ireland, and launched the consortium's first international bond issue.

Another example of Airbus trying to manage its affairs along more cost-effective lines is its decision to tender for work on a competitive basis by asking its four partners to bid on fixed-priced contracts

More significant, perhaps, has been the gradual shift in decision-making from the partners to Airbus itself in Toulouse. This shift is expected to accelerate as Airbus becomes an increasingly dominant and profitable component of the civil aircraft activities of its four partners, all now suffering from the decline of their core defence activities

"There will be a move to create an integrated company organised like Boeing with its own industrial and labour structures," Pierson says. The



Jean Pierson: "The Americans are still asking why the Europeans are building aircraft when they can sell perfume and wine

next stage will be to open up Airbus to the public. But he could not say how long this process would take.

In the meantime, the consortium is facing a renewed attack from the US Trade Department and its aircraft manufacturers which accuse Airbus of distorting the market by benefiting from heavy government subsidies. "Rubbish," says Pierson. "The American manufacturers get more direct and indirect support from their gov-

ernment than we do." If necessary, Airbus and its Euro-pean partners will fight the US in the Gatt. "What we are looking for is a fair system whereby we get the same level of support as the US companies if a compromise is not found. "we will both be losers."

Tensions between Airbus and the US have been further enflamed by British Airways' decision to buy Boeing 777 wide-body aircraft powered with US-made General Electric engines rather than buying Airbus aircraft. The European consortium felt it was well placed to win its first significant order from BA.

The combative chairman has not entirely given up on the BA order. He has written this month to Sir Leon Brittan, the EC competition commissioner, asking him to look into the conditions of the Boeing sale to BA to see if there is a case for investigation on grounds of unfair competition.

The growing friction with the US reflects the European consortium's decision to challenge Boeing head-on in the jumbo airline market, up to now the sacred preserve of the US manufacturer. This month's roll-out in Toulouse of the new long-haul A340

airliner was a first step. Pierson says Airbus was considering developing a 600-seater jumbo if and when the market demanded one. Like Boeing, it is already discussing with airlines the design of such an aircraft. Depending on demand, Airbus could launch a jumbo programme in 1996 with the first aircraft flying in the year 2002. Pierson also wants to extend the

range of international co-operation at Airbus. He is looking both towards Tokyo and Moscow. He thinks the e have ambitions to become a force in aerospace, "But we must clarify with them whether they want to be frank, honest partners with us or whether they simply want to use us as leverage to strengthen their negoti-ating hand with the Americans. The question is how far they are already locked in with the US."

The Soviet Union is an even bigger unknown. But Pierson believes there is a long-term opportunity for Airbus.
"It's still virgin territory in terms of aerospace co-operation. It's a big market." He suggests that Airbus could be building aircraft in Russia one day. The German government called this month for Soviet involvement in future Airbus projects such as in the development of a 600-seater jumbo. Since he is now 51 and his five-year

mandate as chairman was renewed earlier this year, Pierson could still be around when that happens. But his immediate concern remains the pre-carious financial state of the airline industry. "My problem right now is the finances of the airlines. If they don't recover and restore confidence in the banking community, we and our American friends will all have a load more problems next year."

Pharmaceuticals

A prescription for staying competitive

By Andrew Baxter

Britain's pharmaceutical and fine chemical industry has an enviable often unparalleled - record for product quality and inno-vation, but there is plenty of scope for improving manufac-turing capability and making better use of employees' potential.

This is the verdict of a thought-provoking report by UK consultants World Class International and the British Production and Inventory Control Society, which says the industry must shed its complacency if it is to stay globally competitive. The report is the first benchmark survey of pharmaceutical and fine chemical manufacturing plants in the UK and Ireland.

It says the industry can no longer afford to rely just on the patenting of new products to maintain profitability and that effective and flexible manufacturing is now seen as a competitive weapon in the battle for global markets.

Because of the over-riding concern for new product devel-opment, manufacturing has been something of a poor rela-tion in the pharmaceuticals industry. Don Ralston of World Class International says it normally represents about 20 per cent of total costs, but as long as it "avoids the need for product recalls, there are

Thinking in the industry has, quite rightly, always been coloured by not letting bad products out of the door — which led to the code of Good Manufacturing Practice. GMP, however, does not dictate a need for long lead times, high inventories, long change-over times, high reject rates and process losses and indifferent customer service".

The result, says Ralston, is that the industry is probably five to eight years behind the computer and electronics sectors in its implementation of world class manufacturing techniques. "These industries felt the threat of Japanese competition in the late 1970s, and have since risen to the challenge."

The timing of the survey is significant. The European Community's single market

reforms have already brought rationalisation of the number of pharmaceutical plants in Europe and for the first time. manufacturers have a benchmark against which to judge their own performance.

Similarly, if a company found itself with four UK plants after a merger when it needed only two, it would be in a better position to know how to rationalise. The report covers 25 plants from 20 companies, foreign and British-Among its findings are:

• One of the reasons for poor manufacturing performance is the inability of the costing system to provide operational management with the information to manage. With standard costing systems, and their emphasis on direct labour. wrong signals are often sent to management — for example in the allocation of overheads and the justification of new equipment.

 Lead times are too long, both within the plant and from outside suppliers. These are often months for products that take only hours or days to

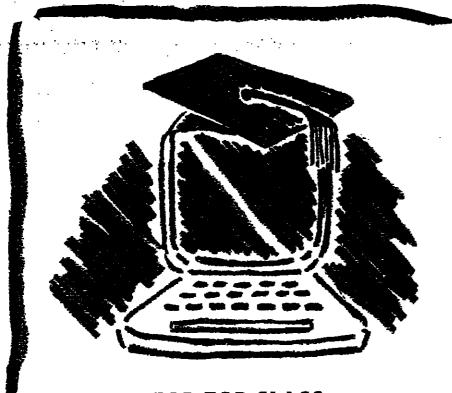
produce. • The level of late deliveries is often higher for items com-ing from other plants in the same organisation than it is from outside suppliers.

Companies often spend mil-

lions of pounds on buildings and equipment, but little on communication, education and training. A cosmetics and toi-letries plant that had 95 per cent of its employees involved in improvement teams had the lowest plant inventory among the factories surveyed.

 Only a few companies seem to have achieved a high degree of supplier development. Building a relationship with suppliers is difficult when some manufacturers have as many as 400, compared with the pared-down 30 to 40 in the electronics industry. The survey points out that a few plants are already well down the road on implementing improvement programmes, but there are no clear leaders.

Copies of the report are available from World Class International (0705 268133) or BPICS (0203 692266): Price £250.



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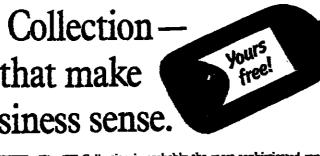
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APPOINTMENTS

British Gas personnel director

■ Mr Dennis Cottrell has been appointed group director of personnel at BRITISH GAS from November 1. He is currently operations director British Gas West Midlands.

in 1980 he returned to the West Midlands region as industrial relations manager and was appointed director of personnel in the north eastern region in 1985. He returned to West Midlands in 1988 as as director of personnel and in September 1990 was promoted to the post of regional operations director as part of the changes under the regional reorganisation

COATES LORILLEUX, the UK printing inks division of TOTAL, has named Mr Nick Thorne as managing director. He succeeds Mr Bob Simpson, who is taking responsibility for development of information systems in the Coates Lorilleux

International group. Mr Thorne was with Cadbury Schweppes as managing director of its Benelux soft drinks business.

■ SPANDEX, distributor of sign making computers and materials to the sign making industry, has appointed Mr Mark Godden to the board of directors. He was marketing manager.



Mr Alan Shelley will be retiring as senior partner of KNIGHT FRANK & RUTLEY in April 1991 at the end of the financial year. His successor, Mr Bill Yates (pictured), joined the firm in 1964 and for 14 years until 1982 was respon ble for international activities. Recently he has led the resi-dential and agricultural divi-

AMERICAN AIRLINES has appointed Mr David Scowsill as managing director European sales. He replaces Mr Fred Reid who has left the company. Mr Scowsill was

previously general manager Europe with British Airways. Mr Don Lane has become

managing director of American Airlines Holidays. He was previously at American Airplan before joining Premier Holidays America as general

EBOR HOLDINGS, Thirsk, has appointed Mr Tony Rae as deputy managing director and group finance director. Mr Derek Muirhead and Mr Andrew Dalton become managing director and deputy managing director respectively of Ebor Aluminium Systems, the group's main trading

■ Mr Jeremy Partish has joined ANZ BANK as a director in the emerging markets group, specialising in Eastern and Central Europe. He was formerly executive director of ANZ Banking Group, Zurich, responsible for the securities and banking operations in

m Mr Alan Hughes, managing director of Griffin Factors, has been elected chairman of the ASSOCIATION OF BRITISH DISCOUNTERS.

■ CLUGSTON CONSTRUCTION has appointed Mr Barrie Stephens as director general manager civil engineering division.

■ Mr Jamie Buchanan has been appointed managing director of LE MASURIER

JAMES & CHINN, a firm of stockbrokers based in Jersey. and a subsidiary of W.L. Carr Group - the UK and Far Eastern stockbroking arm of Banque Indosuez. He was previously an executive



At BARRY WEHMILLER INTERNATIONAL Mr Michael Windsor (pictured) has been made non-executive group chairman. He was formerly joint managing director of Vickers and is currently chairman of the Horstmann Group and Serck Controls.

■ Mr Nick Loup has been appointed to the board of TRAFALGAR HOUSE DEVELOPMENTS, a subsidiary of Trafalgar House Property, as the director in charge of the West End offices

division in London. He will

keep nis responsibilities as a director of Trafalgar House Europe Developments.

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■ The CABLE TELIVISION ASSOCIATION has made Mr Michael Storey, a group director of Videotron Corporation, its chairman. Mr Jim Dovey, managing director of United Artists Cable Television International becomes vice chairman.

■ PERICOM TECHNOLOGY. the corporate computer systems specialist, has a new managing director. Mr Terry Wilkins has been appointed in succession to Mr Ron Cragg. thus freeing Mr Cragg to continue in his role as group chairman.

■ INSURANCE BROKERS INTERNATIONAL, Lloyds majority shareholding in a Guildford-based broker, Campbell Broking Insurance Services. Mr Paul Beattie, managing director of IBI Group and Mr Anthony Oakley, a director of IBI, join the board, the latter becoming chairman. Mr Rob de la Hov remains managing director assisted by Mr Chris Freeman.

■ YJ LOVELL (HOLDINGS) has appointed Mr Gerrard McCormack as group financial controller. He joins from Ernst & Young, where he was senior audit manager at its Swindon

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The Interactive Multi-media Event (Time '91) This is the largest Moltimedia Exhibition and Conference in Europe vith over 80 exhibitors and 60 speakers The event will demonstrate the benefits areas as retail, banking, finance, publishing, advertising, leisure, education and training. Wembley Exhibition Centre Hall 2/3, Contact: Louise Cooke. Tel: 071 383 3323 LONDON

OCTOBER 16 Europe's Future: Four Scenarios In light of various driving forces for change, and different options for widening and/or deepening the EC over the cext 20 yrs, by expert members of Study Group and guest speakers. Contact: Federal Trust,

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OCTOBER 17 ACCOUNTING AND TAXATION TECHNIQUES IN FRANCE

Tel: 071 259 9990

The Selfridge Hotel, London W J. For further information contact Mary Parker-Jervis, Business Research

OCTOBER 18 ACCOUNTING AND TAXATION TECHNIQUES IN

THE USA The Selfindge Hotel, London W1. For further information contact Mary Parker-Jervis, Business Research International on 071 637 4383

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355!18 Pax: 0737 373556 HAYDOCK.

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Fax: 071-925 2125

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Studies, Future Solutions. Undates on the origins, actiology. pathogenesis, methods of studying and ment of this supportant disease. Talks include prospects for Anti-दिविकासकार प्रकारण सार्व ३३ वरकारी view of Drug therapy, Contact. Supheric Hodder, IIR Scientific.

OVERSEAS

OCTOBER 21-25 Environmentally Sound Energy Technologies and their transfer to developing countries and European economic in transition. This is a most important meeting in view of the world June 1992. For further informati se contact: Organizing Secretarist.

OCTOBER 22-24 COALTRANS '91 Hotel Inter-Continental, Berlin The 10th World Coal Trade and Transport Conference & Exhibition the international coal industry's ann eting place. Connect: Sonia Gomm, CoalTrans Conferences Ltd., 54 Chean

mmon Rd, Suttey KT4 8RJ, UK.

Milan-Itlay (2) 722 62352

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OCTOBER 29 INVESTMENT IN THE NEW STATES OF GERMANY Strategic implementation of direct investments including tax & legal Government Subsidies & Tax Incentives; Seminar leads on to direct & the authorities (Treuhandanstalt & Leipzig Chamber of Commerce &

Contact: Fiona O'Neill, The America Tax Institute in Europe Tel: 071 935

7502 Fax: 071 935 6951

Industry)

LEIPZIG OCTOBER 29 **TURKEY - POST ELECTIONS** An LCCI update with presents om Turkey's leading eco Canevi, Dr Mango, Dexion, Fry's Metals and Raissa Bankasi will access

Turkey's prospects for the next two years, Contact: Nynzi Manng, LCCI

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OCTOBER 30&31 COMPETITIVE INTELLIGENCE Objectives. Systems. Techniques and Analysis. Seminar presented by Kirk Tyson, ambor of Compethor Baur An Lac. Zurich. Also in London bes. Contact: IIB SA (Geneva) Tel: (41) 22 788 2751 Fax: (41) 227 788 2726.

NOVEMBER/DECEMBER FOREIGN PRESENCE WITHOUT FOREIGN TAX Speaker BARRY SPITZ, Consultant, STRUCTURING MULTINATIONALS (Stockholm - November 27; London -December 21 TAX FLAVENS (Geneva isers ILTI GENEVA tel (41-22) 641385 fex (41-22) 642864

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enviscourcut Presenting the latest developments in Traffic Policies & Manager Automotive Materials: Fuels & Emissions & Strategic Manage international speakers will identify ways to integrate increasing transport demands with legitimate environment concerns. Contact: Stephenie Hodder IIR Scientific & Technical Division. 071-412-0141

PRACUE

NOVEMBER 12 Liner Shipping in the 90s Competition and the forme of Liner resces, financing tomorrow's skips. Contribution from Karl-Heinz Sagar, Se Youg Park and Alan Bott. Enquiries Financial Times Tel: 077-925

2323 Fex: 071-925 2125

NOVEMBER 12-14 INTERMODAL 91 An interestional event for everyone in exisation and combine transport. Comprises three dedicated conferences; intermedal Europe, the combined transport, continer and

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The World Congress on Open provides information education and ailed discussion on the developing world markets for open systems. Speakers include Paul Strassmu

WASHINGTON, DC. **NOVEMBER 14-15** Technology Co-Operation to Match Global Competition.

speakers from the CEC governments. industry and research organ examine how Europe could make bette ology and resea funding. Enquiries Carol Jop ERA Technology Ltd (UK)

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opportunities in developing constructive solutions to current environmental problems. Organisers: Chemical Insight Suropean Chemical News, Booz Allen & Hamilton & IIR. Contact: Stephenia Hodder IIR Scientific & Technical Division, on 071-412 0141

RRIESSFI S

NOVEMBER 12-15 AUTOTECH product and manufacturing techno xhibition and Congress. Contact Cameron Baxter. Tel: 021 780 4141

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CONSTRUCTION CONTRACTS

ASSOCIATION TELINAL ASSOCIATION TELINAL MICRAEL Stores as many Carrector of Videotton TREES AND THE CONTROL TR Singapore riverside plan

Comparation of Vincology

Comparation of Vin DBS Land's subsidiary Clarke (£18.4m). Quay Pte has awarded the main contract for restoration of Clarke Quay alongside the Singapore river to SINGA-PORE PILING AND CIVIL ENGINEERING PTE

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The contract valued at \$\$89.65m (£30.5m) will restore five blocks of shop and warehouses and construct a five-storey car park.
DBS Land, a unit of the

Development Bank of Singa-pore, bought the 21,000 sq metre site from Singapore's Urban Redevelopment Authority in October 1989 for S\$54m

Clarke Quay will be trans-formed into a festival marketplace offering a wide variety of retail, food and entertainment facilities.

The overall restoration and redevelopment costs, including land and related costs, amount to about \$3186m (£63.4m). The costs are within the original budget. When Clarke Quay opens in

late 1993, it is expected to revive the Singapore river front and make a significant contribution to the nation's beritage and tourism.

EDMUND NUTTALL has won a

This contract for British Rail follows Nuttall's substantial interim works on the site last summer involving the reinforcement of existing and emergency sea defences [a 500metre breach in the defence occurred in the unprecedented storm of February 1990].

The contract comprises the construction of permanent works to the existing Rhuddlan Marsh Embankment sea defences. At Towyn, a heavy rock breakwater and armoured revetment is to be placed to the seaward side of the existing embankment, extending over a frontage of 1,225 metres, with returns at the eastern and

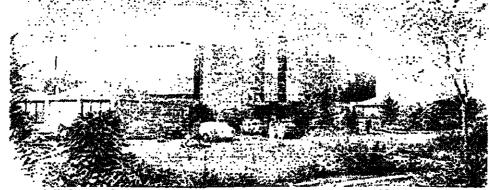
along the same embankment at Belgrano, Nuttall will construct another heavy rock breakwater and armoured revetment over a frontage of 730 metres.

The works will be divided into two stages, each with dif-ferent completion dates. Section I comprises the Belgrano works and 630 metres on the eastern side of the Towyn defences, starting immediately and with a completion set for August 1992. Section 2 involves completion of the remaining western extention of defences at Towyn and is due to be fin-

ished in April 1992.

The whole project will involve the placing of some 400,000 tonnes of rock ranging up to primary armour stone of five to nine tonnes. It also includes the relocation of heavy prehamour.

Flagship hotel at St Helens, Merseyside



An artist's impression of a new four-star hotel in St Helens, Merseyside

AF BUDGE (BUILDING) of Leeds has started work on a contract worth more than £6m for the constuction of a fourstar hotel in St Helens, Mersey-

The project is the first development for St Helens Hotels and comprises 84 bedrooms in

glazed pyramid structures to the rear of of the complex. Other facilities include contwo four-storey blocks with a ference and banqueting rooms, central atrium and leisure a swimmming pool, cafe area facilities set under four fully and two restaurants.

HIGGS AND HILL MIDLANDS has been awarded an £8.9m contract for the construction of a three-storey office and production unit by Brose in Coventry.

addition, external works include car parking, a lorry loading area and landscaping.

> The work involved in some 17,330 sq metres and the expansion will create a further 6,367 sq metres of useable space. The single-storey extensions with the single-storey extensions of the single-storey extensions. in situ concrete columns, with precast "double T" roof slabs spanning 18 metres.

Multiplex cinema for Portsmouth

£10.6m orders for Try

Hilsea-based building Solent. contractor WARINGS has been Wari awarded the £2m contract to build a six-screen cinema at the Port Solent Marina development on the northern outskirts of Portsmouth.

Work has started on the tion planned for late summer

The 28,725 sq ft building. with a semi-basement car park and an external car park, will be located immediately adjacent to the Boardwalk restaurant and retail complex at Port its completion.

chard, a series of two and

Warings were responsible for carrying out the initial civil engineering works at Port Solent, and also built the Port House and the Boat Centre.

Designed to complement the architectural features of the 1.534-seat cinema with comple-tion planned for late summer Boardwalk, the building will be constructed mainly of brick, with white render, decorative balustrading and exposed tim-

ber detailing. United Cinemas International, the multiplex operator, will operate the new cinema on

of St Dunstan's Church of

Married service quarters

ENGINEERING

& CONSTRUCTION

MINING

HOUSING

PROPERTY

COSTAIN GROUP PLC

COSTAIN

HALL & TAWSE has won two design and build contracts worth nearly £3m from <u>th</u>e Property Services Agency. The projects in Staffordshire and Hampshire involve the construction and upgrading of

married service quarters. Hall & Tawse Western has started work on a 35-week \$1.7m scheme to demolish old buildings and construct 30 homes for servicemen's families at RAF Stafford.

The detached and semi-detached three bedroom homes are being built on a 3.5 acre site complete with landscaping. a children's play area and car

parking.
The £1.25m Hampshire project has been awarded to Hall & Tawse Southern. The contract

Emergency sea defences

£5.1m contract to undertake the permanent sea defence works at Towyn and Belgrano in Clwyd, north Wales.

Mark commands as strong the stron

western extentions. Further

Building office complex in Coventry height from 12.6 metres to 15.5 metres at the central spine. In

The project requires the construction of a complete production facility covering some 10,000 sq metres with associated office buildings providing around 1,650 sq metres of office The office building will have

piled foundations and a concrete floor slab with a steel frame and metal cladding. The production area is some 134 metres long and ranges in

Higgs and Hill Overseas is to undertake a major upgrading and expansion of buildings at Sangster International Airport at Montego Bay for the Minis-try of Public Utilities and the

Airports Authority of Jamaica. The project valued at £5m will be undertaken over 16 months and involves the expansion of the departure concourse and lounge areas together with alterations to departure facilities and the cre-

ation of a public waiting area. The customs, arrivals and in-transit facilities are to be extended and new covered public waiting areas, walkways, additional car parking and a police station are to be pro-

upgrading the airport covers sion to the departure area will have concrete foundations and

The TRY GROUP, based at Uxbridge Middlesex, has won a batch of orders worth £10.6m, the bulk of which is for educa-England School in Cheam, Sur-rey have awarded Try Construction a contract to build a primary and nursery school worth £2.4m. Work starts immediately on the 24,000 sq ft building which is to be completed by February 1993.

Contracts worth £2m have tional work. Heading the list is a 26.25m project for Try Construction at St John's College, Oxford Uni-versity, involving new residen-tial and communal areas. Designed by architects, Mac-Cormac, Jamieson and Pri-

three-storey residence blocks, totalling 29,000 sq ft. will be linked by a central courtyard and ornamental gardens on two levels. The ground floor accommodation will include an auditorium, kitchen/dining room, gallery and reception areas.
The governors and trustees

been awarded to sister com-pany Try Build by The British Railways Board on the Channel Tunnel project, North Pole depot (£758,398); the PSA at HM Naval Base, Portsmouth (£599,584); British Gas at Staines (£449,660); The London Borough of Hillingdon for housing works (£98,914) and Royal Bank of Scotland at Grosvenor Gardens, SW1 (£96,522).

incorporates modernising and extending 10 three-bedroom homes and converting 62 twobedroom terraced houses into 31 three-bedroom properties.

FINANCIAL TIMES CONFERENCES

WORLD MOBILE COMMUNICATIONS

London, 31 October & 1 November The challenge to develop a mass market personal communications system and the implications for fixed link will be examined by Mr J Shelby Bryan, Chairman, Millicom Inc, Mr Richard Goswell, Managing Director of Mercury Personal Communications and Mr Lars Rydin, Senior Manager, Televerket. Mr Richard Callahan, Executive Vice President of US WEST, Inc, will speak on the growth of mobile communications in Central Europe and the Soviet Union.

THE EMERGING EUROPEAN TAX SYSTEM

London, 6 & 7 November Keynote speakers at this conference will include Mrs Christiane Scrivener, Mrs Gillian Shephard and Mr Marius van Amelsvoort. The important issue of transfer pricing, European arbitration or US advance rulings, will be addressed by Mr Charles Triplett, from the US Internal Revenue Service and Mr Thomas Menck, German Federal Ministry of Finance.

FINANÇE, INVESTMENT & TRADE WITH CZECHOSLOVAKIA

Prague, 7 & 8 November The Financial Times, in collaboration with the RIIA, is bringing together senior politicians and leading figures from Czechoslovakia and the international business community to review the political and economic developments, and the new opportunities opening up for investment and business. Ministers taking part include: Dr Vladimír Diouhy, Dr Václav Klaus, Mr Josef Tosovský, Dr Karel Dyba, Prof Dr Ing Milan Bucek.

SPAIN'S ROLE IN THE NEW EUROPE

Madrid, 20 & 21 November Major issues to be discussed include the new European economic order, the impact of moving towards economic and monetary union on Europe's competitiveness to be reviewed by D. Carlos Solchaga* and M. Jean-Claude Trichet; the growing regional imbalance and the use of structural funds to be assessed by D. Jordi Pujol, Mr Eneko Landaburu and D. Guillermo de la Dehesa; industry and the environment to be addressed by D. José Borrell. "subject to final confirmation.

MANAGING FINANCIAL RISKS

London, 26 & 27 November The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format with cash studies and worked examples.

WORLD TELECOMMUNICATIONS London, 4 & 5 December

This annual conference, the twelfth in the FT series, will look at the three interwoven trends which are changing the shape of the world telecommunications industry - privatisation, deregulation and globalisation.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24-hour answering service), Telex: 27347 FTCONF G, Fax: 071-925 2125.

PUBLIC NOTICES

Reality Post Production Limited (In Receivership)

NOTICE IS HEREBY GIVEN, pursuant to Section 67(2) of the insolvency Act 1986, that a meeting of the unsecured creditors of the above nemed company will be held at the offices of Cork Gulty, Kintyre House, 208 West George Street, Glasgow, G2 2LW on Monday 28 October 1991 at 3.00 p.m. for the purposes of having laid before it a copy of the report prepared by the Joint Receivers in accordance with the said Section and, if thought 5t, appointing a creditors committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the halance of the amount due to them after deducting the value of the security, as estimated by thom.

Creditors wishing to vote at the above meeting must lodge a written statement of their claim with us at or before the meeting. Proxies intended to be used at the meeting must also be lodged with us at or before the meeting.

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COMPANY NOTICES

NOTICE OF RESOLUTION OF PAYMENT OUT OF CAPITAL

NOTICE is hereby given in accordance wi the Companies Act 1985 ("the Act") that-(a) V.N.G. Group Limited ("the Company") has approved a payment out of capital for the purpose of acquiring its own shares by purchase;

(b) the amount of the permissible capital for the shares in question is 1958,246.50 and the resolution approving the payment out of capital was passed on 3th October

and the Auditors; Report required by Section 173 of the Act are available for Inspection at the Company's registered office; and

(d) any creditor of the Company may at any time within the 5 weeks immediately fol-lowing the date of the resolution for payment out of capital apply to the Court under Section 178 of the Act for an Order

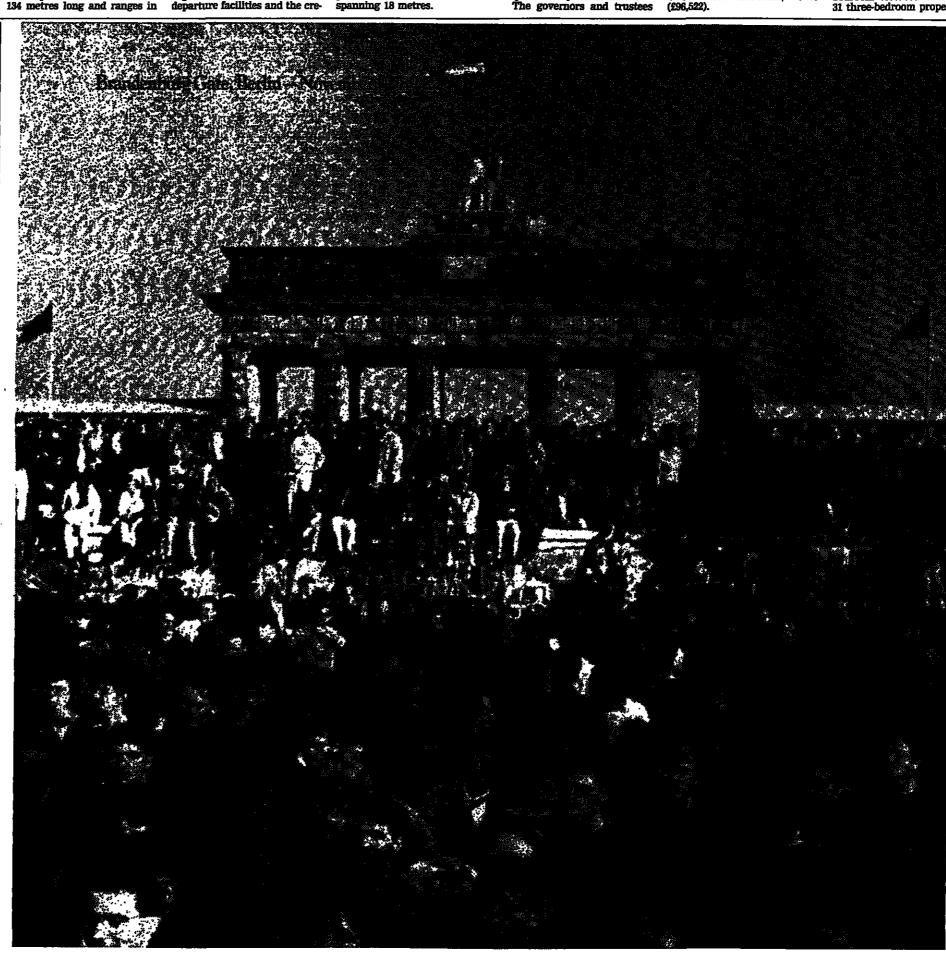
DATED: 11th October 1991

K.A. Jones - Company Secretary

LEGAL NOTICES

MOVICE IN LIBRARY GRAND purposes to Section 98 of The Innotwary Act 1998, that a specing of the creditors of the abnormand Company will be held at The Palese Holel, 31 Oversi Carebeard Ploca, Martie Arch, London WI., on 1800 Opicior 1881 at

Story of the story



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THE WEEK AHEAD

ECONOMICS

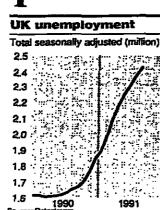
Focus on producer prices and output

BY a trick of statistical compilation, this week's UK producer prices figures unusually follow the retail prices index. The September RPI rose at an annual 4.1 per cent, after 4.7 in August, it was reported on Friday.

Tomorrow's producer prices will still be scanned for evi-dence of the sharp slowdown in underlying inflationary pressures that led the government to claim last week that UK inflation has been brought

down to German levels. On the output side, there has been a deceleration from an annual 5.8 per cent in June to August's 5.6 per cent. Economists, however, expect prices at the factory gate to lift 0.2 per cent in September to give

an annual rate of 5.5 per cent. As commodity prices dropped in September, and oil prices rose by around 0.7 per cent, a fall is expected on the justed index of fuels and raw materials purchased by manufacturing industry is expected to decline by 0.7 per cent in September, giving an annual rate of a negative 3.3 per cent.



UK industrial output data tomorrow are expected to show that the recession in output bottomed out in April. Economists expect August manufacturing output to show falls on the month, but the underlying trend to improve as North Sea oil output picks up after pro-

longed interruptions. On Wednesday, the state of the public finances will be glimpsed with the release of the public sector borrowing requirement for September -

an expected £1.9bn deficit.
On the international front, there is not much expectation that the G7 meeting in Bang-kok will try to fix the Yen

within given limits. Other notable events and statistics, with median market forecasts compiled by MMS international, the financial earch company, in brackets,

Today: Bangkok, joint annual IMF/World Bank meetings continue. US, business inventories for August. UK. parliament returns from summer recess. Japan. September trade balance (\$9.6bn). Spain, September consumer prices index (0.9 per cent).

Tomorrow: UK, producer price indices for September, mout (down 0.7 per cent) and output (0.2 per cent), August industrial production (0.1 per cent) and manufacturing output (down 0.3 per cent). France, September CPI (0.3 per cent). US, August business inventories (down 0.1 per cent). Japan, August machinery orders. September wholesale

price index Wednesday: UK, September public sector borrowing requirement. US, two and fiveyear note auctions, domestic car sales 1-10 October, Japan industrial production.

Thursday: UK, September unemployment (55,000), average earnings (7.25 per cent) for August, and manufacturers' unit wage costs for August (6.9 per cent). US, September consumer prices (0.2 per cent), ex food and energy (0.3 per cent), August merchandise trade defi-cit (down \$5bn), merchandise exports (\$35.5bn), imports (\$40.9bn), September industrial production (0.2 per cent), September capacity utilisation (80.0), 52-week bill auction,

money supply data. Friday: UK, September provisional money supply. September housing starts, US, housing starts, building permits for September. UK, M0 (0.1 per cent) and M4 (0.4 per cent), M4 lending (£1.5bn). During the week: Japan, September money supply (2.5 per cent). Germany, September

WPI (0.2 per cent), PPI (0.1 per

Rachel Johnson

URBAN DEVELOPMENT

The FT proposes to publish this survey

November 11 1991. The FT is read by 47% of Chief Executives of Europe's largest companies who expect their spending on premises/ industrial sites to increase. As the FT is also the leading daily publication for reaching relocation decision makers in the UK, this survey will be of vital importance as an advertisement medium. To receive the editorial synopsis and advertisement details, contact,

> Ruth Pincombe Financial Times. Alexandra Buildings, Queen Street, Manchester M2 5HT Tel: 061 834 9381 Fax: 061 832 9248

Data source: Chief Executives in Europe 1990 BMRC Property Decision

FT SURVEYS

RESULTS DUE

LUCAS Industries, the automotive and aerospace engineering group, is expected to announce on Monday a collapse in pre-tax profits for the year ending July. In line with its profit warning earlier in the year, taxable profits are expected to be around £80m, as against £191.2m in the comparable period last year. Analysts are more interested

in what the company will be forecasting for the full-year in 1992. Reflecting market uncertainty, forecasts vary from as low as £50m to £130m.

Shares of Albert Fisher, the food processing group, have been under pressure over the past fortnight, falling from 110p on September 26 to close at 87p last night. The company announces its results for the year ended August on Thursday. In recent days, analysts have been scaling back their forecasts to around £90m from £94m, compared with £74.4m earned in the previous year.

One depressing factor has been a French mushroom subsidiary saddled with poor quality stocks. Besides the profit downgrading, rumours of a would be more difficult.

rights issue have also under

week expressed some indigna-Monopolies and Mergers Commonths to June 30. It reports on Tuesday.

The forecast came as it announced its bid for Macarthy, which owns the Savory & Moore chain of chemists' shops. If Lloyds could add these 175 stores to its existing 635, it would consolidate its position as the second biggest chemist retailer, behind Boots. But the MMC deliberations will take about three months.

Also on Monday, Highland Distilleries is expected to report a healthy 13 per cent rise in pre-tax profits for the year ended August to £28m, fuelled by further export growth of its Famous Grouse Scotch whisky. Highland, whose results were 19 per cent ahead at the interim stage, predicted that second-half trading

Lloyds Chemists, which this

mined the share price. tion at having its £83m bid for Macarthy referred to the mission, has forecast a pre-tax profit increase of more than 50 per cent to £20.6m for the 12

> Wace Grp. 2.25p Warmford Invs. 4.5p **ETOMORROW** BCE 64cts.

500cts

industry.

Howard Hidgs... Kingston Lodge Hotel, Kingston Hill, Kingston upon Thames. 10.30 COMPANY MEETINGS: Cook (D.C.), Cedar Court Hotel, Denby Dale Road, Calder Grove, Wakefield. McKay Securities. 20, ECU Tst., 25, Copthall Avenue, E.C., 12.30 Mid Wynd Int. Inv. Tst., 10. Parkside, Knightsbridge, S.W., 12.00 Practical Inv. Co., 111, Cannon Street, E.C., 12.30 BOARD MEETINGS: Edinburgh, 11.00 aterson Zochonis

BOARD MEETINGS: Finals: European Leisure Highland Distilleries Lucas Inds Lyles (S.) Multitrust Tay Homes Doeflex Helene Palma Grp.

PARLIAMENTARY DIARY

Commons: debate on the

Commons: second day of

estimates. Debate on the

debate on the defence

UK COMPANIES

Lords: Export and Investment

Guarantees Bill, report stage.

detence estimates.

■ Tomorrow

ETOMORROW Fletchers Livery Hall, Cloth Street, E.C., 10.30 Armitage Bros., Armitage House, Colwick Notingham, 11.00 Close Brothers, 33. Great St. Helens, E.C., 12.00 Los Hidgs., 20, Fenchurch Street, E.C., 12.30 Macro 4 , The Brewery Chiswell Street, E.C., 1 Smith (W.H.), Millbank

future of the European coal

and steel community.

reading. Question to

Lords: British Technology

Group Bill, third reading.

government on action to

Seven Bridges Bill, second

lleviate difficulties in the car

Tower, S.W., 11.30 Wholesale Fittings, Institution of Electrical Engineers, Savoy Place, St. Ives W.C., 10,30 SOARD MEETINGS: Brown (N.) Fameli Elect Thorntons London Atlantic Inv. Tst. Polymark Int. Quadrant Feetish & National Inv. Gerrard & National Silentnight WEDNESDAY OCTOBER 16 COMPANY MEETINGS: Abingworth, Mayfair Hotel, Stratton Street, W., 3.00

THURSDAY OCTOBER 17 COMPANY MEETINGS:

Lilley Suffolk Water

■ Wednesday

■ Thursday

12.00

Commons: Cardiff Bay

Commons: Debate on

outstanding reports of the

Barrage (No. 2) Bill, second

reading. Lords: Debate on the defence

Ebief, Prince of Wales Lane, Birmingham, 12.00 Newmark (Louis), 15-25, Ormside Way, Redhill, 11.30 SWP Grp., The Registry. Royal Mint Court, E.C., Saville Gordon, 2, Stirling Road, Edgbaston, Birmingham, 11.00 BOARD MEETINGS: Albert Fisher Castle Comm. Cradley Grp. M.Y. Hidgs.

Boot (Henry) **Chepstow Racecours** Govett Oriental Inv. Tst. Smith (James) Estates

E FRIDAY OCTOBER 18 COMPANY MEETINGS: Black (Peter). The

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Fin. Gld. Fitg. Rate Sub. Nts. Jan. 1996 £158.13

Close Brothers 6p Commonwealth Bank of

Australia Gtd. Und. Cap.

Nationwide Anolia Bido.

Society Fitg. Rate Nts. 1996

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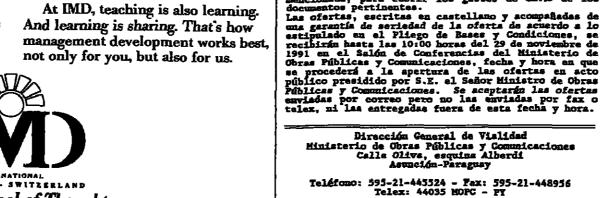
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Where patronage proves a point

I there was a Financial Times Patron's Prize for Architecture, patronage being a key factor in securing good new buildings, one of the first recipients would certainly be Stuart Lipton. His various development companies have done more to raise the Cocy of the last of the second selection of the second selection of the second standards of commercial architecture than any other group of property companies. They have also done some daring things, like taking on the redevelopment of Liverpool Street Station with its supporting commercial development, or seizing the apparently unlikely opportunity of reclaiming a huge waste tip near Heathrow

Airport and transforming it into Stockley Park. Now that the sensible decision has been taken to build the Channel Tunnel rail link through East London to King's Cross, the Lipton/Foster proposals for the redevelopment of the Kings Cross Railway Lands Company meeting a Company meeting a Company meeting a are likely to become a reality.

In the long short list for this year's FT Architecture at Work Award six of the twelve

entries are products of Lipton's teams. Four of them are at Stockley Park, for the Stockley Park Consortium Limited. The site of this major Entertain 15g Entertain 15g Stee Str Entertain 5g entertain 5g business park is some 350 acres of former gravel workings and rubbish tips near Heathrow airport. A masterplan was prepared by

250 acre landscaped park, an 18 hole golf course and 90 acres of commercial

development. At the centre of the development is a building called The Arena - a social and sports club with shops, restaurant and conference facilities, designed by Arup. Unlike the lightweight pavilions which house the commercial activities, the Arena is a blockwork bastion with a large rotunda - not uninfluenced by James Stirling's rotunda at the Staatsgalerie at Stuttgart. It lies long and low by its lake, with earth banking decreasing its apparent volume. Inside the 25 metre swimming pool has lovely long views of the landscape and terraces. The choice of masonry blockwork has given it a somewhat harsh and defensive appearance – something that the developers must also feel as creepers are being planted on the south wall to soften it.

For the business "pavilions" the Consortium has selected a range of architects. The first of the three buildings visited by the FT jury, now tenanted by Apple Computers, was designed by the relatively young firm of Troughton McAslan Limited. This building broke the mould established by the early Arup pavilions, that looked faintly Japanese with their gently



Two buildings on the FT Architecture Awards shortlist: The Arena at Stockley Park (left) and Broadgate, London, both designed by Arup Associates

pitched roofs and submission to the landscaping. Troughton McAslan has erected an elegant prism with a curved barrel vault roof, and decorated the prism with "sails" as sunshades and bright blue fire escape stairs. Internally, the double height circulation street works well and is well used by the client. Alas, the wall cladding selected for the outside miniates and waves about in a way that completely undermines the ideal of the perfect, flat, polished prism. The building occupied by

the UK operation of American toy company Hasbro Bradley demonstrates the success of the more traditional Arup formula. This building retains its almost Japanese profile and relates well to the watery landscape. Arup's buildings at Stockley, unlike some of the later ones, do not look as though the architect is just trying to improve the basic shed. They have a solidity and permanence. Hasbro Bradley has made the most of the interior of its premises, particularly with a fine collection of carefully chosen

contemporary art.

In the FT jury's view, the most beautiful new building at Stockley Park is the one designed by Ian Ritchie known only as "B.8." The architect has designed a sealed glass cube behind a slender colonnade that supports a series of sunscreens. It is the harmony and elegance of its proportions that pleases, as well as the almost pin-striped neatness of the whole conception. Looking out from this building on to the artificial Arcadian landscape of the park is a "romantic"

Motopia that is in reality so near has been banished and the tenants of these pristine temples are sealed in air conditioned comfort in a

temporary, somewhat unrealistic paradise. In the City of London Lipton has also applied his ideological commitment to the heroic power of the Modern Movement. It is a certain belief that an entirely new world can be created. He chose to do so at Liverpool Street where he was faced with the relics of the 19th century

a crumbling railway infrastructure, the need for a new station and the opportunity for major commercial development Broadgate occupies part of the site – some 8.8 acres developed according to another Arup masterplan. The four main office buildings surround a new square, the centre of which is occupied by an ice rink in winter and

an arena in summer. This is not the London equivalent of the Rockefeller Centre on New York's Fifth

from the City in its own enclosed world. The architecture with its repetitive external frames almost overdoses on atria, pink granite and grid patterns. Apart from the ice rink and the service shops it is an office world graced with trees and squares, but silent and empty after hours.

Broadgate is a very high standard urban business park - perfectly tailored, cool and nned. This new world still seems rather unreal.

Colin Amery

LaBohème

Nova Scotta Prodes Est e Derseing Emilia A est est Est e est **GLYNDEBOURNE**

Autumn brings mists, mellow fruitfulness, and Glyndebourne Touring Opera, one of Britain's 124 25-4- 35 most valuable and necessary purveyors of opera. After the customary opening fortnight at the home theatre, the company fans out across the country and beyond - Dublin is this year a new stopping-point on the schedule. The bill of fare E SUNCAY OCTOSS: Jenufa (in the 1989 festival production by Nikolaus Lehn-hoff) and Cosi fan tutte (ditto A TERMS this year's Trevor Nunn production) – is completed by a brand-new *Bohème* devised spe-

cially for the tour. The mixture is a sensible one, though it's permissible to wonder why the special GTO. resources could not have been directed toward a less familiar part of the same repertory (Puccini's *Trittico*, say, much in need of discriminating rediscovery in this country). But waster and the contract of the could be made only because, as ಹ್**ಕಲ್ಲೇ** ಆ ಕ್ಕಾರ್ಡಿಸಲಾಯವಾಗ shown on Saturday, the new Bohème - conductor Ivor Bolproperty of some or other fitting The Assertation of Anich Colorations ton, producer Aidan Lang, designer Russell Craig many to the technique of Fer to see - proved so comprehensively ill-executed. Success would MANAGEMENT OF ANY PROPERTY. have settled the argument 事的 (Janas - Prof.) (AR 1) (B. 1) (B. 1) (B. 1)

beyond question.
The Glyndebourne label Contract Contract of Problems always raises expectations of a basic level of expertise and finesse. This Bohème gives off the feeling of a student performance promoted above its station. The problems start with the actual sound: prolongedly loud, clotted, coarse-toned, with hardly a let-up in the orchestral assault. Mr Bolton, a stylish interpreter of 18th-century dramatic music, seems totally out of his element in Puccini, over whose instrumental lines the GTO Opera Orchestra are permitted to



David Maxwell Anderson as Rodolfo and Anne Dawson as Mimi

ramnage with bohnail boots and a woeful lack of concern for dynamic variety. If the conductor was unschooled in the dangers of confronting Glyndebourne's tricky acoustics with Puccini's scoring, someone more experienced should have been there to guide him. One's heart goes out to the young cast: climaxes are a matter of 'shout or drown" for almost all of them.

The production is worked on a single set made variable by its metal walkways and over-head gentries - in Act 3 the combination achieves the effect and atmosphere of a narrow precinct in some particu-larly disheartening modern

shopping-complex. A certain ingenuity marks the swift endof act scene-changes, and one midway through Act 2, which I personally should have been glad to sacrifice for the faintest impression of directorial insight into character and situ-

Until the death scene the staging shows scant awareness of who these young people are, how they interact, and why an audience should care about them. The cast is, I guess, inherently not very strong -the lower-voiced Bohemians sound a rather woolly-toned crew - but much more could have been done with all of

The robust vocal sparkle of Susan McCulloch's Musetta is a passing pleasure, and the unfailing delicacy, musicality and care over detail of Anna Dawson's Mimi the performance's most reliable asset. Of David Maxwell Anderson, the Rodolfo, it is painful to have to write ill. As those who have followed him since his student days will know, this young Scot currently figures as Britain's brightest young spinto tenor hope. If he goes on belting the way he did on Sat-urday, and fails to consolidate technical support, the career

will surely be a short one. Max Loppert

Decadence

NEW END THEATRE, HAMPSTEAD

TEN YEARS after its premiere here, Steven Berkoff's Decadence returns to The New End Theatre, Hampstead. It has aged gracelessly, like a difficult dowager screaming obscenities from the fireside. But it is still worth seeing.

Berkoff's four characters come over as easy class-stereotypes: Helen and her lover Steve guzzle champagne and chocolates at the opera, while Steve's wife Sybil and her lover Les swill beer in front of the TV. They characters tell of their past lives and present hopes; their collective kick at misery passes for plot, All four are superbly played by Emma Parish and Mike Tucker, two pinstriped horrors inventively directed by Rikki Tarascas. The set is black, minimal deprivation chic; there is only the inevitable white sofabed.

Decadence is not about decadence but excess. Berkoff makes the English mistake of assuming that decadence means over-in-

dulgence in the bedroom or restaurant. Profound decadence is a cultural malaise, a spiritual calling that enervates the soul and cloys the appetites. As such, decadence is essentially undramatic, a one-way ticket to sickly impuissance. Berkoff's pub-lic bestiary proves it: excessive eating, drinking and whoring are not dramatic, they are not even spectator sports; they may provide the thrill of a healthy crime, but they are solipsisms.

However, the real strength of Decadence is its ability to deliver some wickedly funny episodes: Helen recounts the joys of hunting — "If you haven't hunted, explaining it to you is a bit like explaining sex to the Pope" - while she rides Steve round the sofa. Steve in turn spits out a brawling monologue on Mescal. Both revel in wild, Johnsonian catalogues of food which even Epicure Mammon would have

ance.

the other hand, are brutalised and cynical Les's thinks about the rich ("They can fiddle, screw the State, form companies, and liquidate"), while Sybil thinks about men: "You don't get them by being nice, you get them by shrewd cunning and

Berkoff's bruising homilies are wrapped uncertainly in couplets which fall apart and show different registers of language at work. The mix of the licentious and the lyrical makes Decadence - even ten years on - a disconcerting and troubling play. There is no love in the Berkoff world, no tenderness and no kindness: just violence and indecency. The language still shocks, and theatre still needs plays like this; but as long as Berkoff prefers the jemmy to the scalpel, his social dissections are apt to be messy, inexact and unpredictable.

Andrew St George

The Constant Wife

ENGLISH THEATER, FRANKFURT

O to see ourselves as others see us! Away from home, the charms of Maugham marital comedy are more onintessentially English than ever artifice, repartee, dragon-fly grace.
"A broad brim is such a bore in
an open car"; "decency died
with dear Queen Victoria"; the German audience, by turns amused and bemused, stared at lines like these as if they came on scrolls unrolled from Mars. Yet director Martin Harvey's strength is to evoke, in intonation and pitch of phrase, in every glance and shade of countenance, in chic 1920s set and potent cheap music trilling between scenes, that baffling other world of British upper class life between the wars.

The Constant Wife recalls both Coward and Wilde.

Though Maugham is neither as

original or witty a satirist as Wilde nor as dramatically out-

rageous as Coward, he was a feminist like them and had a flair for the well-made play about wives deceiving their husbands and going scot-free. Harvey gives him the lightest touch. Adulterous couples hover round each other in swoons of politesse, sinewy bodies droop over art deco furnishings. Individual finesses - Milton

Cadman's distracted charm as the husband, Deborah Makepeace his shricking frivolous mistress - are carefully delin-eated; good ensemble playing ensures that all share a repertoire of gestures and move-ments which suggest but do not absolutely confirm deceit. Harvey's cast accepts guilt, adultery, humiliation - anything to uphold the social fab-

Fittingly in a play about keeping up appearances, costumes (Ursula Birkelbach) define character and make each scene change a visual treat: frilly pastel silks for mis-tress Marie-Louise; outsize cuts and colour clashes for gauche sister Martha (Jessica Carney); 1920s languid designer ele-gance for icy, controlled Const-

On the development of Constance depends the humour and underlying seriousness of the piece. When Ethel Barrymore took the role at the 1926 opening, she fluffed her lines, included snippets from other plays and mixed up acts one and three. "Oh darling, I've ruined your beautiful play but it'll run a year", she told a furious Maugham afterwards. ("She had and it did", he used to say.) Here, Leslie O'Hara emphasises Constance's initial self-control, teases it into manipulation of

her husband, while revealing at the same time the vulnera-bility that makes the character so attractive.

As she knocks a year off her age (to 35), fears for her last chance of love, refuses to deceive herself but still lets her vanity be touched. Strauss's Marschallin comes to mind. It is a beautifully modulated performance.

This is the first production in the newly refurbished home of Frankfurt's English Theater. Funded by the City of Frankfurt, it moved from fringe cale-theatre last year to West Endstyle premises. Its repertoire of "typical" modern English and American plays this year is to include Shaffer's Sleuth and August Wilson's Fences, on this showing enticing prosnects both.

Jackie Wullschlager

INTERNATIONAL TODAY'S EVENTS

■ AMSTERDAM

Muziektheater 20.15 Dutch National Bailet in works by four Dutch choreographers: Rudi van Dantzig, Toer Van Schayk, Hans van Manen and Ted Brandsen. Runs till Oct 30, with next performances on Wed Fri and Sun. Tomorrow, Thurs and Sat: Il barbiere di Siviglia (6255 455/credit card bookings 6211 211)

ATHENS

Concert Hall 20.30 Yehudi Menuhin conducts the Young Musicians Symphony Orchestra in an all-Mozart programme: the overture to Die Zauberflote, the Symphony No 41 and Piano Concerto No 21. with Amaldo Cohen. Repeated tomorrow (722 5511)

■ BERLIN

Staatsoper unter den Linden 19.00 Siegfried Kurz conducts Die S. O. Zauberflöte, repeated tomorrow. Fri: Carl Orff double-bill. Sat: Heinz Fricke conducts Tristan und Isolde. Sun: John Cranko's The Taming of the Shrew (East Berlin 2004 762) Deutsche Oper 19.30 Franz Welser-Most conducts the Ponnelle production of Fidelio, with Lisbeth Balslev as Leonore and Klaus Kōnig as Florestan, Tomorrow: Jose Carreras recital. Wed: La bohème. Thurs: Il trovatore. Fri: Wolfgang Rihm's Oedipus, Sat: Stravinsky ballets choreographed by Béjart and Balanchine. Sun: Lohengrin (West Berlin 3410 249) THEATRE East Berlin: this week's repertory

at the Berliner Ensemble includes

Mother Courage tomorrow, Galileo Galilei on Wed and a Kurt Weill evening on Thurs (2827 712). The eutsches Theater has Kleist's The Broken Jug tonight and the Shakespeare/Heiner Müller Hamlet plays on Sat (2871 225), with ibsen's Ghosts tomorrow and G.B. Shaw's Heartbreak House on Sat at the Kammerspiele (2871 226). The Maxim Gorki Theater has the Roma-Theater Pralipe production of Lorca's Blood Wedding on Thurs and Fri (2082 748). West Berlin: the Schaubühne has Kleist's Amphitryon tomorrow, Wed, Sat and Sun, with Luc Bondy's production of The Winter's Tale on Thurs and Arthur

Schnitzler's play The Lonely Road on Fri (890023). The Schiller Theater repertory includes Lessing's Minna von Barnheim on Thurs and Goethe's Iphigenie auf Tauris on Sat (3195 236). The Renaissance Theater has Peter Shaffer's Amadeus, directed by Gerhard Klingenberg, daily till Oct 29 (3124 202)

■ BARCELONA

Gran Teatre del Liceu 21.00 Antoni Ros Marba conducts Jochen Ulrich's production of Salome, with a cast led by Susan Hinshaw, Florenza Cossotto and Manfred

Jung, Repeated on Wed, Fri and Sun (412 1466)

■ CHICAGO

Lyric Opera 19.30 Samuel Barber's Antony and Cleopatra, Richard Buckley conducts Elijah Moshinsky's new production, with a cast led by Catherine Malfitano, Richard Cowan and Jacque Trussel, also Fri. Wed and Sat: Le nozze di Figaro (332 2244)

GENEVA

Grand Theatre 20.00 Ballet of the Grand Théâtre, directed by Gradimir Pankov, in choreographies by Christopher Bruce, Jiri Kylian and Kim Brandstrup. Also tomorrow, Wed and Thurs (212311). Fri in Victoria Hall: Armin Jordan conducts the Orchestre de la Suisse Romande in works by Debussy, Prokofiev and Roussel (292511)

■ LONDON

Covent Garden 17.00 Bernard Haitink conducts Götz Friedrich's production of Siegfried, with Rene Kollo, John Tomlinson, Ekkehard Wlaschiha, John Dobson and Gwyneth Jones, Tomorrow and Sat Rigoletto. Thurs: Götterdämmerung (071-240 1066) Royal Festival Hall 19.30 Andrzej Panufnik conducts the BBC Symphony Orchestra in his Fifth Symphony (Sinfonia di sfere). The rest of the concert, consisting of Sibellus' Pohjola's Daughter and Rakhmaninov's The Bells, Is conducted by Alexander Lazarev. Tomorrow: Ésa-Pekka Salonen conducts Berg. Wed: Mariss Jansons conducts The London

Philharmonic. Thurs: Ashkenazy conducts the RPO. Fri: Mahler's Resurrection Symphony. Sat: Wynton Marsalis. Sun: Atlanta Symphony Orchestra (071-928 8800) Barbican 19.45 Antoni Wit conducts the Polish National Radio Symphony Orchestra in music by Sibelius, Chopin and Brahms. Wed: Dave Brubeck, Thurs: Tilson Thomas conducts Bernstein, Fri: Rattle conducts the CBSO. Sat-Colin Davis conducts Mozart (071-638 8891)

MILAN

Teatro alla Scala 20.00 Song recital by Renato Bruson, accompanied by Robert Kettelson. Tomorrow, Wed, Thurs, Frl: John Cranko's production of Romeo and Juliet. Sat and next Mon: Luciano Berio conducts the Orchestra of La Scala with Jose Carreras (7200 3744)

■ NEW YORK

Metropolitan Opera 20.00 Leonard Slatkin conducts Giancarlo del Monaco's new production of La fanciulla del West, with a cast led by Placido Domingo, Sherrill Milnes and Barbara Daniels, also Fri. Tomorrow and Sat matinee: Don Giovanni. Wed and Sat evening: Die Zauberflöte. Thurs: Un ballo in maschera (362 6000)

■ PARIS

Opéra Bastifle 19.30 Myung-Whun Chung conducts Jean-Pierre Miquel's production of Idomeneo, with Keith Lewis, Carol Vaness and Sylvia MacNair. Also Thurs and Sat (4001 1616) Théâtre des Champs-Elysées 20.30 Carlo Maria Giulini conducts the

Orchestra of La Scala Milan in Schumann's Third Symphony, Rayel's Mother Goose and Stravinsky's Firebird. Thurs: Inbai conducts Mahler (4720 3637) Châtelet 20,30 Esa-Pekka Salonen conducts the Ensemble InterContemporain and the Philharmonia Orchestra in a Berg programme, including the Violin Concerto played by Gidon Kremer. Tomorrow: Trio Fontenay (4028

■ STRASBOURG

Palais des Congres 20.00 Jonathan Darlington conducts Tobias Richter's production of Le nozze di Figaro, with a cast including Danielle Borst and Jean-Marie Frémeau, also on Thurs. Wed and Fri in Théâtre Municipal: Salieri's Tarare (8875 4823)

■ VIENNA MUSIC

Staatsoper 20.00 La fille mai gardee. Tomorrow and Sat: Tannhäuser. Wed and Sun: Boris Godunov. Thurs: La bohème. Fri: La traviata (51444 2960) Volksoper 19.00 La Cage aux Folles, also Fri. Tomorrow, Wed. Thurs, Sat and Sun: Béjart Ballet Lausanne in Maurice Béjart's new work Death in Vienna, with music by Mozart (51444 3318) Konzerthaus 19.30 Richard Stolzman clarinet and Klaus Thunemann bassoon join the Artis Quartet for a programme of chamber music by Beethoven, Poulenc, Brahms, Steve Reich and Gottfried von Einem, Tomorrow: piano recital by Peter Serkin. Wed and Thurs: Rafael Frühbeck de Burgos conducts the Vienna

Symphony Orchestra. Fri: Peter Ectvos conducts the Ensemble InterContemporain in the opening concert of this year's Wien Modern contemporary music festival (7124 **686**0)

THEÁTRE

This week's repertory at the Burgtheater includes Jurgen Flimm's production of Der Schwierige by Hugo von Holmannsthal (tomorrow, Thurs and Sat) and a reading of Hofmannsthal's text for Der Rosenkavalier (Fri). The Akademietheater has Othello tonight, tomorrow, Thurs and Fri, followed by Botho Strauss' Schlusschor on Sat and Sun, directed by Hans Hollmann (51444 2218)

ZURICH Opernhaus 20.30 Recital by

Montserrat Caballe, accompanied by Manuel Burgueras. The programme includes songs by Stradella, Palsiello, Vivaldi, Rossini, Granados and Turina. Tomorrow: Der Rosenkavalier with Edith Mathis as the Marschallin Wed and Sun: Bob Wilson's production of Lohengrin. Thurs: Eugene Onegin. Fri: ballets by Bernd Roger Bienert and Pierre Wyss. Sat: II barbiere di Siviglia, (262 0909) Kirche St Peter 19.30 Borodin Quartet plays Shostakovich's String Quartet No 15, and Quartets by Prokofiev (221 2283)

Tonhalle This week's events include a concert by Yuri Bashmet and the Moscow Sololists on Fri (261 1600) and a Zurich Chamber Orchestra concert on Sun. with Grigory Sokolov soloist in Mozart's Plano Concerto No 23 (252 1737)

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Monday October 14 1991

The priorities of the G7

THE MEETINGS of the governors of the International Monetary Fund and World of economic reform come Bank are the one occasion of the year when economic development in the erstwhile Third World should be at the head of World should be at the head of the policy-makers' agenda. It is not to be. The meeting of the policy-making Interim Commit-tee of the IMF yesterday was overshadowed by the discus-sions of the group of seven leading industrial countries. These focused neither on the problems of the Third World, nor on co-ordination among the countries of the First World, but on the dire straits of the Soviet Union, recently the dominant part of the Second World. This concentration of attention comes at a price: neglect of matters that are far more amenable to successful

The ministers and gover nors recognised that the Soviet Union and the republics are confronting serious economic and financial problems." They did not need to go to Bangkok to reach this conclusion. When a former superpower is estimated by the IMF staff to be experiencing a 12 per cent decline in gross national prod-uct this year, when its total budget deficit is estimated at some 30 per cent of GNP, when the only limits on the prospective rate of inflation is the efficiency with which the printing presses are operated, it is cer-tainly confronting serious problems. The question is whether solutions exist and, if they do, what role the G7 can play in finding them.

Clear commitment

The G7 has called for "the introduction of comprehensive economic reform programmes; the clear commitment by both the centre and the republic authorities to the timely servicing of all financial obligations; the establishment of an operational framework for ful-filling existing and future financial responsibilities of the centre and republics; and the full disclosure of Soviet economic and financial data. This is sensible enough, so far as it goes, as is the determination to concentrate on technical assistance, symbolised by the welcome given to the recent agreement on a Special Association with the

The insane over-centralisation of the Soviet Union has now created an equal and opposite political reaction in the form of a correspondingly powerful thrust towards decentralisation. Boris Yeltsin, has agreed to sign a treaty of eco-nomic union this week, but the significance of that event is far from obvious. He may not be able to deliver the other republics; he may not even

Comprehensive programm of economic reform come from coherent states with coherent governments. When the Soviet Union had a government, most of its leaders did not wish to reform; and now that most of the leaders wish to reform, it no longer has a government The G7 cannot hope to deter mine events in the Soviet Union It should put its weight behind efforts to sustain inter republican commerce. But it would be a serious mistake for the G7 itself to promote any particular political or economic solution, especially when reform is likely not merely to fail but to prove bitterly unpopular as well.

Undue attention

Fortunately, the G7 looks likely to avoid such errors. But it has not avoided the mistake of paying undue attention to the Soviet problem. This does not mean that more attention should have been paid to mac-roeconomic co-ordination, on which ideas circulating in the G7 remain confusing; that Japan's rising current account surplus should be reduced, even though the IMF empha sises the need to increase world savings; or that the yen should appreciate, even though the desire for lower world interest rates is as likely to bring it down

Debt relief is one area where more G7 action would have been desirable. The dire plight of many of the poorest develop-ing countries, despite decades concessional assistance, deserves a more generous response, though it also demands hard-headed questioning of the wisdom underlying much of that assistance. Yet the most important issue

for decision by the G7 is the completion of the Uruguay Round of trade negotiations within the General Agreement on Tariffs and Trade. Mr Arthur Dunkel, Gatt's directorgeneral, has stated that texts must be completed by November I for government approval. It is time for governments articularly, where agriculture concerned, those of France, Germany and Japan - to be counted, as the Germans seem at last to have accepted. Either they will let the liberal international economy, which virtu ally all those represented in Bangkok now wish to join, continue on its remarkably successful way, or they will bring that 40-year process, so essen-tial for past western success, to a premature halt. It is time for G7 leaders to face some diffi-cult political choices at home instead of delivering complafor painful economic adjust-

magine owning a pocket-sized camera which you could use to take a photograph, display it instantly on a high-definition television or a computer monitor, send it in seconds to colleagues or relatives anywhere in the world, and edit and manipulate the image before making a colour print on a desk-top

It will be some time before you will be able to walk into your local camera shop and buy the necessary equip-ment. But already photographic, com-puter and electronics companies in the US, Europe and Japan are rushing to ensure that they can provide such cameras when the technology and price are right.

The key to these advances is the introduction of digital technology to the capturing, storage and transmis-sion of images. Digital technology has already made a huge impact on another consumer market, the music industry, where the compact disc has largely replaced the vinyl record. The camera business has proved more resistant to the electronic revolution because the old-fashioned photograph provides a better quality of picture than the digital products that have been introduced so far.

As any photographer knows, however, traditional pictures have their drawbacks. They become tattered and faded and occupy large numbers of shoe boxes or photograph albums.

Hence the interest of photographic and electronics companies in coming up with something better. Digital

images could be displayed, manipulated, stored, and transmitted with great ease and speed while bypassing the traditional darkroom and its complex chemistry.

The battle to provide a digital camera goes beyond the consumer market. Electronic cameras could be used by the publishing industry and by news photographers. They are also ideal for businesses and institutions ranging from estate agents to hospitals, where convenient storage, trans-

The digital still camera with the same number of pixels can take a photo with resolution twice that of a still taken off a video tape

mission and display is more important than achieving fine image

Indeed, it is in the commercial and industrial sectors that the companies involved in electronic pictures expect to score their early successes. Many of those involved in producing the new cameras doubt that the traditional photograph will ever be completely replaced in the consumer market. Nevertheless, aspects of the electronic imaging system will soon be available

to ordinary photographers.

The early attempts to introduce digital cameras were not encouraging. Sony's Mavica electronic camera, introduced in 1984, never took off because the image quality was too low and the price too high for ordinary consumers. In the past year, however, Toshiba and Fuji Film, both of Japan, have introduced digital cameras aimed at the business rather than domestic user.

As the world's largest film maker, Eastman Kodak of the US has moved to protect its market by announcing product which combines traditional and electronic technology. Together with Philips, the Dutch electronics group, it is introducing a system which allows photographers to store pictures on a compact disc. These photographs can then be shown, and manipulated, on a television screen. Unlike the Japanese products, the product is aimed firmly at the mass consumer market.

While a broad consumer market for wholly electronic pictures remains on Michael Skapinker and Steven Butler examine the impact of digital technology on photographic images and equipment

A picture of things to come

the distant horizon, the business and industrial market is already within

The first big sale of Toshiba's new system was to Japan Airlines, which is using digital transmissions over high capacity ISDN (integrated system digital network) phone lines to link aircraft maintenance workshops and aircraft maintenance workshops at different airports. A second opinion on a repair job can be had in seconds by relaying a still video image. The digital transmissions are replacing a crude system that relied on instant Polaroid cameras and fax machines.

Mr Sonosuke Togashi, manager of Fuji's electronic imaging products division, says his company made the mistake of following Sony's lead and launched an electronic product in 1985 aimed at consumers. Although sales were disappointing, Fuji did begin to establish a firm footbold in niche commercial markets - selling educational and image storage systems to dentists, construction companies, and hospitals. Mr Togashi does not see the digital system as a threat to makers of consumer film products, where users are interested in sharp images. He believes they will mostly be used by companies which need to distribute pictures to different sites or to customers.

Since the launch of its electronic imaging products six years ago, Puji has sold 150,000 machines in Japan that can read images stored on floppy disk and display them on a video screen. Fuji has built the business on the back of a service of transferring negatives to floppy disks.

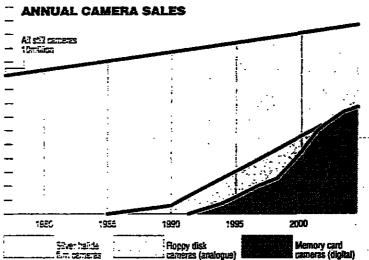
Mr Takeharu Niioka, senior man-

ager of Toshiba's imaging and information systems division, takes a similar view to that of Mr Togashi. "We cannot imagine these products in household use." he says. "We will never replace chemical photography." While this may be true, there is no doubt that electronic cameras will one day take over part of the traditional photography market and could limit its growth. In five years or so, electronic camera prices should fall to the several hundred pound threshold that puts them within reach of ordinary

camera cost Y680,000 (53,049.) Some in the industry believe the traditional market will eventually stop growing and decline. Whether and how quickly that can happen depends on the development of four technologies:

consumers. Fuji's recently-launched

 Charge coupled devices (CCD).
 CCDs are the electronic light sensing elements in hand-held video record ers. They will require substantial development before they can be sucused for photographs. The digital still cameras and high quality camcorders use 1/3 inch CCDs that have 400,000 pixels - picture ele-ments equivalent to grains of a photograph. The digital still camera with the same number of pixels can take a photo with resolution twice that of a still taken off a video tape. Even so, a 400,000 pixel photo looks hazy when enlarged, and cannot compare with the 30m plus pixels in chemical films. Mr Togashi believes, however, that a 1/3 inch, 1.2m pixel CCD, equivalent



to the standard for high definition television, should be available in five years. This would make the resolution high enough for many publishing uses, perhaps even some glossy magazines, although an obvious quality gap with chemical films will remain

for hig enlargements. • Image compression. A single photo image, depending on the degree of resolution, can be translated into a prodigious amount of electronic information - enough to occupy an entire floppy disc, depending on how it is processed. In order to process, store and transmit the information effi-ciently, the electronic data must be compressed by using complex mathematical formulae and sophisticated integrated circuits. Fuji and Ricoh, the camera and office machine com-

pany, both claim some success in developing this technology.

• Storage. Fuji and Toshiba use integrated circuit cards containing

Fuji's Memory Card Camera

S-Ram (static random access memory) chips. Unlike the more commonlyused D-Ram (dynamic random access memory) chips, S-Rams rely on ordinary battery or electric charges and do not require additional charges of electricity. The cards can be re-used indefinitely, and are less fragile than CDs. Toshiba's card has 18m bits of storage, accommodating 12 photos, while Fuji, using more sophisticated compression, can store 21 photos on an 8m bit card. They are, however, expensive. Fuji's memory card alone costs Y150,000 (£672). Printers. Development of high

quality colour printers at a reasonable

price is still some way off. This will probably force the industry to rely on services provided by commercial printers, much as colour negatives are

printers, much as colour negatives are now sent out for prints.

The flexibility of photo transmission also depends on increasing worldwide use of ISDN lines. Toshiba successfully transmitted a digital photograph from Berlin to Tokyo over ordinary telephone lines, but it took 20 minutes. Using an ISDN line, on the other hand, the transmission takes just 30 seconds for Toshiba, seven seconds for Fuji.

While Japanese companies explore the business and commercial market for electronic pictures, Kodak is attempting to ensure it does not get left behind. Both Kodak and Fuji are convinced the traditional photograph

convinced the traditional photograph still has plenty of life in it. Even as digital technology moves forward, says Mr Togashi, chemical films will improve with faster speeds and even finer resolution.

Nonetheless, Kodak believes electronic technology will have a role to play in its traditional market — bence its joint project with Philips to

its joint project with Philips to develop a system for storing photo-graphs on CDs.

Kodak will launch the photo CD next summer. It hopes widespread use of its product will establish a stan-dard other companies will be forced to follow. "We want to establish our position in the market as the com-pany that will specify the way images. pany that will specify the way images are put into digital form," says Mr Ravi Khanna, the UK-based Kokak

product manager for photo CD.

The photos can be displayed by connecting a CD player to a television.

Consumers will have the option of receiving a photo CD that holds 100 photos when they take film in for development. To see the pictures, the photographer will have to buy a new CD player, selling for between £300 and £400, which will play both audio and photo discs. The photo discs themselves will cost about £11, similar to the price of an audio CD. On the screen, the picture can be manipulated, using remote control to magnify parts of the photograph.

Mr David Mercer of BIS Strategic

Decisions, a high technology consul-tancy, says that one of Kodak's diffi-culties will be creating a wide enough network of photo developing shops capable of transferring negatives to CDs. The equipment is expensive, although prices should eventually drop. He also questions the rationale

You have to ask whether people will want to sit at home watching a still picture on the television when they can buy a cameorder for \$500 and watch a moving picture instead.

The biggest danger for Kodak, however, must be that it will be sidelined technologically. While it is attempting to graft the CD on to existing photo technology, Japanese companies are selling both the cameras and entire image processing systems. These include not just storage on disc and integrated circuits, transmission and printing, but the use of CDs as well.

The expertise the Japanese companies gather could be used for products going well beyond photographs. Ricoh, for example, hopes to exploit its image compression technology not only in still cameras, but in video cameras, colour video telephones, colour facsimile machines and colour

Mr Togashi, at Fuji, talks specula. tively about one day selling a whole camera the size of a card containing integrated circuitry, which would be little bigger than a credit card.

If consumers do decide they want to look at still pictures on their televi-sion screens, Kodak may preserve its traditional business from the ravages of digital technology.

Given the far-ranging nature of the Japanese companies' imaging ambi-tions, however, the worry for the west must be that it will miss yet again the development of a new industry with huge commercial potential.

Renewing the Commonwealth

THE Commonwealth, that highly-diversified grouping of 50 former British colonies and dominions, long ago lost the central role it played in the affairs of its member states. Britain, once its undisputed leader, has progressively lost interest in the association, as the focus of its economic and foreign policies shifted to Europe. Yet in spite this, and the acrimonious debate over South African sanctions which has widened the rift between Britain and the other members over the past decade, not a single government has sugges that the Commonwealth should be given the coup de

grace.
The fundamental reason for this reluctance to wind up an organisation which no longer appears to have a clearly-de-fined international role is not only inertia. It is the deeply held feeling in many of the member countries that their common history, language and, to some extent, culture, are a genuine justification for the continuing association. Sincere though these sentiments may be, they are not sufficient.

Unless the heads of govern-ment of the member states, meeting in Harare this week, can come up with some specific new common objectives and tasks, the organisation's future looks bleak indeed.

Propitious climate

The climate for such a constructive reappraisal of the Commonwealth's role is con-siderably more propitious than it has been for many years. President de Klerk's government in South Africa has made big strides towards the disman-tling of apartheld, thus taking some of the sting out of the increasingly unrealistic sanctions debate which has dominated successive Common-

more time for a thorough examination of the priorities which the organisation's new secretary-general, Chief Emeka Anyaoku, has set for the Com-monwealth. Having frequently proclaimed their attachment to democratic government, freedom of speech and human rights in general, one of the member states' first tasks must be to implement their own declarations. Joint steps should be taken to see these principles are respected. They could include technical assistance to those countries needing to strengthen their democratic institutions, an extension of the scheme for sending elec-tion observer missions to coun-tries with nascent pluralistic political systems, and the creation of joint human rights moultoring missions.

Enhanced role

strate its concern for the future prosperity and stability for South Africa by implementing a proposed new programme for training black South Africans for jobs in the civil service and local government.

If, at the same time, the

it so desperately requires.

The role of the organisation in providing the less-developed countries with economic expertise and specialised training through the Commonwealth Fund for Technical Co-operation, could also be enhanced. In particular, it could demonstrate its concern for the

Commonwealth is able to adopt a genuinely co-ordinated position for next year's United Nations Conference on the Environment and Development, it will have gone some way to demonstrating that its continued existence is justified. But the prime ministers meeting in Harare will have to work hard to convince the sceptics and give the organisation the new international image which

Shooting the gospel bearer

■ The mighty Lord Hanson may be one of Britain's most feared corporate predators, but he still sounds a novice at dealing with his own public

relations. Weekend reports of his angry response to an intemper ate article by an obscure hack come as the latest sign of his surprising sensitivity to illinformed criticism. Great Captains of Industry should have thicker skins.

In the days when he hired Michael Shea, the Queen's ex PR man, Hanson seemed keener on getting his name in the society columns than in the financial press. But now he is concentrating on the latter, he seems to be having

trouble getting value for money from his motley array of public relations advisers. Indeed, his shrill rebuke of Sir Tim Bell, Mrs Thatcher's former image-doctor, says more about Hanson than the luckless Bell.
It is hard to imagine a top

company with a less polished PR machine than Hanson's where even simple financial queries often have to be dealt with by vice-chairman Martin Taylor. And while Lord Han-son might not think much of Sir Peter Parker, whose son Alan is defending ICI, his rebuke is hardly the sort of thing one commits to a letter, even a confidential one. Better said over a glass of port at Brook's Club.

The question of who leaked Lord Hanson's irked epistle to Sir Tim Bell is less interesting than why it was leaked. Brian Basham, another Hanson adviser, says he has no idea. So does Alan Parker, a former Basham side-kick, whose own firm's reputation depends on how well it fights ICI's corner. If there is any truth in the persistent rumours that Lowe Bell, Sir Tim's outfit, is thinking of getting closer to market leader Shandwick, then the leaked Hanson letter could be

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OBSERVER



"Trust me – Pm a judge."

a spoiling tactic. Even a loose alliance of number one and two in the industry would cre-ate a force in the public rela-tions business that would tower over the likes of rising stars like Parker and Basham.

Biter bit ■ Talk about catching a

Like many of British Gas's customers who happen to be out when the meter-reader calls, the Esher household found the resulting estimated bills for its consumption were off the mark. In its case the company was under-charging, and did so repeatedly despite being told four people now lived there instead of the one occupant of times gone by. What's more, by the time British Gas caught up with reality, it had raised its prices.

So it charged for the whole historic difference between estimated and actual usage at the higher rate.
The only trouble from its point of view was that, unlike most folk who get unavailingly

tangles, the head of the house-hold is an acerbic Scotsman called James McKinnon, the gas industry regulator.

Pat answer ■ Pleased with his newly acquired personal computer,

a colleague decided to test its spelicheck - one of the five-star sort that, not content with pointing out where you've gone wrong, hazards a guess at what the answer should have been. The test phrase was
"South Armagh".
The PC swallowed "South"
all right but had several

hiccups over the next bit. Finally it offered the suggestion: "Earmuff?"

A bit more point as well as pep may be injected into the regular meetings between economists from the UK

Pepper up

Treasury and the groves of academe, now the London School of Economics' Professor Charles Bean has been made chairman of the Treasury's charman of the Fleasury's academic panel.
So far, the meetings between the two sides have been going on for over a decade with no obvious benefit to either.

Although the academic participants sometimes get animated about such things as new developments in abstruse economic-modelling techniques, they tend to end up talking largely to one another. Meanwhile the Treasury participants are apt to say little at all, for fear of giving away government

secrets. Bx-Treasury man Bean, 38-year-old deputy director of the LSE's centre for economic performance, holds lively views albeit believing in no particular economic orthodoxy. He is also one of the few trade in the UK to come over well on the telly.

With the first session under his presidency due on Friday, he says he wants to liven up the meetings and turn them into more of a broad forum for policy-making. Whether the Treasury will let him is another question.

I me out

Britain's small building societies can breathe easily for a few months. The Cheltenham & Gloucester, the building society with a seemingly insa-tiable appetite for its smaller competitors, is settling down for three uneventful months. Chief executive Andrew

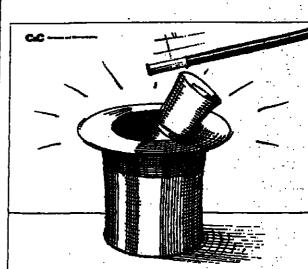
Longhurst has put the society on hold for three months and is taking a sabbatical. After pushing C&G into number six position in the building society league table, Longhurst's move has astonished his staff though there are apparently no ulterior motives behind his move. "It is just that, a sabbatical, and nothing else," a C&G spokesman says firmly.

The sabbatical, marking Longhurst's 10th year as C&G's chief executive, was suggested to him by his board over a year ago, but remained a closely guarded secret to his staff until a fortnight before his depar-ture. Longhurst will spend his three months off travelling in France and Germany with his wife. Last instructions to his deputy holding the fort at the society's giant Gloucester HQ were: "No initiatives."

Hearsay

Mith humour of any kind in perennial short supply. Observer was agog to hear a posh accent at the next lunch table say: "Til tell you the latest sick joke." It went like this:

Seeing a bearded passenger in a turban sprawled across an empty row of seats, a stewardess on an Air India flight smiled and asked: "Are you relaxing?"
"No. Sohan Singh," he said.



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the rule that British investors are too intent on making a fast profit. The exception is called 3i, the UK's leading provider of equity to small and medium-sized busi-Desses.

3i provides long-term support to the companies in which it invests. Since being set up in 1945, 3i has invested in 11,000 companies, whose combined employees number 800,000 and whose annual sales are £50bn. It still has holdings in 5,000 of

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and the second section is a second se

"We have held on to shareholdings in well over 100 companies for more than 30 years," said Sir John Cuckney, 3i's chairman.

It is an example of the City taking a long-term view in a second sense. For 46 years, 3i's own shareholders, the English and Scottish clearing banks and the Bank of England, have not changed.

The paternalistic support of its bank shareholders has allowed 3i to provide equity and loans of long maturity – long-dated loan stock – to small and medium-sized companies without demanding a quick payback.

But those shareholders have at last decided to sell their holdings. The plan is for 3i to convert into an investment trust and be floated on the Stock Exchange in the spring. Most will dispose of all their shares, though National Westminster and Barclays will keep reduced holdings, of about 15 per cent and 10 per cent respec-

tively.
"It is all of a piece with the clearing banks' disengagement from a series of consortium banks and joint ventures," said one shareholder. At the beginning of 1990, they sold York-shire Bank to National Australia Bank and they are also planning to sell the Agricultural Mortgage Corporation, possibly by a flotation on the

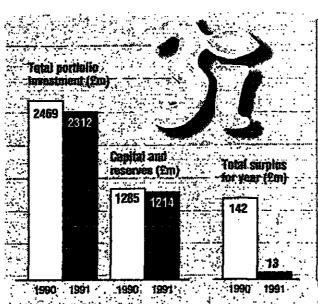
Stock Exchange. The reason for this withdrawal from joint ventures is that banks have become far more competitive. "We find it much harder to agree on a common policy for any business which we jointly own," said one bank shareholder.

ALL CASE TO SEE THE SELECTION OF THE SEL 3i's flotation was first mooted in 1984. Midland wanted to raise capital by selling its 17.6 per cent stake, because its balance sheet had been weakened by huge losses on its investment in Crocker National Bank, the California

But just as the banks found it increasingly difficult to agree on how to manage their joint ventures, so they also disagreed on the best strategy for selling 3i. A flotation required 3i to change its articles of asso-

Risky business may start to play safe

Robert Peston says 3i's flotation next spring is provoking concern over its investment horizons



	: 1. 1.			well-established companies. The funds are provided for pro-
VENTURE CA	LPITA	L FU	NDS	jects whose profitability can be measured. "We look for an
Amount Invested (Em)	1988	1989	1990	earnings stream from any investment," said Mr David
Independent private	491	465	345	Marlow, 31's chief executive. 31's expertise has always
Independent publicly listed	141	143	137	been in supplying finance, not in the active management of businesses. It takes minority
Captive bank	192	242	249	stakes in companies and has no direct involvement in
Captive pension tund	49	63	32	directing them unless they run into serious difficulties. There is no deadline for the sale of an
Captive other	21	73	94	equity investment. "Usually we realise the investment at the
3i	364	406	224	instigation of the customer,"
BES	22	16	11	said Sir John. This abdication of control over when capital
Government	18	12	14	gains are made is what forces to demand dividend pay-
TOTAL Source: British Ventu	1298 re Capita		1106 tion	ments from customers. Much of the rest of 3i's investments are injections of

ciation and any such amendwithout its support. ment needed the support of 75 per cent of shareholders. "In practice, flotation was It helped establish 3i in 1946 as a contribution to the postwar reconstruction of Britain. 3i was then called the Indusimpossible without a unani-mous decision by the banks," trial and Commercial Finance said one shareholder. "But unanimity has been very diffi-cult to achieve." If one bank pushed for a sale, to raise capi-Corporation. It aimed to "fill the Macmillan gap": a reference to the former lord advocate, Lord Macmillan, who in tal, another would try to block 1931, as chairman of a Royal

> Competition from new venture capital companies forced 3i to re-examine its overheads

Commission on Finance and

Industry, pointed out that

small companies often had dif-

ficulty securing injections of equity or loan stock.

The commission proposed that a new investment com-pany should be formed, which would act as an intermediary between small companies and the capital markets. The investment company would be big enough to raise capital through share and bond issues and would then inject the proceeds into small companies. For the first 35 years of its existence, 3i expanded steadily,

From Mr Alan Cornish. Sir, The government's deci-sion on the Channel Tunnel

rail link route must surely call into immediate question cur-rent plans for the A12 (Hack-ney Wick to M11 Link Road)

improvement. Construction is

due to start within six months. When finished, this will be

the only trunk road to connect

Stratford - with its existing Freightliner Terminal and relo-

Hackney - to the M11/M25, and the national trunk road

network. Yet this "improve-

ment" would have only two lanes in each direction, and no

hard shoulders. And the Wan-

stead section is to be built in a series of tunnels and cuttings, so later widening would be vir-

tually impossible. In that context it was

heavily criticised by objectors through successive public inquiries on grounds of under-

inquiries on grounds of under-capacity. Now, with the pro-posed addition of an interna-tional passenger-rail terminal at Stratford, plus reserve rail capacity for two further lines for freight, the under-capacity of this key raid is critical

of this key road is critical. Surely to proceed with build-

ing such a massive bottleneck would be totally ludicrous.

authority which controlled our

discharge; no more metals -just less water with them -

and no greater environmental

Albright & Wilson has devel-oped a process that will largely eliminate the discharge of

heavy metals into the Irish Sea

during 1992. Nothing that

Greenpeace can do will speed

this project up. We must hope that it will not attempt to do

Alan Cornish,

director, Afco Associates,

21 Tennyson Ave. London E11 2QN

impact.

cated Spitalfields Market at

facing little competition. However, the economic climate changed radically in the last decade. Research by the business consultant Mr Graham Bannock shows that the number of UK businesses rose from 1.79m in 1979 to an estimated 2.9m in 1990. As a result, 31 has made 44 per cent of all its investments since 1980.

The venture capital industry mushroomed. In 1981, there were only 44 venture capitalists in the UK and in that year they invested £66m in 163 companies. By 1989, there were 124 investing a total of £1.42bn in 1,302 companies.

3i was no longer a virtual monopolist, but it still dominated the industry. In the same year, it made 743 British investments worth £497m and generated a total after-tax return for its shareholders of £231m.

But the competition from new venture capital invest-ment companies forced it to reexamine its overheads. Staff numbers have been cut by 25 per cent over the past two years. Last week's casualty was Mr Derek Sach, who left his post as a group managing director in charge of UK investments after 19 years with the company. In 1989, it began to "refocus

Samuel Brittan

Two nightmares before the world economy



are confronting world watchers: monetary slump and inflationary The evidence on the possibil-

cannot tell the difference

between a warning signal and

a forest fire. There is an alter-

native interpretation of the

monetary data. It is that the

broad money supply is not a leading indicator, as monetar-ists had hoped, but a coinci-dent one, which marches in

time with economic activity

and inflation. It slowed with

the world economic slowdown

and will pick up if activity

tional Monetary Fund and

Before dismissing this as a

response from the followers of

discredited forecasting models, we should remember that the

impeccably monetarist US

Shadow Open Market Commit-tee resolutely refuses to panic.

American monetarists can be

more level-headed than some

of their European opposite

partners because they have got used to US states being in the same currency area and do not

have to threaten deflationary

or inflationary woe because

Texas cannot devalue against

recovers in line with Interna

other mainstream forecasts

been in supplying finance, not in the active management of ity of a monetary slump was presented in my Economic Viewpoint October 3. In a senbusinesses. It takes minority stakes in companies and has tence it is that broad money no direct involvement in directing them unless they run supply growth in the Big Five into serious difficulties. There industrial economies has slowed to a crawl. The article is no deadline for the sale of an equity investment. "Usually we was predictably and gloatingly realise the investment at the seized upon by some UK tech nical monetarists, who said "we told you so" in their earinstigation of the customer," said Sir John. This abdication of control over when capital gains are made is what forces 31 to demand dividend paylier warnings about the deflationary impact of Britain's exchange rate mechanism ments from customers. membership. Unfortunately such critics

Much of the rest of 3i's investments are injections of replacement capital, or deals which involve it buying exist-ing shares in a company rather than adding to that company's stock of assets. These deals -the most popular in the 1980s being the management buy-out
- are also relatively less risky than providing start-up

on its core". It decided not to

take on any new property developments and to sell all its properties over a period. A

management consultancy ser-vice for small companies has

been closed down and 3i has reduced its exposure to the most risky forms of invest-

ments, the financing of brand

new or immature businesses. Sir John Cuckney said that about 50 per cent of 3i's assets

are in the form of "develop-

ment capital" - sizeable

investments in comparatively

Mr Marlow said 3i would have concentrated on less risky customers, whether or not it was going to be floated. It has always aimed to be selffinancing and not tap its share-holders for funds. The last time the banks put any funds into 3i

was 1975. There is no reason for 3i to become more risk averse, following flotation, according to Sir John. Its existing investment policy allowed it to come through the recession, which hit the small business sector particularly hard, in relatively strong condition. Its net assets fell only slightly from £1.28bn to £1.21bn in the financial year ending on March 31.

California or because New York cannot follow an indepen-Small companies are, how-ever, concerned that 3i's dent monetary policy.

The Shadow Committee argues that the velocity of investment horizons may be shortened when its bank shareholders sell. 3i's new owners are likely to be life insurance broad money is not stable in companies and pension funds. Anxiety about whether they the short term, and that it is usual for there to be little new bank lending in the early will be as farsighted as the stages of recovery when US banks react to monetary ease banks, in their demands for returns from 3i, is understandby purchasing securities. They

Two rival fear that further forced interest main industrial countries, nightmares rate cuts by the Fed would con- The IMF hopes that t stitute a serious inflationary

> My own objects in writing about the very low world monetary growth was neither to cry doom and gloom nor to peddle reassurance. The boy who cries wolf when there is no such animal around may one day turn out to be right. My intention was to raise a much more difficult question. If monetary growth continues to stagnate, it will not be due to a perverse squeeze by cen-tral bankers. It will reflect rather the reluctance of businessman and consumers especially the US and Japan to borrow more when they are already very worried about their indebtedness. It may also reflect over-extended investment in parts of the US (and perhaps British) service sector, as in the Austrian theory of

judgment by rock-bottom inter-An antidote to monetarist gloom could be a more generous attitude to aid to former communist countries

the business cycle. Does it

make sense to try to entice people to borrow against better

est rates and leaning on bank regulators to relax their pru-dential standards (as the US administration has been trying to do)? The question is not easy to answer. Unfortunately, ists nor the fatalistic gloom and doom mongers get as far as asking it.

Nor unfortunately do the authors of a new IMF Eco-nomic Outlook. They do, however, raise a legitimate worry of an opposite kind. This comes from additional investment demands in the 1990s from three sources. In order of magnitude, they are German unification, reconstruction in the other former communist countries and the rebuilding of Middle Eastern facilities. These potential new demands are estimated at \$100bn a year, equivalent to 0.6 of the annual gross national product of the

The IMF hopes that these pressures will be offset by the resumption of the trend towards budget balance in the industrial world once world recovery gets into its stride. If corrective fiscal action is not taken, the IMF fears that world real interest rates will be nearly half a per cent higher than otherwise necessary (and nearly 1 per cent in the case of Germany). Between the lines it is obviously concerned that the effect will be larger and that the leading nations may react to these pressures with excessive honetary ease. Thus the danger would be of inflationary rather than deflation-

Unfortunately we cannot just hope that the rival defla-tionary and inflationary threats will just offset each other. But thinking of them together, the germ of a policy idea emerges. If the mon alarmists turn out right, might it not be sensible to inject extra demand by a fairly generous attitude to claims for help from central and eastern Europe and the former Soviet Union. Such structural and investment aid might be a more secure basis for world recovery than forcing more credit on overborrowed western companies in the service

ary pressures.

My personal criticism of the unnecessarily high budget defi-cit in the west, and especially in the US, is that it makes the fiscal weapon unusable on the rare occasions when there really is a wolf at the door in the shape of a threat of slump. The advantage of help for the former communist countries is that financial markets may see it as a once-for-all call on resources. Much of it, incidentally, could be placed "off-Budget", for instance by encouraging low interest credits from the private sector or by using the IMF's own resources.

If there turns out to be no wolf and no slump threat then a more orthodox appraisal of aid requests would be in order. We do not have to apologise for taking the state of the west's own economy into account in deciding how much help to provide, and on what terms, for the former communist

Channel rail link: welcome reflection of London development strategy, but massive bottleneck beckons

the flotation, believing it was

in its own commercial interest

to undermine the balance sheet of its rival.

tions on the sale of 3i took on a new urgency. All the banks' balance sheets have been

weakened by hundreds of mil-lion pounds in provisions to

cover possible losses on loans

to both individuals and busi-nesses. Midland and Lloyds, in

particular, would benefit greatly from an injection of capital. A flotation of 3i could

raise close to £200m for Mid-

land and £150m for Lloyds. The Bank of England also

became keen to dispose of its

14.69 per cent holding. It is con-

cerned that its responsibilities

and interests as an owner may

be in conflict with its role as

3i's regulator. But the Bank's

main motive for selling is that

it is convinced that 3i is now a

successful commercial enter-

prise, capable of prospering

But this year the negotia-

From Mr Martin Simmons. Sir, Your conclusions regarding Malcolm Rifkind's announcement of the Channel Tunnel rail link ("Undermining the tunnel", October 10) are too pessimistic and short-term as regards the bene-fit of the choice to the London

We must look to the situation in London in 2000 and beyond, and not the London of the 1990s. Our vision of the capital's development is an "eastern sunrise", reversing the tide of modern history which has attracted growth westwards from central Lon-don to an extent which is no longer sustainable. East of the centre we have capacity for new growth based largely on the recycling of previously urbanised land. It is starting with Docklands, but the oppor-tunities extend through eastern London to north Kent and Thurrock in Essex. The realisation of this vision of an eastern development corridor pointing at continental Europe requires new transport infrastructure, both local and international, to create the highest levels of accessibility in the London region and so attract investment and development.

Do not assume, because there was a growth in commutthe 1980s, that this will occur in the future. There will con-

From Mr J A Pickup.
Sir, Mr Sawyer's high-minded censorship of Albright & Wilson's effluent discharge at Whitehaven (Letters, October 10) stands

incongruously alongside the antics of the 23 Greenpeace

activists who "attacked" our

installation on September 11,

generating several hundred thousand pounds of damage

and causing considerable dan-

ger to our plant operators and themselves in the process. They have been remanded to

appear in court on a charge

of criminal damage on Novem-

The Albright & Wilson pro-

cess discharges naturally

occurring components in the mineral phosphate rock back

ment at the centre, but the emphasis will be on quality, and lower employment densities. I expect that, overall, the number of jobs there will start to decline. The growth in employment, and the future stimulus to commuting, will be in the east. It is beginning with Canary Wharf, and the demand for staff will continue as the opportunities at Stratford and down-river are taken up by business parks and leisure schemes. While there is likely to be much new housing in the developments, an advantage in attracting job growth this side of London is that new firms can also draw on areas such as north and east Kent with

capacity to provide new staff.
The London Planning and
Advisory Committee has been arguing for the choice of route to reflect the development strategy for the London region. Let us, therefore, welcome a transport decision which is taken on strategic and not pure transport criteria. Let us be thankful that it will underpin London's future prosperity as a world and capital city in the

new Europe. Martin Simmons, chief planner, London Planning and Advisory Eastern House, 8-10 Eastern Road,

Components of Albright & Wilson's discharges

into the sea. The composition

of the feedstock ensures that

the overall load to the environ-

ment from the effluent cannot

exceed the total quantity of heavy metals prescribed in the

legal consent. In fact, in

1990-91, we have discharged

less than 75 per cent of our permitted level in the consent. All Greenpeace demonstrated

in the recent court case was

that it was possible to gather

an unrepresentative sample

from the outlet pipe at a single

Mr Sawyer's reference to

consent exceedences on 70 per cent of occasions relates, as

Greenpeace well knows, to higher concentrations of met-

als because we were using less water at the request of the

point in time.

Oxfam's 'positive' response

From Mary Cherry.
Sir, Ironically, the day Ansel Harris's letter was published (October 10) criticising the recent inquiry into Oxfam's political activities, the International Monetary Fund warned the international community of the desperate plight of 30m people facing starvation in Africa.

have long been urging the need for a greater response to the famines in Africa, drawing attention to what we believe are the underlying causes of this level of want. Unless these underlying causes are tackled then the 1990s could easily become the "decade of disasters" predicted in our recent "Fairer World" report.

Oxfam's trustees have responded positively to the Charity Commission inquiry and co-operated fully with it. Those specific activities which the inquiry found unacceptable have been discontinued. The chief charity commissioner has, however, clearly stated: "It is not the intention of the law, nor the business of the courts and the Charity Commission, to staunch the contri-bution of charities to public of knowledge and experience to bring to bear on the solution of their treatment"

port longer-term developme cult area.

anything which could slow it J A Pickup, corporate affairs manager, Albright & Wilson, 210-222 Hagley Road West, Oldbury,

Oxfam and other agencies

life. . . Charities have a wealth problems and not solely on For those facing famine in

Africa and desperate poverty elsewhere in the world, agen-cies such as Oxfam can mobi-lise immediate relief and supprojects. But our long experience of this work indicates that our role as witness and subsequently catalyst to action by the wider international community is often the only effective action in the face of such enormous odds. We welcome the recognition by the Charity Commission of this vital role and clarification of where the appropriate bound-aries lie for permissible activi-ties by charities in this diffi-Mary Cherry,

Chair, 274 Banbury Road, Oxford OX2 7C

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MIDLAND MONTAGU IS THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MIDLAND CROUP issued by midland bank pie. A member of imro. Givestors conducting investment business with midland bank pic's branches and SUBSIDIARIES OVERSEAS WILL NOT BE PROTECTED BY THE RULES AND REGULATIONS MADE UNDER THE FINANCIAL SERVICES ACT 1986.

Kohl calls for end to racist violence

RACIST ATTACKS against immigrants and asylum seekers flared up across Germany again at the weekend, as last week's cross-party compromise on tackling the problem appeared to be falling apart.

German chancellor Helmut Kohl issued his strongest con-demnation yet of violence against foreigners, saying the actions were "a shame for our people". Yet his criticism was still tempered by an insistence that the real problem lay in abuse of the country's liberal asylum laws, and he merely described the attackers as

Several state governments, both rightwing and leftwing,

A EUROPEAN Community-led

convoy carrying humanitarian aid to Vukovar, eastern Croa-

and to Vilkovar, eastern Croatia, yesterday succeeded in negotiating safe passage to the besieged city after Serb reservists and federal army units shelled and completely destroyed nearby villages.

The convoy was part of a consecting accord agreement last

ceasefire accord agreement last

week between EC monitors in Zagreb, the capital of Croatia, the Yugoslav federal army and

The accord also stipulated

that Croatian forces lift the blockade on the Borongaj bar-racks in Zagreb. Both condi-tions should have been fulfilled

on Saturday evening.

But the Croatian authorities, angered by attacks on the

humanitarian convoy, reim-

posed their blockade on the barracks on Saturday night

after allowing one of the mili-tary convoys to withdraw from the republic into the neigh-bouring central Yugoslav republic of Bosnia-Hercego-

The attacks on the convoy

clearly indicate that any orders given by General Andrija Raseta, deputy commander of the federal army's Fifth Mili-

tary District in Croatia are either being ignored, or are not filtering through to the local

There are extreme groups,

on both sides, who are waging their own war against each other in the republic," an EC monitor said. "These fanatical

groups are not interested in

peace. The hatred is now very deep. This convoy has been

Economic

By Peter Marsh in London

THE UK Treasury may

contract out to the private sec-

tor the task of updating its

computer model of how the

economy operates - an impor-

tant part of the government's

economic forecasts.
Implementing this plan would give the Treasury's eco-

nomics team more scope to

concentrate on other aspects of

economic policymaking, such as the implications of stronger

links with the rest of Europe.

By introducing the Treasury

to new ideas on how to analyse

economic change, the move

would also answer criticism

that the Treasury has failed to

do enough research in areas such as the impact of changes

model

review

indicated that they were unwilling or unable to imple-ment plans for speeding up the processing of asylum applica-tions to six weeks, and for rehousing would-be immi-grants in mass collection camps. They include conserva-tive Bavaria and Baden-Württemberg, and the Social Demo-crat (SPD)-Green party coalitions in Hesse and Lower

Saxony.

At the same time last week's compromise has failed to defuse the political row over the issue. Mr Kohl's own Christian Democratic Union (CDU) has now formally made its demand for a change in the German constitution to limit

By Judy Dempsey in Vienna and Laura Silber in Belgrade

Croatian authorities reimpose blockade on barracks in Zagreb

EC relief convoy reaches Vukovar

A Yugoslav soldier takes cover during gunfire in Pakrac, Croatia

ence.

Meanwhile, the United

Nations yesterday started a

fact-finding mission to Yugo-

slavia in an effort to find some

solution to the crisis. Mr Cyrus

Vance, the former US secretary

By David Gardnerin Amsterdam

EC ENVIRONMENT ministers

reached what Brussels officials described as "a turning point"

in Community environment

policy over the weekend by

accepting in principle the

European Commission's plan

for an energy tax to combat global warming.
This green light for Brussels

to bring forward a draft direc-

tive must be formally agreed

by a joint environment and energy ministers' meeting in

December, and would then

probably require the assent of

But the weekend agreement,

at an informal EC environment council in Amsterdam, already

follows last week's provisional

approval by the council of the Twelve's finance ministers.

making Interim Committee, Mr Theo Waigel, Germany's finance minister, said German contributions to the Soviet Union - in the form of grants,

credits, guarantees and other financial instruments - had

added up to 2.5 per cent of gross national product since

1989. Germany was "at the limits of its capacity" to help, he said He urged western nations outside Europe to contribute to

a global and fair sharing of

The meetings took up two

Mr Carlo Ripa di Meana, EC

EC finance ministers.

Continued from Page 1

caught in the middle," he of state, held talks with Mr defence minister. A statement

Ante Markovic, the federal

prime minister, who now

wields no authority or influ-

to obtain the resignation of Mr

Veljko Kadijevic, the federal

EC nears agreement on energy

tax to combat global warming

environment commissioner,

said with some relief that "no

minister has said the idea is

unacceptable, or that they can-

not go along with it". He hailed

"a turning point in environ-ment policy." Brussels wants the Twelve to

rebalance their tax systems to

impose a tax equivalent to \$10 on a barrel of oil, rising from

an increase of \$3 from 1993 by

\$1 a year to 2000. The aim is to help the EC meet its commit-ment to stabilise carbon diox-

ide emissions at 1990 levels by 2000. Half the new tax would

be on the CO2 content of fossil

fuel and half on all non-renew-

able energy, to even the bur-

den and promote energy effi-

The tax, to be levied by member states, should be fis-

G7 will sustain help to Soviets

the G7 and the representatives of the Soviet Union and the

Mr Alan Greenspan, the chairman of the US federal reserve, said the Soviet Union was providing economic data to the west "at a level of detail that is unprecedented."

is now in charge of the Soviet

economy, on Friday gave details of the agreement of 10

republics to sign a treaty set-ting up a "new economic area". He stressed that the G7's

involvement with the Soviet

Union legitimised the very

Mr Waigel said Mr Yavlinsky assured the group that the time was politically ripe for

painful process of reform.

republics as "historic".

that is unprecedented" Mr Grigory Yavlinsky, the young, radical economist who

ciency across the EC.

Mr Markovic has twice failed

the right to asylum. That would give border guards the right to turn back asylum-seekright to turn back asylum-seek-ers from countries "where there is indisputably no politi-cal persecution", according to Mr Wolfgang Schäuble, the interior minister, who announced the plan.

The SPD has for its part flatly rejected any constitutional amendment which would "amend, undermine or abolish" Article 16, granting asylum, according to Mr Björn Enghölm, the party leader. His predecessor, Mr Oskar Lafontaine, said at the weekend the immigration compromise was "extremely fragile", warning that it failed to tackle the biggest problem, immigrants from eastern Europe claiming German ancestry - the so-called Aussiedler.

One reason why Germany currently has so many asylum-seekers - 200,000 are expected this year alone - is that it allows no regular immigration, except for Aussiedler with a German background. There were almost 400,000 Aussiedler last year, all enjoying animme-diate right to work.

The worst attack at the weekend was on a building in the Bavarian town of Immenstadt housing seven asylumseekers. A gang of skinheads broke into the house and

ment yesterday said Mr Vance

"was interested in hearing

about the genesis of the Yugo-

slav crisis and about the pro-

gramme of reform carried

cally neutral, offset by tax cuts

in other areas. The opposition of energy intensive industries

such as petrochemicals and steel should be blunted, Brus-

sels officials say, through the

offer of exemptions until EC trading partners such as the

US adopt equivalent regimes. Mr Ripa di Meana said there

was now every chance the EC

could take a "legal and binding commitment" to reduce CO;

emissions to next June's world

Janeiro, which he said "might convince the Americans." The

US - responsible for 23 per

cent of world CO2 emissions

against 13 per cent from the

EC - has refused to commit

itself to cutting emissions and

eschewed fiscal weapons as a

the German people at the end of the 1940s - that they must

push through large-scale

meeting listed four essential conditions that the Soviet

Union and republics must

meet. These were:

the introduction of comprehensive economic reform pro-

a clear commitment to the

timely servicing of all financial obligations;

operational framework for ful-

filing existing and future finan-

The Soviet representatives

requested a continuing dia-

cial responsibilities of the cen tre and the republics;

and the disclosure of Soviet economic and financial data.

• the establishment of

A statement issued after the

reforms," he said.

climate conference in Rio de

destroyed the building. Two of the inhabitants were seriously injured, one breaking both legs attempting to jump from an upper floor. Three firemen were also injured fighting the blaze.

There were several attacks in the industrial areas of North Rhine-Westphalia, including two unsuccessful attempts to burn immigrant hostels. Professor Hans-Dieter Schwind, chairman of the government commission on vio-lent crime, warned of a rising

spiral of violence, not only with gangs imitating racist attacks across the country, but with immigrants resorting to violence to defend themselves.

By Lionel Barber and Reuter in Washington

dents from her a decade ago.

ically denied.

mittee later vesterday.

University of Oklahoma, told the committee last Friday that Judge Thomas had tried to date her while he was her boss at the US Education Department and the Equal Employment Opportunity Commission in the early 1980s.

When she refused, Prof Hill testified, Judge Thomas harassed her with descriptions of explicit pornography. Judge Thomas has called the hearings a "high-tech lynching".
Prof Hill's allegations forced

court until tomorrow.

A new low in melodrama.

energy minister said that inde-pendence, and the consequent increase in the price of Rus-sian oil to world level, might force the Ukraine to continue operating its nuclear reactors. Mr. Sheherbak, who was an Mr Shcherbak, who was an

night and was completely extinguished at 2am on Satur-

FOUR acquaintances of Professor Anita Hill, the for-mer aide who has accused US Supreme Court nominee Judge Clarence Thomas of sexual harassment, said yesterday they first learned of the incl-

"She told me she was being subjected to sexual harassment by her boss. That boss was Clarence Thomas." Ms Susan Hoerchner, a workers' compensation judge in California, told the Senate judiciary committee in describing a call from Prof Hill soon after Ms Hill became an assistant to Judge Thomas in 1981.

Ellen Wells and Mr John Carr, who knew Prof Hill in differing

Shortly before the hearings resumed yesterday, President George Bush said he expected the judge to be confirmed. Earlier yesterday, a call for a review of the confirmation process for the appointment of senior public figures came from Senator George Mitchell, Democratic majority leader. He said the Judge Thomas hearings had contributed to declining confidence among Americans in their political institutions.

accident

anti-puclear activist in the byl accident, assured Ukrainians that no new radiation had been released by the fire. But he also said this accident would create tremendous polit ical pressure to shut down Chernobyl and other nuclear reactors altogether.

Four back Hill claim against **Thomas**

"Anita said Clarence Thomas had repeatedly asked her out. She told me she had of course refused. She said he wouldn't take no for answer, said Ms Hoerchner.

Similar statements were made by Mr Joel Paul, Ms

capacities. Their testimony came on the third day of the committee's investigation into allegations by Prof Hill against Judge Thomas, which he has categor-

Judge Thomas's supporters were due to address the com-

Prof Hill, now working at the

the Senate to reopen hearings on Judge Thomas's nomination and delay a vote on his confirmation to the nation's highest

Chernobyl

Continued from Page 1

aftermath of the first Cherno-

The fire broke out on Friday



HIS column will try to persuade you to con-sider what looks at

like commonsense.

It also seems to be the business view, for CitiCorp, America's biggest bank, cut the rate on its NOW accounts (interest-

bearing checking accounts) to a bare 2 per cent last week.

This must make some grey-heads nostalgic, and younger readers may be surprised to discover that there is any such

thing as a 2 per cent rate of

interest. It is certainly not the

kind of return offered by a

bank gearing up for expansion. There is nothing new, of

course, about warnings of stag-

nation or worse. We have heard them for some years from believers in the Kondra-

tieff wave and other eccentrics;

more recently, the more robust

monetarists have joined in, and now quite a large herd of bears recommend a switch out

of equities into bonds. All the

same, the bearish case

deserves closer attention than

most people have yet given it when it appears to have the White House behind it.

For British investors, it is

possibly a double hit. The

economy may follow the US path to a series of false dawns, which implies a sharp down-ward revision of the profit fore-

casts which sustain the equity market: if it does, there is a clear political implication: a

hung parliament, or perhaps a

Labour government. In the

short run, this looks threaten-

longer run. Labour govern-

ments have usually been good

for industrials); it hardly looks

like a buy signal for gilts,

This implied threat looks

bad recession could

like a purely British dilemma.

However, if you restate in purely economic terms - a

bring in a potentially inflation-

ary regime - you are talking

ae for equities (though in the

internationally. Already, the Spaniards accuse the US of a potentially inflationary monetary policy (another first, surely), the Bundesbank is at loggerheads with the chancellor, and the Soviet Union is visibly turning into the biggest hole in the ground in fiscal hole in the ground in economic history. If things get worse in the west, and especially if the financial system is seen to be tottering again, antiinflationary caution may very suddenly go out of fashion.

Any government which feels that the market is doing less than justice to its anti-inflationary intentions could try this good-faith guarantee

ow can you hedge both against prolonged deflation and renewed stagflation (here defined simply as a situation in which govern-ments burn money to keep warm)? Bonds will hardly do, and only the most defensive of equities would begin to qualify; but the British investor has another possibility - indexed government bonds. The suggestion was made by Roger Bootle of Midland Montagu, in a seminar to launch his up-dated book on indexed. The point was so unexpected that all his audience seem to have missed it. Indexed gilts have been a terrible holding in the 10 years since they first appeared; it is hard to get anyone to listen to a case in their favour.

If one thinks about it calmly, though, it is pure logic. What we may call the Brady case is that real growth may be stuck well below 2.5 per cent annually, and possibly down to the 19th century norms of 1 to 1.5

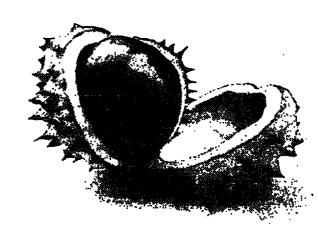
against deflation per cent - for a long period (A prudential, CitiCorp-style crunch, which is what the White House fears, could endure for as long as it takes to reconstruct the balance sheets of the English-speaking corporate world.)

In such a world, the guaran In such a world, the guaranteed real return of 3.5 per cent now obtainable in indexed would be highly attractive, further, if real interest rates fell in such a recession, indexed, with their low running return, would show a geared-up price response; they do not except in the short pure do not, except in the short run respond to falling inflation but are more sensitive than con-ventional bonds to changes in real rates. If real rates fell while inflation rose (the sing-flation possibility), indexed would give double protection.

In fact, indexed cover the middle ground of possibilities; they would lose only at the extremes either a depression leading to falling prices (the bondholders dream scenario) or a solid, sustainable growth recovery. The worst possible scenario for them is one of falling inflation and rapidly rising profits and asset values - macisely the circumstances of their first decade. But as Bootle points out in his book, the early investors could not foresee this. They could only job backwards: and if indexed had been issued in 1962 instead of 1981, they would have out-performed equities two-fold in their first two decades. That is why they were initially sub-scribed at a yield of only 2 per cent. Never again, perhaps.

Two classes of readers in less experimental countries may be feeling jealous by now investors, who are not offered such a versatile hedge; and governments, who have not secured the huge savings the British treasury has made in the last decade (for conven-tional bonds have paid nearly twice in real terms as much as indexed).

But perhaps the habit will spread. Any government which feels that the market is doing less than justice to its anti-inflationary intentions could try this good-faith guarantee with advantage (for instance Italy, Spain and, indeed, Germany). And in the US, the case per-suaded a lot of senior officials. notably Beryl Sprinkel and Michael Darby, in the early 1930s. Ed Guay (of Signa, the Hertford, Com, money managers), who ran a private sector lobbying effort, tells me that the final veto came not from the official side, but from a salomon Brothers. Again, threatened market maker.



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WORLDWIDE WEATHER

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reform. "The Soviet people have accepted - rather like

In particular, the Treasury has been criticised for failing to forecast both the 1986-88 economic boom and the recession which followed. It is a key component in the Treasury's forecasting exer-cises, the results of which are

in financial liberalisation.

published twice yearly. Under the most radical option the Treasury model , which is more than a decade old, would be scrapped entirely and the Treasury would contract outside forecasters to pro-vide economic modelling ser-

The leading candidates would be independent forecast-ers such as the London Business School and the National Institute for Economic and Social Research, which have their own models.

A less radical approach, would be to maintain a separate Treasury model but to augment it with software pro-vided from outside forecasters.

Observer, Page 16

days of an unprecedented three-day G7 meeting. Although they ended without hard financial decisions, Mr Norman Lamont, the British chancellor, and other G7 minis-ters, hailed the talks between

logue with the G7.



And the state of t

The high a control of Alth their San Table indexed by Side of the state 5 E 7 15 الجواحية

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dent, a quickening of the M3 growth rate to 5 per cent is So long as the D-Mark notes , Ace Cresting Relief are held and used outside Germany they should have no impact on German domestic monetary conditions and therefore would be neutral from an inflationary viewpoint. But the Bundesbank admits that it has no clear idea about the volume of cash circulating outside Ger-

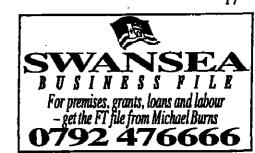
> Meanwhile, Mr Schlesinger fears that Germany's inflation

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FINANCIAL TIMES COMPANIES & MARKETS

Monday October 14 1991



INSIDE

Nova cuts payout to pay for expansion

Nova of Alberta has cut its quarterly dividend by more than half and delayed plans to hive off its gas pipeline and chemicals businesses into two separate companies. Nova said the cut in the dividend, from 13 cents to 6 cents a share, was needed to conserve cash for the costly expansion of its pipeline network in the face of the weak petrochemicals market. Page 19

UK link for Pittsburgh airport



The English accent of Mr Michael Bell of BAA, the privatised former British Airports Authority, is a sharp contrast to the mid-Western drawl of the people surrounding him in the new \$600mbuilt. The site, still a morass of dangling wires concrete slabs and general construction debris, is where BAA has tendered for, and won, a contract to handle the retail space and poster sites. Page 18

Some sort of solution

As the first round closed in an auction for Executive Life of California, the seized Los Angeles-based insurer, "some sort of solution" seemed an appropriate phrase. On the one hand, a respectable number of "bids" -- eight In all — had been submitted by the deadline, and policyholders' prospects looked better than six months ago. But on the other, the quality of certain proposals seemed in doubt.

Alliance rumours scotched

Invergordon Distillers, the Scotch whisky group facing a £350m hostile bid from Whyte & Mackay, the UK drinks arm of American Brands, denied it was considering cross-shareholdings with any group to keep its independence. Page 18

Waiting for action

The hope of action on several bond-sensitive economic issues brought the international bond market to an abrupt halt at the end of last week as participants waited for the outcome of G7, IMF and related meetings taking place in Bangkok, Page 21

Market Statistics

Base lending rates FT-A World Indices Foreign exchanges London recent issues

37 Managed fund service New lot bond issues NRI Tokyo bond index US money market rates US bond orices/vields

Companies in this issue

tempted to push German inter-

conducted in D-Marks.

turn has helped push growth of M3 to around 4.5 per cent. And, according to Mr Helmut Schles-

inger, the Bundesbank presi-

19 Jms Capel (Far East) 19 Nova Corp Hongkong Bank

BRITISH AEROSPACE's chief executive plans a whirlwind tour of institutional shareholders over the next two weeks to drum up support for the company's £432m

On Friday, the company's share price closed at 371p, well below the 380p price for the new shares. BAe's advisers believe the share price must rise above 400p in order to induce shareholders to take up their rights. The offer closes on October 28.

or the first time since the stock market crash of October 1987, underwriters are facing losses on two, possibly three, major UK rights offerings, throwing the fate of other planned cash calls into question. The imminent fallure of the rights issues threatens the combankers, brokers and institutions themselves view the process of cash calls. "In the last seven or eight days, the underwriting mar-ket has definitely deteriorated."

leading finance house. Rights offerings for British Aerospace, Hillsdown Holdings and Asda totalling more than fibn (\$1.72bn) have been announced in recent weeks.

offer price of the new shares making it unlikely that institu-tional sub-underwriters will be able to unload their stakes profitably. Since investors can buy shares more cheaply in the open market, it makes little sense to pay more for them by purchasing them via the rights offering.

Indeed, several major institu-tional shareholders in British Aerospace were said to have sold shares in the company over the tions, realising they are likely to be stuck with new stock, are tak-

rate cash calls for some time. "The indigestion is likely to overhang the market for the next six months or so," said one of BAe's institutional shareholders. And, unlike the BP share offering of four years ago, there is no world-wide stock market crash to blame. Instead, the markets are simply questioning the management and long-term strategy of

the three companies.

Meanwhile, the glut of rights issues since the beginning of the year has left shareholders with a lot less spare cash to put into the market, forcing them to be more

the company's concern about the possible collapse of its rights offer, BAe's interim chairman, Sir Graham Day, plans to visit institutions individually to deliver an upbeat assessment of

the company's prospects. In outlining the company's future direction, Sir Graham is expected to tell shareholders that BAe is considering the appointment of a US-style chief operating officer who will report to Mr Dick Evans, chief executive, and who will also have a seat on the

British Aerospace

Share price (pence)

500

company's board of directors. Institutions had raised questions about the company's long-term strategy and internal reporting systems after learning that it did not know the full extent of its first six months financial performance until well after the end of the period.

Also, Sir Graham is expected to reiterate the company's opposition to a merger of its defence operations with those of GEC, their interest to support such a

All wrong over rights

GEC has raised the possibility of taking a 30 per cent stake in BAe with an eye towards merging the two companies' defence operations.

But Sir Graham will tell shareholders that such a tie-up will force BAe to use GEC compo-nents on its military orders, reducing flexibility to design products for individual custom-

Sir Graham will also tell share-

ing capital peaked over the sum-mer and will decrease towards the end of the year. The company had a net cash outflow of £831m in the first half of the year.

Meanwhile, shareholders will also be told that the company is seeking profit margins in the company's Rover subsidiary of between 5 per cent and 6 per cent - roughly in line with those of its Japanese competitor - by the end of the decade. It believes it

might achieve profit margins of 3

publicity By Clive Cookson in London

LORD HANSON believed that his company lost this summer's undeclared public relations war with Imperial Chemical Industries, according to a letter be sent to his senior PR adviser, Sir Tim Bell, at the end of August.

Hanson PR

'failed to

stem bad

Tim Bell, at the end of Angust. A leaked copy of the letter published in yesterday's Observer newspaper shows that Lord Hanson, chairman of the Hanson group, blamed Sir Tim and his company, Lowe Bell Communications, for failing to stem the tide of bad publicity which followed Hanson's acquisition of a 2.8 per cent stake in ICI.

"We're disappointed with the press recently." Lord Hanson said in the letter, dated August 26. He told Sir Tim that Mr Alan Parker, ICI's public relations adviser, "shows himself to be running circles around us."

Lord Hanson was upset about
the way Mr Parker and his PR company, Brunswick, allegedly "managed to imprint in the media's mind 'the Lord White

Lifestyle' lie."

The letter was provoked by an article in The Mail on Sunday of August 25. The newspaper had attacked Lord Hanson for investing shareholders' money in a bloodstock jpartnership in which Lord White, chairman of the company's US subsidiary, Han-son industries, also held a per-sonal stake.

Sir Tim was not available yesterday to comment on the letter. Mr Martin Taylor, Hanson vicechairman, also declined to com-ment. "It's all history now," he said. "I can't remember what our view was seven weeks ago." However, Mr Taylor said Sir Tim's company was still "a pre-mier adviser to us." He declined to discuss Hanson's view of ICI's public relations campaign now, saying: "We're in the midst of

Mr Parker and ICI's chief press officer, Mr Martin Adeney, were equally reticent. They declined to discuss Lord Hanson's claim in the letter that Mr Parker "spends his client's

noney trying to discredit us." Hanson's acquisition of a 2.82 per cent stake in ICI on May 14 led many analysts to predict that the acquisitive conglomerate would eventually make a

full-scale takeover bid. Those expectations have faded and there is now a widespread view in the City of London that Hanson is looking to sell its 20m

BAe steps up cash call campaign

(\$743m) rights offer.

In a move which underscores

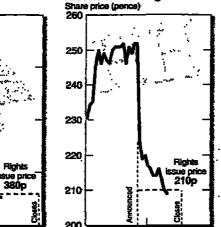
lacency with which merchant said a corporate broker at one

Late on Friday, shares in BAe and Hillsdown closed below the

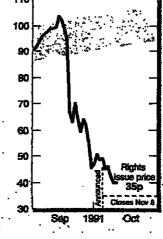
past week equal to their under-writing participation. The instituing steps to avoid increasing By last Friday evening, shares in BAe closed at 371p, below the rights offer price of 380p. If fewer than 70 per cent of shares are taken up, the offer will be viewed as a disaster, tempering institutional appetite for further corpo-

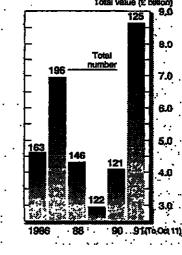
choosy about issues.

According to data from WM



Hilisdown Holdings





Rights issues

The future of cash calls in the UK has been thrown

into question, write Norma Cohen and Richard Waters

Company, the pension fund con-sultancy, pension funds had an average 4 per cent of assets in cash at the end of June, and are likely to have run that down further in the past four months. At the end of 1990, funds had an average 7 per cent of assets in

For their part, institutions concede they have not been highly selective about which rights offerings they will underwrite. Accepted practice calls for institutions to underwrite a portion of stock roughly equal to their holding in the company. Partly because they receive underwrit-ing fees of 1% per cent – more if the shares must be held longer institutions view underwriting as a commercial decision, separate from the decision to hold shares.

"It's money for old rope," said one institutional fund manager. In the case of BAe, shareholders have calculated that the market price of shares can fall to 374p before they actually lose money on their underwriting positions. The offering closes on October 28.

Indeed, with more than £8bn raised in rights offerings this year, institutions have earned roughly £100m in underwriting

fees.
But the threatened failure of forcing major rights issues is forcing institutions to rethink that strategy. The investment chief at one major life assurance company said: "Increasingly, we are starting to view the decision to underwrite as a decision to hold the shares because it looks increasingly likely that we may get stuck with the shares."

Meanwhile, institutions concede that accepted practice requires them periodically to underwrite offerings in compa nies they are not enthusiastic

"There is a system in place in the City which most institutions take the rough with the smooth: they take whatever is on offer."

says one senior merchant banker. "There isn't a lot of cherry-pick-

Institutional shareholders in Asda, the supermarkets chain, say they agreed to underwrite issue, partly because the share price of 35p appeared cheap. Shares closed on Friday at

But for a debt-laden company with no senior management - its chief executive departed last June - institutions concede they participated unhappily. "I'm embarrassed to say I did the underwriting," said one Edin-burgh-based shareholder. "We did underwrite, but that's

because we felt that if we didn't, the banks would own the company," said one shareholder. Meanwhile, some institutional

investors have begun to suggest that brokers rethink the fee structure for rights offerings.

"As it is, the safe companies are subsidising the risky ones," said one fund manager. He suggested that if underwriting fees were negotiated with sub-underwriters, it would discourage gratuitous fund-raising exercises. Institutions say privately that a handful of brokers - particu-

larly Cazenove which controls a disproportionate number of equity issues - have tremendous sway over underwriting. Those institutions which resist partici-pating in unattractive offerings fear being cut out of highly prof-

About 200 institutions participate regularly in sub-underwrit-Asda, some institutions were reportedly reluctant to underwrite new shares proportionate to their existing holdings, forcing brokers to spread the underwriting even wider.

"If a big institution does not want to take up its full propor-tion, that sends a bad signal and puts a greater burden on others," said one broker.

our offer for Beazer."

ICI shares.

Hanson paid an average 1194%p per share; ICI shares closed on Friday at 1310p. Observer, Page 16

The mystery of THE ramifications of the Soviet Union's economic crisis Not only is the crisis the dominant theme at this year's annual meetings of the Interthe D-Marks national Monetary Fund and World Bank in Bangkok, but there is also a chance it could that disappear upset the trend to lower interest rates in the UK and other big industrial countries. The Soviet crisis – and the

civil war in Yugoslavia – are thought to be significant fac-tors behind a sharp rise in Gerrate could still be above the 4 per cent level at the end of the year, which by German stan-dards is unacceptably high. man money supply that threatens to take M3, the Inflationary pressures abound. There is still a mone-tary overhang from the union Bundesbank's chosen money supply measure, to the top of its target range of between 3 per cent to 5 per cent very soon. But the Bundesbank canof eastern and western Ger-many. Wages in Germany are rising at a faster rate than in not be sure and may yet be

est rates higher again.

A sharp growth in cash holdings of D-Marks provides the link between interest rate that wage inflation will ease next year. Credit is also expanding rapidly. Mr Schlesinger said it was trends in the Group of Seven growing at an annual rate of countries and the turnoil in the Soviet Union and Yugo-

The D-Mark is a favoured hard currency in both countries. Indeed, when a top-level US government delegation vis-By Peter Norman ited Moscow recently it was more than 10 per cent while chagrined to find that it had credit commitments are growing even more quickly, by 30 per cent. He said that government interest rate subsidies been quartered in a hotel where all transactions were This spread of the D-Mark is appeared to be playing a big part in this aspect of German thought to explain why German cash in circulation is curmonetary expansion. rently expanding at an annual rate of 8.5 per cent. This in

Britain and there is little sign

Germany's efforts to privatise the former state-owned companies of eastern Germany also have helped fuel the credit boom. The Bundesbank believes that Germany may be in a phase of corporate acquisitions echoing those experienced in the Anglo-Saxon countries in the 1980s.

Friday's G7 meeting dealt with the monetary aspects arising from Germany being in a different stage of the business cycle from the US and the UK. While German money supply growth threatens to burst its target bands, the expansion of M0 in Britain and M2 in the US

is weak. This, Mr Schlesinger said, was throwing a shadow over the prospects for recovery Exchequer, will be able to cut UK interest rates much further with the pound linked to the D-Mark in the exchange rate mechanism of the European Monetary system and in the uncertainties on a pre-election

Such divergences are the reason why the G7 long since abandoned co-ordinating inter-

est rates in favour of the "Sina-

tra doctrine" in which coun-tries go their own way in

setting monetary policy. Germany, the US and Britain

have all used this freedom over

the past 12 months. But last week's downward wobble of

sterling against the D-Mark

again raises the question as to

Britain's Chancellor of the

Wish falfilled

Economics Notebook

If there is one man on a high at this year's IMF meeting it is Mr Michel Camdessus, the fund's managing director. For it is almost certain that the IMF will fulfil the wishes of its founding fathers and be a true world institution during his second five-year term of

office which begins next year. The Soviet Union was one of 44 countries that participated in the 1944 Bretton Woods conference that led to the creation of the IMF and World Bank. But it refused to join the two bodies when they started operating at the end of the SecThe IMF now has 155 members with Albania expected to be admitted in the next few days. Once the present eight applicant countries, which include the Soviet Union, have been admitted to the fund the only sovereign nations of any economic significance to be left outside will be Cuba and North

Korea. Taiwan is another exception having been booted out of the fund some years ago to make way for China.

An interesting aspect of the special association agreement signed between the IMP and the Soviet Union earlier this month is that it opens the way for close ties between the fund and the individual Soviet republics that could facilitate their entry into the IMF in the event of their leaving the

It was agreed that the IMF should "give favourable consideration" to requests from the union republics for the extension to them of the technical assistance and co-operation agreed between the fund and the Soviet authorities in Moscow. The IMF would "inform" the union of any such request by a republic but would not involve the union in

the dialogue. There are signs that this paragraph in the agreement will set off a healthy competition between the republics and the Soviet authorities to meet the IMF demands for accurate data on their economies.

It is understood that President Mikhail Gorbachev is anxious to help the IMF because he sees membership and the assistance that it could bring as a way of helping to keep the union together. Many republics are keen to comply with IMF wishes so that they can be in a better position to go ahead on their own, if they decide on such a course.

But the difficulties facing the Soviet and republic authorities in assembling the economic data that the IMF requires are formidable. Whether eventual IMF membership will help maintain the Soviet Union or speed its disunion will not become apparent for some

M&A deals feel effects of Gulf war

By Michlyo Nakamoto

CROSS-BORDER mergers and acquisitions activity in the third quarter of this year fell to the lowest level seen since international deals were affected by the world stock market crash in October 1987.
However, industry specialists
said activity was picking up.
Cross-border M&A deals in
the three months from July to
September fell to 315, according to figures compiled by KPMG Peat Marwick, the accountants and consultants.
This is the lowest figure since 228 completed deals were announced in the last quarter of 1987 which included the

October stock market crash. The effects of the Gulf War and the recession in 1991 were more marked on the value of cross-border deals, which slumped to a lower level than in the fourth quarter of 1987. The value of international M&A deals in the third quarter was £10.5bn compared with £10.9bn between October and

December, 1987. However, this was not as low as the £9.8bn in the first quarter of 1991 when the Gulf War hit international activity. "People are beginning to think of cross-border activity and there are a lot of opportunities," said Mr Richard Agutter at Peat Marwick, Mr Agatter said areas of

cross-border M&A included: Businesses were focus ing more on core activities, selling non-core activities at more realistic prices. Entrepreneurs who started in the 1980s were looking to sell and retire.

• Cash flow shortages were

forcing companies to sell.

opportunity for increased

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FT SURVEYS

Data source: IFM 1989.

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FT SURVEYS

COMPANIES AND FINANCE

Invergordon scotches rumours of alliance

By Michiyo Nakamoto

INVERGORDON Distillers, the Scotch whisky group facing a £350m hostile bid from Whyte & Mackay, the UK drinks arm of American Brands, denied that it was considering crossshareholdings with any group

to keep its independence.
"No cross-shareholding is being contemplated with any party, despite considerable press speculation about poison pills," Mr Edward Pickard, Invergordon finance director said yesterday.

Although there has been speculation for some time that Invergordon was considering a share alliance in order to ensure its independence, this is the first time it has publicly denied that such a move was being contemplated. Mr Pickard was responding

to suggestions by Whyte & Mackay in its offer document detailing the £350m final and increased cash offer which was sent out late on Friday, that the distiller has plans for a share alliance and to press reports that it had considered such an alliance with La Mar-

"In my opinion if the bid were to lapse Invergordon would be looking to conclude a cross-shareholding deal," Mr Wicheel Lunn chairman and Michael Lunn, chairman and chief executive of Whyte & Mackay, said. Shareholders should therefore consider the implications of such a deal by Invergordon which would dilute their interests and could in future deny shareholders a

hid premium for their shares, the offer document says. However, Mr Pickard emphasised that La Martini is one of several customers in France and no talks have taken place on cross-holdings

A spokesman for the group also stated categorically that "there are no deals which in any way give one group of shareholders preference over any other."

Technically during a take-over bid, any such deal involv-ing cross-shareholdings would have to be approved by shareholders and would therefore be unlikely to be successful. That rule does not apply, how-ever, where there is no bid.



BAA will need to secure tenants for 120 retail spaces

plus airport complex is due to open in 1993. BAA, which runs eight UK airports, is non-commital when asked about the prospects there.

Back in the reality of Pittsburgh, there is no denying the "Midfield Project's" local significance: regional economists suggest that the eventual job generation could number 10,000. Although the scheme is not usually classed as a 'new airport" because existing runways will be retained, it does represent substantial expansion, offering 75 jet gates against the current 52, with room for further additions.

All airlines, meanwhile, are due to shift from the existing terminal building in October 1992, and this increasingly shabby edifice will be then be devoted to unspecified "alternative use".

BAA's role in all this is to design and lease all the retail authorities have tended to

space in the new buildings, and to handle the on-site advertising. That means securing tenants for some 120 retail spaces, ranging in size from 300 to 3,500 sq ft, overseeing their operations, supplying

An expansion plan clouded by uncertainty

facilities, and so on.

From a financial standpoint, BAA will guarantee a minimum resum to the Pittsburgh airport authorities, plus a share in profits. The UK company itself plans to make money by taking a rental income from the concessionaires, based on a percentage of sales. Contracts between BAA and the concessionaires will range from three to seven years, while the company's deal with the airport runs for

This arrangement, in itself, is something of a break with US tradition. As at the current Pittsburgh terminal, US airport lease the space to, say, a food and beverage operator and a non-food operator. Pittsburgh's new thinking is that, by bring-ing in a "middle-man" to manage the retail space, it can increase the variety and quality of outlets.

So, according to Scott O'Donnell, director of Pittsburgh's Department of Aviation, it was BAA's experience back in the UK, as well as the fact that it offered the highest return, which won it the contract over

four rival bids. In fact, the 17.1m passengers who passed through Pittsburgh airport in 1990 was remarkably similar to the 17.5m seen at Heathrow's Terminal One. although in Pittsburgh's case about 63 per cent are "connecting" travellers while at Terminal One a similar proportion is "origin and destination".

ll of which would sound like a winning situation if it was not for the shaky state of America's airline industry generally, and USAir in particular. USAir, the sixth largest US carrier, is easily the most dominant force at Pittsburgh, commanding 82 per cent of the airport's traffic. American, the second largest, accounts for less than 10 per cent and leases only two gates at present. USAir, however, made a

\$501m loss after tax last year. Worse, it has warned of a \$500m-plus deficit in the current 12 months, and has remained gloomy about prospects for 1992.

Whether this has implications for the airport is a debatable point. So far, consolida-tion by USAir has increased business for Pittsburgh. The closure of its Dayton hub is largely responsible for the small increase in flights from Pittsburgh planned for the

New Year. Some analysts also make the point that a respectable third of Pittsburgh's traffic does start and finish in the city suggesting that, even in the worst possible scenario, som one is likely to service the

city's business community.
That said, the cloud of uncertainty is undeniable. What, for example, might a merger between USAir and some other carrier somewhere down the road mean for Pittsburgh? Moody's, the Wall Street rating agency which recently produced a comprehensive report on airport debt, gave an Aza rating to Pittsburgh, but it sill noted: "Given that more than half of Pittsburgh's emplane

ments are generated by USAir's connecting traffic, the airport is vulnerable to the full or partial loss of this market should USAir falter." This is also a matter which seems to have preyed on Mr Bell's potential customers. He

admits that some of the larger potential concessionaires have decided to do their own studie of the situation, although he claims that no one has backed out because of USAir's treebles. In fact, Mr Bell is remarkably optimistic.
The proof, however, will only

come when the names of concessionaires, and the profits of this new business, are deliv

Fiat takes lead in sale of Poland's motor industry

By Brian Bollen

THE accelerating privatisation of eastern Europe produced what is potentially last week's largest international mergers and acquisition transaction.

What is inescapable is Mr

Bell's English accent, a sharp contrast to the surrounding

mid-Western drawl. For. in its

first expedition into the US air-

port market, BAA has won a

contract to handle the retail

space and poster sites at Pitts-

this, in itself, is going to be a

great money-spinner, although Mr Bell, previously general manager at Heathrow's Termi-

nal One and in charge of the

Pittsburgh project, says it should be profitable. But a push into overseas airport

management is a potential

expansion avenue for a

company whose growth pros-pects back home are under a

Indeed, it is no secret that BAA officials — Mr Bell included — have already made

exploratory trips to Denver,

Nobody is pretending that

burgh's new facility.

Fiat of Italy underlined its commitment to the region, particularly Poland where it has had links for some 70 years, by agreeing to buy 51 per cent of FSM (Fabryka Samochodow Malolitrazowych). This marks the start of the sale of Poland's motor industry and will be the country's largest privatisation

The continuing restructuring

of Europe's construction indus-tries saw Halfen, the German building materials group, launch an agreed cash offer for Unistrut, the UK metal fram-

ing company. The purchase of AW Cash Valve of Illinois marks the first US acquisition for DAL of the

Medeva, the fast-expanding UK pharmaceuticals company, made its second US purchase in the past six months giving it its first significant marketing resence there.

In the financial services sector Bank of Ireland joined in the restructuring taking place in the US banking industry. It will become the largest bank in New Hampshire with the purchase of two small ailing banks from the Federal Deposit Insur

ance Corporation. The week saw another link up between a US corporate finance boutique and a Japainstitution with Long-Term Credit Bank of Japan agreeing to buy Peers & Co of Wall Street.

Schroders, the UK merchant bank, plans to bolster its far eastern presence with an investment management joint venture in Malaysia, where it is advising on privatisation. The Minet Group, one of Britain's largest insurance broking companies, said its purchase of a majority stake in Ov Ykkosmeklarit-Firstbrokers from Finnish investment house Nobiscum Oy forms another important link in its European

investment chain.

Maxwell Communication

debt, disposing of the directo-ries business of Macmillan, the US publisher. The purchase fits with Reed International's expansion strategy.
Lion Nathan, the New Zea-

Corporation continued its asset sales programme to reduce land brewing group, will become Australia's biggest hrewer with the purchase of Australian Consolidated Investments, formerly Bell Resources and once a vehicle for the late Robert Holmes a

	CROSS BORDER	R M&A DEALS		
SIDCER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
American Brands (US)	Invergordon Distillers (UK)	Spirits	£350m	Improved final offer.
Reed International (UK)	Unit of Macmillan (US)	Publishing	£84m	Maxwell asset
Licn Nathan (New Zealand)	Australian Consolidated Investments (Australia)	Brewing	£72m	Forming Australia's biggest brewer
Medeva (UK)	Adam Laboratories (US)	Pharmaceuticals	£45.4m	Growing too fast?
Hallen (Germany)	Unistrut (UK)	Building products	£19.6m	Agreed cash
Long-term Credit Bank of Japan (Japan)	Peers & Co (US)	Financial services	£12m	Needs Federal Reserve approval
IMI (UK)	AW Cash Valve (US)	Building products	n/a	First US buy
Minet Group (UK)	Ykkosmeklarit-Firstbrokers (Finland)	Insurance	20.6m	Continuing European growth
Flat (Italy)	FSM (Poland)	Car manufacture	n/a	Intent letter
STET (Italy)	Victori Comunicacoes (Brazil)	Telecoms	n/a	LatAm growth strategy

These securities having been sold this announcement appears as a matter of record only.

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September 1991

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OKOBANK

Osuuspankkien Keskuspankki Oy (Incorporated with limited bacility in Finland) (Registered number 15, 122)

¥3,000,000,000

Yen/ECU Forex-Linked Notes due 1992

NOTICE IS HEREBY GIVEN that in accordance with Condition 4 (a) of the Notes the Issuer has elected for the third interest period from and including 5th October. 1991 to but excluding 5th October. 1992 for each Note to bear a sum of interest calculated in accordance with paragraph

thermore, in accordance with Condition 5 (a) of the Notes the Iss

ruthermore, in accordance with Condition 5 (a) of the Notes the Issuer has elected to redeem all of the outstanding Notes on 5th October, 1992 at their Redemption Amount calculated in accordance with paragraph (c) (n) of Condition 5.

Noteholders shall be entitled to ascertain, once calculated, the interest payable on each Note in respect of the third interest period and the Redemption Amount payable on each Note on 5th October, 1992 by enquiring at the specified office of any Paring Agent.

Bankers Trust Company, London 14th October, 1991

Agent Bank

Agent Bank

MNC Financial, Inc. (formerly Equitable Bancorporation Overseas Finance N.V.) U.S. \$50,000,000

Guaranteed Senior Floating Rate Notes due 1994 For the three month period 11th October, 1991 to 13th January, 1992 the

Notes will carry an interest rate of 5"% oper annum with a coupon amount of U.S. \$148.51 per U.S. \$10,000 Note, payable on 13th

Bankers Trust Company, London

CHEMICAL NEW YORK CORPORATION US\$250,000,000 FLOATING RATE NOTES DUE OCTOBER 1997

In accordance with the provisions of the Notes, motice is hereby given that for the interest period from 11 October 1991 to 13 January 1992 the Notes carry an interest rate of 5% per

CHEMICAL BANK

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Republic of Austria

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secured upon, and issued contemporaneously with
100,000 Warrants to acquire,

U.S. \$100,000,000 11% Notes due 2000

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(b) of the Notes, the Company will redeem all of the outstanding Notes at their principal amount on 18th November, 1991 together with accound interest from 25th November, 1990 to 18th November, 1991, amounting to U.S. \$539.31 per U.S. \$5,000 Note, on and after that date, interest on the said Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on 18th Nove 1991 upon presentation and surrender of the said Notes, with all Coupons appertaining thereto, at the offices of the following Paying

Bankers Trust Company I, Appold Street Broadgate London EC2A 2HE

Banque Indosuez Luxemb 39, Allée Scheffer, L-2520, Luxembourg

Notes previously drawn for redemption and not yet presented for payment, should be presented for payment in the usual manner to either of the above mentioned Paying Agents. The Republic of Austria Pass-Through Securities Limited shall be discharged from its obligation to pay principal and interest on the Notes ten years and five years, respectively, from the Relevant Date for the

Bankers Trust Company, London 14th October, 1991

Agent Barik

BANK OF NEW ZEALAND Cayman Islands Branch

NZ\$150,000,000 Floating rate notes due 1992

For the three months 10 October, 1991 to 10 January, 1992 the notes will carry an interest rate of 7.63% per annum, interest payable on the relevant interest payment date 10 January, 1992 will amount to NZ\$19,231.78 per NZ\$1,000,000 note and NZ\$96, I58.90 per NZ\$5,000,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

at Executive Life of California,

a Los Angeles-based insurer

whose business he had just

Executive Life closed, "some

deadline, and policyholders'

prospects looked a lot better than they did six months ear-

iter. On the other, the quality of certain proposals seemed

Executive Life's fate was -

the largest insurance company collapse in US history, involv-ing hundreds of thousands of

investors. They were immediately barred from withdrawing

their money, and could only wonder what their policies would eventually be worth.

ment bank, and its colossal

investment in Drexel-issued

jimk bonds proved its eventual undoing. Thirdly, Mr Gara-

mendi's action carried heavy political overtones, given that the adequacy of state-based

insurance regulation was already a hot topic of debate.

-How will the situation be

resolved?
Of the eight interested par-

ties, four are genuine "industry

bidders" – in most cases enticed by Executive Life's huge junk bond portfolio and its "work-out" possibilities.

incertain market

NAY OCTOBRA

a lood Control of the last of the control of the last of the on A. is stan II ran M Guz O Dra. Since analysis and a control of the 36.7 . S. W.7: . Ing. .. This --Last Friday night, as the first round in an auction for The Styles sort of solution" seemed a highly appropriate phrase. On the one hand, a respectable number of "bids" - eight in all had been submitted by the deadline and ablighted by

The second secon is the -21.5c: Tub Page : and is - important for a num-ber of reasons. The first is sim-ply size. When the insurer was seized in April, it represented TITLES. 다 그 그 것 More than this, the episode was a damming consequence of the Drexel Burnham Lambert era. The insurer had been a big customer of the defunct invest-At jeur Polos

tor industr

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Australia group The late Room &

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lar amount in 1992. The split between the regu-

'm 100 per cent certain," said John Garamendi, Cal-ifornia's high-profile insur-This motley collection com-prises a French consortium, whose leading lights are Altus ance commissioner, with typi-cal aplomb, "that we'll get Finance, a Credit Lyonnais subsidiary, and MAAF, a big mutual insurer, a US grouping led by West Coast investment some sort of solution." That was five months ago, and he was talking about the debacle bankers, Hellman & Friedman, and the Chicago-based Zell/

Chilmark fund; a second US

the creditors committee of First Executive, the parent company, now in bankruptcy

proceedings.

Clearly, given that the centre of all this interest is an insurance company, with complex liabilities on the one hand and a jumble of assets on the other, comparisons of the bids

Nikki Tait reviews proposals for rebuilding the failed Executive Life of California group as bidders make a final pitch for the complex job

COMPANIES AND FINANCE

Executive decision draws nearer

consortium made up of Bechtel Investments, The David Geffen Company, and Texan invest-ment business, Rainwater Inc.; and Broad, a larged quoted financial services group, also based in Los Angeles. The second set of bids ema-

nates from parties with a vested interest in how the insurance company's affairs are resolved. The most interesting comes from the National Organisation of Life and Health Insurance Guaranty Associations, an umbrella organisation for the various state insurance guaranty

The purpose of these funds is to help make good policyholder losses when a local insurer goes bust - drawing money from other solvent insurers in the state - but this is the first time the funds have taken such an aggressive stance in an insurance failure case. The next two bidders are dif-

ferent action groups represent-ing holders of municipal bonds which were backed by Execu-tive Life savings contracts. The insurer has stopped paying out on these contracts, deeming them non-insurance products - with the result that some muni-bonds have defaulted. and legal action has flowed. Finally, there is an offer from is not easy. Most bidders are offering to restructure the insurance liabilities – that is, to offer policyholders a certain share of their previous benefits

support these ongoing insur-ance operations.

They are also offering various suggestions for the asset side of the equation, ranging from the out-right sale of the junk portfolio at this point, to its retention within the ongoing insurance operation.

What the insurance regula-tors must decide is which scheme offers the best deal for investors. There are many aspects to this decision, but one critical question must be whether it is wiser to "crystal-lise" the value of the junk bonds now, with the risk that policyholders will not share significantly in any future uplift in the portfolio's value, or to retain these assets in the ongoing insurance business and expose them to any slump in its value.

The different approaches can be seen clearly by comparing, for example, the Altus/MAAF scheme with that of Hellman & Friedman.

In a revised French proposal, Altus would buy most of the junk for \$2.85bn. This money.

ter quality assets and a \$300m capital injection from the MAAF consortium, would provide the basis for the continuing insurance business. Higher-quality junk bonds remaining with this operation would be supported by a \$500m guarantee, and policyholders would see an 86 per cent recov-

ery before any Nolgha top-up. In the Heliman & Friedman case, the insurance operations would be recapitalised with a \$300m cash injection, with another \$450m supposedly available on "stand-by". The junk would be retained as an asset of the ongoing company - having been given an initial

book value of "around \$3bn" -and policyholders would get to share in the profits of the ongoing business. During the - and to inject some capital to first five-year period, they would get either 50 per cent of the first \$200m profit, or 15 per cent of all profits made, which-

ever was higher. Not surprisingly, the French whose proposal is certainly among the most thorough so far - argue that security for policyholders is paramount, Equally, however, the insurance commissioner must be sure that the junk is not being acquired at a "rip-off" price.

Of course, last week's dead-line does not mean the bidding process is at an end. On Friday afternoon, the court which is technically overseeing Mr Garamendi's conservatorship of Executive Life issued an order giving the bidders another week to improve on existing offers. Since some of these - such as the Broad offering – seem to be in an unfinished state at present, significant changes could unfold.

It will be a full week later,

on October 25, when the Californian insurance department announces its recommended selection to the court. Only then will policyholders have some idea of what the future

October 1991

Zentralsparkasse und Kommerzialbank Aktiengesellschaft, Wien

and

Österreichische Länderbank Aktiengesellschaft

have merged to form

Bank \ustria Z-Länderbank Bank Austria AG

The undersigned acted as financial advisor to both Zentralsparkasse und Kommerzialbank Aktiengesellschaft, Wien and Österreichische Länderbank Aktiengesellschaft and assisted in the negotiations.

Salomon Brothers International Limited

Nova slashes dividend by half

By Bernard Simon in Toronto

NOVA Corporation of Alberta has slashed its dividend by more than half and delayed plans to hive off its gas pipe-line and chemicals businesses into two separate companies.

Nova said the cut in the quarterly dividend, from 13 to six cents a share, was needed to conserve cash for the costly expansion of its pipeline net-work in the face of the weak petrochemicals market. Capital spending on the pipeline net-work is estimated at C\$600m (US\$531) this year, and a simi-

ALCAN Aluminium has blamed poor prices due partly to heavy Soviet metal sales for

a 94 per cent slump in its third-

quarter earnings, writes Bern-

The Montreal-based com-

pany's net income tumbled to US\$6m, or zero cents per share,

from US\$97m, 41 cents, a year

The latest figure includes a

\$39m after-tax charge to cover

restructuring in North America, the UK and Brazil. An \$8m

gain was realised from the sale

originally expected to take effect at the end of this month. However Nova now says that a feasibility study on the ority".

break-up, which began last April, will not be completed until some time in 1992. Nova suffered an C\$18m loss in the three months to June 30, and has long-term debt of C\$3.2bn. It has warned that a separate chemicals company will probably not pay any dividends for three years. Mr Ted Newall, who took

over as chief executive last month in anticipation of the split, said the pipeline busithe chemicals business was the natural gas delivered to centration".

Alcan hit hard by weak prices

Revenues fell to just under

\$2hn from \$2.2bn. Ingot ship-ments rose to 235,000 tonnes

from 217,000 tonnes, but average prices dipped by 18 per cent to \$1,371 per tonne. Deliv-eries of fabricated products

dropped to 335,000 tonnes from 376,000 tonnes, with prices fall-

ing by an average of 6.4 per

cent to \$3,621 per tonne.

Alcan, which suffered losses in the two previous quarters,

recently cut its quarterly divi-

Alberta border points for transmission to other parts of North America, was Nova's "first pri-

Mr Newall said margins on chemical sales remained depressed in spite of a modest pick-up in demand during the

third quarter.

As part of its efforts to cut debt, Nova has put its 43 percent interest in Husky Oil of Calgary up for sale. Husky's controlling shareholder is Mr Li Kashing, the Hong Kong magnate. Mr Newall said Nova was also reviewing its other non-pipeline businesses with a

Mr David Morton, chairman, said although demand for alu-minium was about the same as

last year, prices were being hit by excess supply. Only in Latin

America have earnings improved in recent months.

Interest charges have also risen markedly, to \$56m in the third quarter, from \$44m a year

earlier. For the nine months to

date, earnings dropped to zero from \$353m. Interest payments

rose to \$179m from \$137m.

Japanese equities lure fund managers

By Terry Byland

FUND managers are taking a positive view of Japanese equities and plan to increase their holdings in this sector, according to the latest survey by Galhip for Smith New Court, the international investment house.

The October survey indicates that managers would finance Japanese shares partly by reducing their holdings of US equities, on which many managers have suddenly turned bearish. They would also reduce their holdings of UK government bonds and

of land by Alcan's Japanese dend to 15 cents from 28 cents affiliate. Of 99 investment institutions surveyed - handling total funds of £485bn - 63 per cent said they planned to raise their holdings of Japanese shares. A balance of 58 per cent – up from 25 per cent in September - are bullish towards the Nikkei Index over the next three months, and 74 per cent over the next 12 months.

The median forecast for the Nikkei in three months is 25,426, against 24,156 in Sep-

The UK stock market is still regarded favourably, with 27 per cent of managers planning increased investment. On balance, a majority of 21 per cent of managers take a bullish view of London and the con-sensus forecast is for an FT-SE Index at 2,656 in three months and 2,902 a year from

now.

But 15 per cent of the managers polled plan to decrease US equity holdings. The average forecast is for a Dow at an unchanged 2,985 in three

Other European equities also attract support with 25 per cent intending to increase investment in these markets compared with only 19 per cent in September.

NRI TOKYO BOND INDEX 163.40 6.24 163.73 153.61 156.41



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Hongkong Bank to merge brokers

HONGKONG and Shanghai Banking Corporation is to merge its stockbroking businesses based in Hong Kong and inject them into a new holding company for stockbroking and merchant banking activities, writes Angus Foster

in Hong Kong.

The bank is merging subsidiaries James Capel (Far East) with Wardley-Thomson under a new holding company Ward-ley James Capel Holdings. Wardley's regional corporate finance business will also be held through the new holding

Rodamco, ABP consider accord

By Ronald van de Krol in Amsterdam

RODAMCO, the Netherlands' largest property investment group, and ABP, the big Dutch civil servants' pension fund, are considering co-operation in foreign property investment. They declined to give details,

but said the proposed co-opera-tion would not involve ABP the world's second largest pension fund - making a bid for Rodamco. Rodamco is part of the Rotterdam-based Robeco

investment group.

A partnership would help ABP realise its goal of expanding its tiny overseas property holdings.

Until 1968, ABP was forbid-den by law from investing in foreign property, shares or bonds. Since then, it has built up a foreign property portfolio worth more than Fl 800m

REPUBLIC **INSURANCE COMPANY**

Republic Insurance Company of 2727 Turtle Creek Boulevard, Dallas, Texas, United States of America wishes to make clear that since 8th January 1986 it has had no shareholding in the company formerly known as Republic Insurance Company (U.K.) Limited, and now known as Pan Atlantic Insurance Company Limited.

On that date all the shares held by Republic Insurance Company in Republic Insurance Company (U.K.) Limited were sold to Pan Atlantic Underwriters Limited of P.O. Box 1055, International Building, Bermudiana Road, Hamilton 5, Bermuda.

Sterling jitters drive prices down

NERVOUSNESS on the foreign exchange markets about the political outlook for the government cast its shadow last week on gilt-edged securities. Yields rose for most classes of the bonds, although on Friday some of the nervousness dissipated after a strong speech by Mr John Major at the Conservative party conference.

For the week as a whole, the price of the benchmark 9 per cent Treasury bond maturing 2008 declined by % of a percentage point, being quoted on Friday night at just under 96. Shorter-dated bonds saw a similar cut in prices.

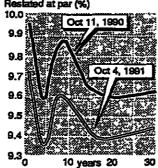
Behind sterling's recent

weakness have been worries about possible divisions in the Tory party over European monetary integration and the strong showing by Labour in the opinion polls. As a result, the pound slumped to around DM2.90, some 5 pfennigs beneath its central DM2.95 position in the European

exchange rate mechanism. The litters over sterling spread quickly to the gilt market, where dealers marked down the securities on account of weakened interest by overseas investors. In some cases, traders reported a large switch bonds, such as German bunds. Operations of this kind were most noticeable on Wednesday, when gilts lost about % point, although on Friday much of this reduction was reversed, largely due to a confident address by the prime minister at the Blackpool conference.

This week, the market's attention will probably focus on the stream of economic data due on the UK economy, much of which is likely to indicate continued weakness, and so help gilt prices. "There will be more economic news for the market to come to grips with, rather than political news, and this will generally have a posi-tive effect," said Mr John Shep-perd, an economist at S. G. Warburg.

The consensus that the UK economic recovery will be slow and feeble, with little build-up of inflationary pressures, was underlined by Friday's amouncement that the annual rate of rise in the retail prices index last month was 4.1 per cent, down from 4.7 per cent in August. The figure is likely to decline still more, to about 3.3 per cent, during this month. On Thursday, the Employment department will announce the annual rate of increase in earnUK gilts yields Restated at par (%)



was about 7.25 per cent, compared with 7.5 per cent in July. A low figure would confirm the large recent decline in the annual rate of earnings increases, which have come down from 9.5 per cent at the beginning of the year. It would press home the message that there is little immediate sign of

any rapid upturn. As for the pound, in the coming weeks the currency is almost certain to come under more pressure, partly due to the political flurries that are likely to hog the attention of financial markets in the run-up from these investors out of ings across the economy for gilts to other government. August, which many believe is also next month's expected

of a large rise in public spending for 1992-93. The total could climb from the planned £257bn to about £264bn, according to some estimates. That would mean Britain's public sector borrowing requirement, likely to be about £10bn this year, could jump in 1992-93 to about £18bn, a figure that could worry many operators on foreign exchange markets. Gilts would feel some effect

of any further moves to sell sterling, and also suffer as a result of expectations about a surge in gilt issues in 1992-93, which would be needed to pay for the extra public spending. According to some projections, the total volume of gilt issues for 1991-92 will be £15bn, of which about 28bn have already which about 28m have already been announced. The total for 1992-93 might be as high as £23bn, which could push down gilt prices and increase yields.

In the short term, many gilt market operators feel the latest indications about the fragile state of the UK economy will spur on the market. But the jumpiness over sterling, together with the rise in gilt issues which is around the corner, means that the market faces a bumpy road ahead.

Peter Marsh

US MONEY AND CREDIT

Sales data fail to prompt easing

YET again, the market has been left wondering. Having hoped in vain for an easing of interest rates on the back of some weak employment figures a week ago, attention turned instead to the retail sales figures and inflation data for September, released on Fri-

Once more, however, the authorities disappointed the market - and with no obvious explanation for the lack of action. Like the jobs data, neither consumer spending nor price pressures in the economy seem to pose any barrier to a lowering of interest rates.

True, total US retail sales rose by 0.7 per cent in September, following a 0.6 per cent decline in August. That was a considerably stronger performance than analysts had

The advance, however, was largely due to a particularly strong level of car sales; these, in turn, reflected fleet pur-chases. Excluding cars, on the other hand, total retail sales last month rose a mere 0.1 per cent, compared with a 0.2 per cent slip in August.

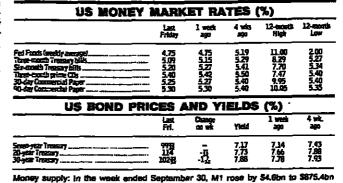
On the inflation front, matters were simpler. The Producer Price Index rose a paltry 0.1 per cent in September and by zero per cent if the food and energy elements were

On an annual basis, this means that the "core" rate (which excludes food and energy) is running at 3 per cent, while the total finished goods inflation rate has dropped below 1 per cent, to 0.7

U.S. DOLLAR STRAIGHT ABBEY MATIORAL 87/8 93... ARM 9 1/8 94... AETHA LIFE & CAS 7 3/4 16. AI REDTA PORTMINE 8 5/8 9 AI REDTA PORTMINE 9 3/8 9

LIA 11 95 LIAN WHEAT 9 1/2 93 A 7 3/4 97

083896 SEY 105/895



So, still betting that at least one more easing is odds-on, the Treasury 30-year long bond gained to close the week at 1022 where it yields 7.88 per cent. That was slightly below

the 7.78 per cent yield at the end of the previous week, and a shade below Friday's high, which occurred at 11.30am, when the Federal Reserve often signals changes in interest rate policy. But it still reflects a marked rally from the mid-week lows, when a bout of nerves sent the longbond yield back to 7.94 per

good deal to the disappointing auction of seven-year

The auction size, \$9.28bn, was a record for seven-year maturities, and reports subsequently suggested that bidders in the sale received more stock than they had expected. Some 72 per cent of bids at the 7.2

10 to 10 to

per cent average bid price were

FT/AIBD INTERNATIONAL BOND SERVICE

0/5 FIN 0 98 0/5 FIN 11 5/8 93 ROEBUCX EURO 9 3/4 95

W81/296 HAUST 9 1/493.

accepted, against an expected 50 per cent or so. Meanwhile, an interesting pattern seems to be emerging from Treasury auction procedure itself. According to statistics published subsequently, bidders in the New York Federal Reserve district, where many Wall Street-based pri-mary dealers are counted, took only 83.9 per cent of the issue.

This compares with about 95 per cent at the previous sevenyear note auction in July. Instead, there were propor-tionately heavy sales to bidders in the Atlanta and Richmond Federal Reserve districts. The two areas received 8.5 per cent and 3.7 per cent of the issue respec-

Significantly, this phenome-non has occurred before - in last month's two-year note auction - although a more typical pattern then emerged in the subsequent five-year note auction. Clearly, too much should

ELEC DE FRANCE 7 149 06.... FINLAND 5 380 05 7 1/2 75... LAPAN DEV BK 5 1/2 75... VORE 6 3/8 01...

events, but it is at least feasi-ble to speculate that the Salomon Brothers' scandal means that some institutional custoniers have been encouraged to bypass the primary dealer net-

Whether the new pattern' persists will be instructive to -

Meanwhile, in its first bond market "call" for three decades, the US government announced that it would " announced that it would redeem early - next February - the tranche of 7½ per cent Treasury bonds due 1993. Not all US bonds - indeed, not even the majority - are subject to call provisions, but these that are present to an area. those that are present bond-holders with a simple risk; the stock is usually redeemed at ".

The effect on this particular issue was immediate. Down: tumbled the price of the bonds in the Wednesday announcement, from 1011 to 100%. By Friday's close, it had lost

another %.
As for the week ahead, a fairly steady stream of economic statistics will start to flow once the Columbus Day holiday is over.

Among the key figures will be the Consumer Price Indax for September, due on Thursday, where analysts are predicting an increase in the core and the core of the c rate of about 0.3 per cent. -Meanwhile, September's indus-trial production data, also set to arrive that day, are expected ... to show a modest 0.3 per cent

Nikki Tait-

CALCAT

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Allocation criteria to reflect performance

NON-GERMAN banks are likely to be able to take a greater share of future Bund issues following changes to the government-debt issuing process announced by the Bundeshank last week. These are the first significant changes since the system was overhauled in the summer of last was the summer of last year.

At that time, the Bundesbank abandoned its exclusive reliance on a syndicate of mainly-German banks. The syndicate was maintained, but for only part of an issue, and was complemented with a ten-der process whereby banks could pitch in the open market. The foreign banks' share of

the syndication is believed to be about 20 per cent. This is likely to rise as a result of the latest change, although the new allocations will not be

In addition, the Bundesbank would hold back a certain per-

centage of each issue for drip-ping out into the market when conditions were favourable.

But for imminent German unification, it is likely the Bundesbank would have been bolder, and would have got rid of the syndicate altogether, thereby coming into line with the US. But recognising that the government was about to face a quantum leap in borrow-ing requirements, the Bundes-bank chose a half-way house.

Bankers assume the reasoning behind this compromise was broadly as follows: the Bundesbank could be certain at a time when funds would be amply needed, but would have to pay a price for this certainty in the form of a relatively generous commission structure to the syndicate members. The tender process, by introducing an element of competition, would enable the Bundesbank

to raise a significant propor-tion of the issue on finer terms. The allocations to the members of the consortium favour the domestic colossi such as Deutsche Bank, Commerzbank

and Dresdner Bank. What the Bundesbank intends to do from now on and this was not fully understood in the Frankfurt banking community last week -is to allocate Bunds to members of the syndicate in accordance with institutions' placing

While in the past the allocation was an arbitrary adminiswill reflect the performance of the institutions in previous tenders, of which there have been nine since the original reforms were introduced last summer. There is no question that the mechanics of each individual issue will be changed: the allocation under

followed by the tender and then the tap. The fact that proportions set aside for each bank will depend in some part on their performance in previous tenders will provide incentive for banks to pitch aggressively during the tender

The Bundesbank is understood to be pleased with the way the system has worked since the reforms were introduced last summer. The latest changes do not reflect any dissatisfaction with

the system, but are designed to greater incentive to flex their market muscle. If the strategy is successful, the Bundesbank will raise still

cheaper funds and gain better access to the placing power of non-German institutions.

of funds from the consortium trative decision, in future it give foreign institutions

David Waller



Republic of Finland

£200,000,000 10% per cent. Bonds 1998

S.G. Warburg Securities

Credit Suisse First Boston Limited Goldman Sachs International Limited

Lehman Brothers International Samuel Montagu & Co. Limited

UBS Phillips & Drew Securities Limited

Barclays de Zoete Wedd Limited

Deutsche Bank Capital Markets Limited Hambros Bank Limited

Dresdner Bank Aktiengesellschaft

J.P. Morgan Securities Ltd. **BNP Capital Markets Limited**

Swiss Bank Corporation

Baring Brothers & Co., Limited

Morgan Stanley International

Yamaichi International (Europe) Limited

78 98 CAP FUND 9 1/4 93 ROP 7 3/4 93 7½ MIPPON TEL & TEL 57/8 94 MORNE MY BANK 47/8 94 MORNE AY 5 1/8 95 OSTER KONTROLL BANK 7 94 SMCF 47/8 93 SMCF 63/4 00 ACIFIC 7 1/2 %.__ ARADIAN PAGA ARAD 91.4 96. ARIPLO 83.4 98.

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

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SEE SALES

for reconstruction

Whether the little of the litt KUWAIT has turned to the international syndicated loans market for the first time in its history with a five-year \$5bn loan. The deal marks the world's largest discretionary

Marie Calle in the Calle of the sovereign loan.
The money will help cover the cost of Kuwait's reconstruction, following the Iraqi

invasion in Angust 1990 and subsequent Gulf war. JP Morgan, which is co-ordinating the loan, has received verbal commitments

for about \$1.25bn already.

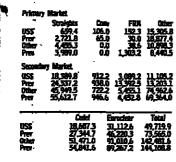
Although the Emir of Kuwait has decreed that up to \$34bn may be raised both domestically and internationally, bankers believe that the \$5bn loan represents the corner-stone of the State of Kuwait's activity in the

Mr Ahmad Abdul Qader Mohammad, director of Kuwait's debt management office in London, indicated that while further loans are possible in the future, Kuwait expects to have a clearer picture of its borrowing requirements by the

The state of the s spring. However, bankers believe that separate Kuwaiti organ-isations will need to arrange financing for example, Kuwait Airways will need to make financing arrangements to pay for replacement aircraft that it

has ordered. So far at least 20 of the banks that have had a close relationship with Kuwait over the years have been approached to participate in the \$5bn loan to the state. Once these banks have made a

EUROMARKET TURNOVER (\$m)



launched in general syndication in the names of these 20 or so lead managers. This is expected to take place towards the end of

The margin is half a percentage point over the London interbank offered rate (Libor), while the management fees range from a minimum of 45 basis points to over 50 basis points, depending on the number of banks that eventually participate.

So far, JP Morgan says, the response has been "positive" from a range of US, European, Middle Eastern and Japanese banks. Even the UK banks ~ which were rumoured to have steered clear of Saudi Arabia's \$4.5bn loan launched earlier this year - appear to be con-sidering joining in the Kuwait

Some bankers have described the margin as rather aggressive, although the Kuwaitis hope that the generous fees will encourage participation. Unlike Saudi Arabia, Kuwait carries the full risk weighting for capital adequacy require-

The loan has an average maturity of between four and a quarter and four and a half vears. It is amortised in quarterly instalments after 36

After the Gulf war, many bankers suggested that if Kuwait wanted to raise money in the syndicated loans market, it would have to opt for short-term financing because of the political risk. International bankers still wonder who will be running Kuwait in five years. However, Mr Ahmad Abdul

Qader Mohammad says: According to our sounding of the market, we thought it might be difficult to raise more [than \$5bn]. This has an acceptable life and meets our liquidity requirements." Last month, Kuwait's oil

revenues amounted to \$300,000. However, Kuwait hopes to resume its pre-war oil production levels of 1.5m to 1.6m barrels per day by the end of 1992, and will then be in a stronger position to repay its

Sara Webb

INTERNATIONAL BONDS

Kuwait in \$5bn deal Investors await direction from Bangkok meetings

THE INTERNATIONAL bond market came to an abrupt halt prices - especially against a late last week as participants waited for the outcome of G7, IMF and related meetings being held in Bangkok.

The annual meeting of finance ministers and central and commercial bankers has generated the expectation of substantive decisions - or at least the vague promise of action - on several bond-sensitive economic issues.

By the end of this week, fixed-interest investors will hope to have a clearer idea of the future direction of currencies and interest rates on which to base fourth-quarter asset allocations. The meetings are taking

place against a background that most economists agree is generally positive for bonds. The main reason for optimism among bond market practitioners is that the prospects for growth and inflation in the world's major economies look subdued. The conclusion is that governments will be forced into easing monetary

conditions further, reducing

background of low inflation. Different bond market econo-

mists point to different shreds of evidence for this. However, among the favourite statistics is that world monetary growth has fallen dramatically since 1987 and shows no sign of returning to an upward trend. Economists at Warburg Securities point out that broad

monetary growth in the main for the first time since 1981 (see chart). Against this background, they say "it is far from clear that anyone can be confident about sustainable economic recovery".

However, while economic conditions are generally

favourable for bonds, international investors must still to which markets. Hence, state-ments by finance ministers in two main areas will attract Veiled comments on

exchange rates. In particular, the US administration is thought to favour a controlled

OECD money supply Real broad money growth (%)

stimulus for domestic economic growth. However, so far the dollar has proved remark-ably resilient. The US currency closed last week at DM1.69 and Y130, in spite of predictions of an early fall to around DML60

The future strength of the dollar is particularly important at this time, because many investors are overweight in the US currency following its

depreciation of the dollar as a appreciation from an historic low of DM1.45 at the start of

Bond syndicate managers say a loss of confidence in the US currency could cause largescale switching out of dollar assets and into European bonds, particularly D-Mark bonds.

bond market is already benefiting from increased international investment. Bunds were one of the few bright spots in an otherwise lacklustre week. German government bond situation that may persist for German government bond yields at the 10-year maturity fell to 8.25 per cent, from 8.45 per cent two weeks ago.

If there are signs that finance ministers are prepared to see a weaker dollar, the trickle of international buying could become a flood. This, in turn, would increase downward pressure on the dollar. The determination of individual governments to reduce, or at least control, budget defi-cits, and therefore borrowing,

from the capital markets.

There have been fears among economists for over a year that the world economy is facing a global capital shortage. At one level, this is impossible, since savings and investment must always balance. However, economists are con-cerned that legitimate demands for capital – for eastern Europe, for example - can not be financed without sharply higher interest rates to

The IMF has stressed this

point, suggesting that there is

stimulate savines.

the next five years.

expansion.

In such circumstances, large

scale government borrowing

by the G7 nations is likely to

squeeze interest rates higher

and "crowd out" private-sector

borrowers wanting to finance

the world's two largest provid-

ers of capital, Germany and the US, are financing domestic

government deficits rather

The German budget deficit

than private-sector expansion.

for this year, for example, now looks likely to be about

DM130bn, with DM120bn bor-

Economists point out that

rowed from the capital mar-kets. This is less than feared earlier in the year but has still added to the pressure for higher long-term interest rates. German interest rates are now at 9.5 per cent. However, signs that the German budget deficit is at least under control were one factor behind a healthy

bond market last week.

Simon London

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon	Price	Book runner	Offer yie
US DOLLARS							
British Gas Int.Fin.BV(b)†	1.5bn	2021	30	zero	8.77	Goldman Sachs	8.25
Province of Albertat	1bn	1998	7	75g	99,32		7.75
Pac.Elec.Wire & Cable(g)§†	65	2001	10	334	100	J Henry Schroder Wagg	3.75
Prudential Finance BV†	300	2001	16	84	100,865		8.12
Province of Ontario(k)†	750	2001	10	<u>B</u>	99,925	Morgan Stanley	8.01
LKB Baden Wurttemburg(k)†	200	2001	10	7%	99,23	JP Morgan	7.90
Medical Care Int.(m)§†	17.5	2006	15	6¾	100	CSFB	6.86
ECUs	_						
Morinaga Milk Industry(e)中	80	1995	4	61g	100	Nikko Secs.	6.12
Mitsubishi Materials Corp#	300	1995	4	61 <u>.</u>	100	Nikko Secs.	6.12
BHF Finance (Neth.) BVf	100	1996	5	87	101	BHF-Bank	8.87
STERLING	_						_
31 Groupt	100	2001	10	10¾	101,26	Warburg Secs.	10.54
CANADIAN DOLLARS							
Ford Credit Canadat	100	1996	<u>5</u>	95g	101.30	ScotiaMcLeod Inc.	9.2
Montreal Trustco Inc.†	100	1996	5	95≩	101.55	ScotiaMcLeod Inc.	9.23
Daimler-Benz Nth.Americat	250	2001	10	91 <u>2</u>	101.385	CSFB	9.25
FRENCH FRANCS							
Interfin_Credit Nat.{h}†	750	1993	112	91g	99,66	Paribas Cap.Mkts.	9.30
Compagnie Bancaire(n)†	1.25bn	1993	114	(n)	100,855	CCF	8.84
D-MARKS	_						
ASN Amro Bank NV†	500	1996	5	8 ¹ 2	102	Trinkaus & Burkhardt	8.00
SWISS FRANCS							
Nippon Concrete Ind.(d)++++	50	1995	-	4¾	100	Yamaichi Bk (Switz)	4.76
Sanko Sangyo(a)★★§†	25	1996	-	412	100	SBC	4.55
Nippon Piston Ring(f)★★\$†	60	1996	-	414	100	Credit Suisse	4.29
ľsukamoto Shoji(i)★★§†	30	1996	-	44	100	Nikko (Świtz) Fin.	4.24
Small Business Fin.†	120	1996	-	7	101 %	UBS	6.58
Sanken Electric Co. **	100	1995	-	412	100	Credit Suissa	4.50

Borrowers	Amount m.	Maturity	Av. life years	Coupon	Price	Book runner	Offer ye
LIRE			-				
World Bankt	500bn	2001	10	10.80	10134	Bca.Nazionale d'Lavoro	10.5
ESCUDOS							
nter.Finance Corpt	11bn	1996	5	12	1001 ₈	Deutsche Bk d'Invest.	11.9
PESETAS				_			
(red stait F.Wied beu(j)†	10bn	1996	5	114	10112	Bco.Com.Transat'co	10.8
GUILDERS							
led.investeringsbk.(c)†	150	2006	15	8¾	1001 ₂	ABN Amro	8.6
SWEDISH KRONOR							
/olvo Gp.Fin.Swaden AB†	300	1995	4	11	101 7	Skan'viska Ensk.Bken.	10.5
YEN				_			
Province of Quebect	50bn	2001	10	8 ²	99.95	IBJ Int.	6.2
Toyo Ink Menutacturingt	15 b n	2002	104	7	1015	Nikko Secs.	6.7
LUXEMBOURG FRANCS							
Belgelectric Fin.BV†	1bn	1996	5	94	102.20	Bque.Paribas (Lux)	8.6
CL Belgium Fin SA**†	1 b n	1996	5	914	101 %	Credit Lyonnais (Lux)	8.8
Posticankkit	1bn	1998	7	9%	102.30	Credit Europeen	B.9
Banque UCL(I) + + †	1bn	1994	213	95	101.93	Banque UCL	8.6
MI 14 A A N 1 - 1 4 A	500	1994	3	83	102.10	KBL	8.9
SMAC Continental★★↑							

1851

Louis Dreyfus begins its international commodity trading

1986

Louis Dreyfus enters the French Government Bonds market

1988

Louis Dreyfus launches its Securities House

1991 August, 1 -



LOUIS DREYFUS FINANCE SA

"Correspondant en Valeurs du Trésor" Reporting Dealer in French Government Securities

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Yorkshire Building Society

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Lead Managed by

Bank of Scotland

The First National Bank of Chicago

Union Bank of Switzerland

Morgan Guaranty Trust Company of New York

The Dai-Ichi Kangyo Bank, Limited

Bayerische Landesbank Girozentrale

Credit Lyonnais Den Danske Bank

Hill Samuel Bank Limited

The Fuji Bank, Limited

J. Henry Schroder Wagg & Co. Limited

NMB Postbank Groep NV. The Sanwa Bank, Limited

The Bank of Nova Scotia

Swiss Bank Corporation

Managed by

Societe Generale BfG - Bank AG

The Sumitomo Bank, Limited

The Royal Bank of Scotland plo

The Sumitomo Trust & Banking Co., Ltd.

Facility and Swingline Agent

Morgan Guaranty Trust Company of New York

JPMorgan

August, 1991

This announcement appears as a matter of record only

WORLD STOCK MARKETS

			W	ORLD S	STO(
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FT MANAGED FUNDS SERVICE

AUTHORISED

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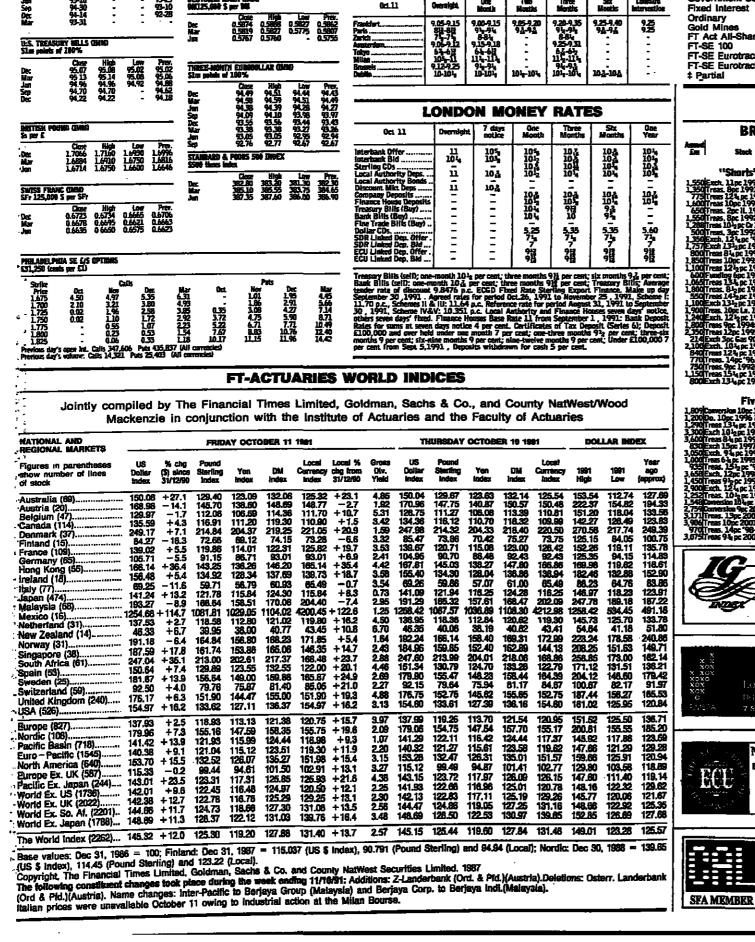
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MONEY MARKET FUNDS

FINANCIAL TIMES MONDAY OCTOBER 14 1991 CURRENCIES, MONEY AND CAPITAL MARKETS **MONEY MARKETS POUND SPOT - FORWARD AGAINST THE POUND Political factors** 2.08-2.05pm 1.05-0.94pm 1.9-13.pm 2.1-13.pm 2.1-13.pm 3.03-0.11.6s 4-13.pm 113-1850s 5-70s 5-70s 24-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm 1-1-14.pm undermine sterling The bout of jitters in the sterling markets last week came as a surprise to many party conference, which was united, and the Conservatives', where divisions were more operators. This was the first apparent, has unsettled time in months that domestic political factors had begun to international fund managers. The other reason why the currency markets have begun influence currency dealing. Over the summer, Labour had to worry about political considerations is that UK interest rates have fallen sharply, while in Germany they have edged higher. a larger lead but sterling was **DOLLAR SPOT - FORWARD AGAINST THE DOLLAR** One month UK clearing bank base leading rate Interest rates no longer 1.7065 - 1.7245 1.5716 - 1.5805 1.1280 - 1.1390 1.9000 - 1.913 34.80 - 35.05 6.2000 - 6.56.3 1.6860 - 1.705 1.65.5 - 1.65.5 1.65.5 - 1.65.5 1.65.5 - 1.65.5 1.65.5 - 1.65.5 1.65.5 - 6.65.0 18.5 per cent from September 4, 1991 provide the support they did twelve months ago; now it is the threat of intervention by the Bank of England which underpins the pound. The currency market still The reason for the importance expects the government to be able to deliver another % point cut in rates this year. The futures market was also of politics now is partly a growing awareness that time is running out for the government. An election must be called by June 1992. be the state of th discounting 10 per cent base International investors were rates by the yearend. But the money markets are initially reassured that there would not be a general election more cautious. Sentiment swung strongly last week in November. But there is now **EXCHANGE CROSS RATES** a feeling in the markets that against an early rate cut. A Mr Major's move was a sign of weakness. Furthermore, the contrast between the Labour period of sterling stability will be needed before a further cut Oct.11 & S DM Yes F Fr. S Fr. H Fl. Lira CS B Fr. ECU £ 1 1.720 2.910 223.3 9.923 2.550 3.283 2177 1.942 59.90 1.420 \$ 0.581 1 1.692 129.8 5.769 1.483 1.909 1266 1.129 34.83 0.826 BM 0.344 0.591 1 76.74 3.410 0.876 1.128 748.1 0.667 20.58 0.488 **£ IN NEW YORK CURRENCY MOVEMENTS** YEN 4.478 7.703 13.03 1000 44.44 11.42 14.70 9749 8.697 268.2 6.359 Bank of England Index FFr. 1.008 1.733 2.933 225.0 10. 2.570 3.308 2194 1.957 60.36 1.431 5Fr. 0.392 0.675 1.141 87.57 3.891 1 1.287 853.7 0.762 23.49 0.557 1 7230-1.7240 0.77-0.75pm 2 07-2.05pm 7 12-7.05pm 7 12-7.05pm 7 14-7 04pm NFL 0.305 0.524 0.886 68.02 3.023 0.777 1 663.1 0.592 18.25 0.433 Lira 0.459 0.790 1.337 102.6 4.558 1.171 1.508 1000. 0.892 27.51 0.652 90 4 64 5 106 6 109 0 110 6 108 4 117 0 109 0 113 3 102 0 98 4 143 6 C\$ 0.515 0.886 1.498 115.0 5.110 1.313 1.691 1121 1 30.84 0.731 us and electrical region of the US delica B Fr. 1.669 2.871 4.858 372.8 16.57 4.257 5.481 3634 3.242 100, 2.371 ECU 0.704 1.211 2.049 157.3 6.988 1.796 2.312 1533 1.368 42.18 1 STERLING INDEX Yen per 1,000: French Fr. per 10: Lira per 1,000: Belgian Fr. per 100. 90.3 90.2 90.3 90.3 90.3 90.3 90.3 90.4 **EURO-CURRENCY INTEREST RATES** 0년 11 **CURRENCY RATES OTHER CURRENCIES** 0.703649 1.20430 1.36025 14.4106 42.1714 7.89416 2.04791 2.30743 6.97709 1550.66 196.462 8.01543 129.302 1.79300 0.745848 FT LONDON INTERBANK FIXING 10.00 7.00 19 CHICAGO MONEY RATES U.S. TREASURY BONDS (CBT) 8% \$100,000 32=6 of 150% **NEW YORK** Treasury Bills and Bonds Ordinary Gold Mines 9.05-9.15 813-81 74-75 9.06-9.12 63-61 105-11 9.12-9.25 10-104 926-935 91-93 8-84 925-931 62-63 115-113 94-93 103-104 9.25-9.40 9<u>4</u>-94 9.85-9.20 9<u>2</u>-9<u>2</u> 9.25 9.25 Dec Mar Jun Close High Low Pres. 95.07 95.08 95.02 95.02 95.02 95.02 95.02 95.02 95.02 94.95 94.95 94.95 94.95 94.95 94.92 94.88 ‡ Partial Cox Had 149 451 153 459 155 55 55 55 55 55 55 55 705 77 94.44 94.51 94.28 93.98 93.44 93.27 92.95 92.67 **LONDON MONEY RATES** Oct 11 Interbank Offer Interbank Bid Sterling CDs Local Authority Deps. Local Authority Deps. Local Authority Bonds Deponent Mikt Deps Company Deposits Finance House Deposits Treasury Bills (Bury) Bollar CDs. Sid Local Bills (Bury) Dollar CDs. Sid Local Bills (Bury) Bil 105 1012 1012 1012 1014 1014 STANNARD & PRORS 500 INDEX \$500 times index 104 104 104 104 104 94 1014 1015 1016 1016 1016 11 10点 102 5.60 71 7 7 91 91 91 5.25 714 7 535 75 75 98 535 77 98 PHILADELPHIA SE L/S OPTIONS SS1,250 (costs per SJ) Tressury Bitts (self); one-mouth 10½ per cent; three months 9½ per cent; six months 9½ per cent; Bank Bills (self); one-mouth 10½ per cent; three months 9½ per cent; Tressury Bitts; Average tender rate of discount 9.8476 p.c. ECED Fixed Rate Starfing Export Finance. Make up day September 30, 1991. Agreed rates for period 60±26, 1992 to November 25, 1997, Scheme 1: 11.70 p.c., Schemes 1i & III: 11.64 p.c. Reference rate for period August 31, 1991 to September 30, 1991. Scheme 14.04 vi 10.351 p.c. 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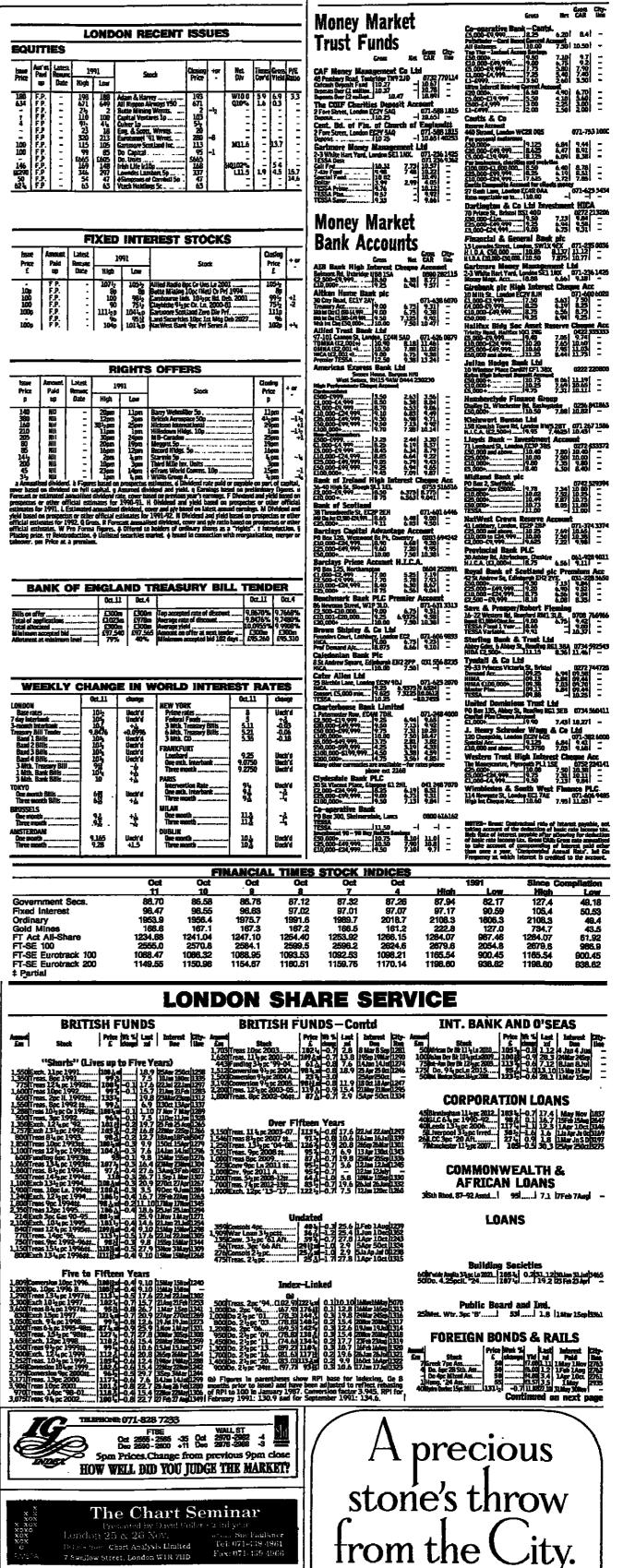
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MONDAY INTERVIEW

Pugnacious patrician in charge

Anthony Tennant, chairman of Guinness, speaks to Philip Rawstorne

n the four and a half years of his leadership as chief executive and chairman of Guinness, Mr Anthony Ten-nant has turned a demoralised and scandal-torn company into one of the world's most profitable drinks business.

The company has outperformed the rest of the FT-SE 100 companies since 1987. Its share price has risen from 53 to more than £10 over the same period. Pre-tax profits have soared from £408m to £847m last year; earnings per share and dividends have doubled.

Guinness probably makes more profit from exports than half-year results confirm the upward trend.

In revitalising the fortunes of Guinness, Mr Tennant has led the entire Scotch whisky industry, which it dominates, into renewed prosperity. By restoring the company's battered reputation, he has been able to represent the industry's interests - most recently against EC discriminatory taxation - in Whitehall and West-

"There is no doubt he has turned the industry around," says Mr John Wakely, an analyst at Shearson Lehman. "By pushing its products up-market, he has set it on a new

A lofty, patrician figure, Mr Tennant was chosen in early 1987 to pull Guinness out of the turmoil that followed the takeover of Distillers and the fall of Ernest Saunders.

While Lord Macfarlane, now joint deputy chairman, shielded him from the effects
of the legal fail-out, Mr Tennant got to grips with developing the business.

He did not have the benefit
of a personal briefing from his

predecessor or even access to his papers, most of which had not good," he says, with a degree of understatement, but there were positive elements in the legacy he inherited.

There were a lot of good senior managers in the com-pany - and there was an array of strong brands from Guinness stout to Johnnie Walker whisky and Gordon's gin on which he could unleash the marketing flair and skills developed over 30 years.

A member of a wealthy Scottish business clan, Mr Tennant could have entered a number of family concerns after university, but he wanted "to make my own way in the world". He joined Mather & Crowther, forerunner of Ogilvy & Mather, the advertising agency which now numbers

he Children Act 1989, which comes into force today, is the product of

recent painful lessons drawn

from cases of child abuse and neglect, and of a decade of gov-

ernment review and public dis-

cussion about society's attitude to the care and upbringing of

children. The Act brings together the public and private segments of child law into a

comprehensive, comprehensi-

piece of legislation.

ble and internally-consistent

It enacts the best practices

in child care, but it is not the

radical reform which some peo-ple would like to have seen. It

does not, for example, establish a charter of children's rights

and it stops short of establishing a Family Court. It also falls

short of being a code of child

law because existing provi-

sions of the criminal law which

apply to children and young

persons remain operative.
On the public law side, par-liament has retained the court

system and rejected the exam-

ple in Scotland, where deci-sions as to what is to happen

to a child in trouble and in

need of compulsory care are

taken at a Children's Hearing. A Children's Hearing is con-

ducted by a Children's Panel -

a body of people who are con-sidered to possess the qualities

to make sensible decisions

about children. The Children's

Hearing approaches the issues

informally, and in private. Only if there is a dispute about the grounds for intervening in

the child's life is the matter

The English solution is for the courts to ask why a local authority needs to intervene.

Before a care order or a super-

vision order can be made, the

court will have to be satisfied

that the child has been

referred to the courts.

Guinness among its clients.
He worked with David
Ogilvy, advertising's guru, in
New York, and sold the line
"Schh...you know who" to
Schweppes, and "Good food
costs less at Sainsbury's" to

J Sainsbury. Mr Tennant left to set up his own marketing consultancy and was planning a retailing venture when he was offered the job of marketing director of Truman, the brewer. Four years and two company mergers later, he found himself in Grand Metropolitan with the task of developing its IDV spirits company.

"IDV was not producing anything like an adequate return on its assets but it presented great opportunities because of the latent strength of its

brands," he says.
"The industry then was production orientated. It knew which products were good and thought it was a matter of teaching consumers to appreciate them instead of trying to find out what they wanted Mr Tennant reversed that attitude and launched a series

of new products in response to consumer tastes: Bailey's Irish Cream - "like a Mars bar in a bottle" - now the world's bestselling liqueur, and Malibu among them. He made Le Piat d'Or the top branded French

Acquisitions, such as Paddington and Carillon in the US. were focused on developing brand portfolios and extending and controlling their distribu-tion. By the time he left Grand-Met in 1987, after losing to Sir Allen Sheppard in the succession to chief executive, IDV's profit had been lifted from 110m to £250m a year.
The methods he had used to

achieve that growth were the blueprint for Guinness, where his first decision was to concentrate on the group's core brewing and spirits operations. To do so, he sold 24 businesses in little more than two

years for £610m. There was a thread of thinking running through the company that good managers could manage anything and everything. I think you do better if you focus your management talents on as narrow a range as possible.

"Some seemed to assume that there was little profit growth left in brewing and spirits. I reckoned there was plenty of scope."

The strategy he pursued was based on a conviction that as consumers worldwide became more affluent they would choose to drink better-quality, higher-priced products that

JUSTINIAN

harmed, or is likely to be

harmed, by its being beyond parental control - or by an

absence of a reasonable stan-

dard of parental care. The court also has to be satisfied

that the proposed order will be

the most effective means of

safeguarding and promoting the child's welfare. There is a

presumption that unless it can be shown that the order will be

positively beneficial to the child, the court must desist

child, the court must desist from making an order interfer-ing with family life.

Another aspect of the new law's sensitivity towards parental rights – now acknowledged to involve parental responsibility and

duties – are the provisions for preventing action against abu-sive parents. The least satisfac-

tory aspect of the pre-1989 law

was the lack of proper respect for parental rights in the removal of a child to a place of

safety, without any clear legal framework for the social

worker investigating allega-

tions of child abuse.
The unrestricted ability of social workers to obtain Place

of Safety Orders from magis-

trates often showed scant

respect for parental rights. In the Cleveland inquiry, 276 of these orders were applied for



It is better to focus management talents narrowly'

reflected their new lifestyle; panies with premium brands that would profit. The old Distillers empire -

run as separate, often competing, baronies - had been focused on volume sales rather than brand values.

Mr Tennant brought in Anthony Greener, who had built Dunhill into an international luxury goods business, to restructure the operations. Distillers was reorganised on regional market lines. Distribu-tion was rationalised, cutting 1,300 third-party agents world-wide to fewer than 500. Greater

PERSONAL FILE

1930 Born in London. Educated at Eton and Trinity College, Cambridge 1960 Director, Mather &

1972-76 Sales and marketing director, then deputy chief executive at Watney Mann & Truman Metropolitan, then group managing director, dep-uty chief executive

1987- Chief executive, then

chairman of Guinness

direct control increased margins and improved marketing. Key brands — such as Johnnie Walker, Dimple, Dewar's and ck & white - were redack aged, repositioned, repriced, and backed by intensive advertising designed to restore their premium image.

The pace of change was furious. "We had a lot of catching up to do," Mr Tennant says. Within three weeks of arriving at Guinness, he was talking to LVMH, the French cognac and champagne group, about a marketing and distribution

"We had this great strength in a narrow field: Scotch whisky. We did not have breadth. We had to find partners with strong brands in other drinks sectors, so we could create portfolios that would give us more clout in the market place." Such joint ventures have

period without any parent hav-ing been present when the

order was made. None of the

orders was refused by the mag-

The gap in the law was the

limited power of social workers to back up their duty to inves-

tigate cases of suspected child

abuse. Too often the social worker was faced with the

dilemma of having insufficient

reliable information about the

condition of a child suspected of being abused to remove the child from the family home,

and yet needing to be reas-sured that the child was safe

from a risk of harm. The new

law provides an order which will require a parent to take the child to a clinic for medical

examination, but will not have the effect of the stringent application of an Emergency Protection Order. An emer-gency order will, in future, be

used only when the removal of a child is urgent.

these provisions indicate the Act is more of a parents char-

ter than a means to protect

children. Much will depend in practice on the attitudes of the courts when social workers

exercise their statutory pow-

the administration of child wel-fare legislation of the past, the courts will no longer remain

aloof, issuing orders for others to carry out. Rather, the courts

will consult before orders are

made, and be involved in their

implementation. Under the new Act, the orders of the courts will be framed deliber-

ately in the context of a range

The alliance of courts and

social service departments will

demand an appreciation by the

of welfare provisions.

and the second of the second o

The Act is explicit. Unlike

Some social workers believe

Child law made comprehensive

become a hallmark of Guinness's international development. Nearly 30 ventures have been formed with other European drinks groups such as Bacardi, Underberg, and Codorniu and in south-east Asia with Jardine Matheson, Inchcape, and Jinro, a leading South Kor-

itself against anti-alcohol lob-bies; and resist the politicians

who use it as an easy source of

Though the growing eco-

nomic importance of the indus-try has been quickly recog-nised by the City, it has only

meed by the City, it has only percolated slowly through to Westminster and Whitehall. Exports of Scotch whisky earned £1.7bn last year – but the government failed to realise the trade implications of £C tax reform proposals that would have increased the discrimination, against whisky

crimination against whisky

and threatened some of the most valuable export markets

A willingness to help the

industry - especially in over-coming export barriers - is "not always readily apparent,"

The emphasis during the

Thatcher years had been on

the individual entrepreneur and small companies. "Trat's

fine - but it is really only big

business, competing in world

trade, that can secure improve-

ment in our standard of living. It is not going to reach its full potential unless the government is prepared to fight its

corner when necessary.

in southern Europe.

ean spirits distributor. Similar moves in brewing have linked Guinness stout with international lagers such as Heineken and Carlsberg.

"The partnerships bring sub-stantial mutual benefits without the premium prices and problems that hostile takeovers would involve," Mr Ten-nant says. When Guinness and LVMH cemented their partnership with cross-shareholdings, however, the move raised some criticisms in the City. There were doubts about the return Guinness would get on its investment in LVMH and the risk to its independence of such an aggressive partner. Mr Tennant insists the deal

was necessary to protect their mutual interests. He dismisses the idea of a takeover: "We already have all the synergies without paying a premium for them," he says. "The only peo-ple who would benefit from a takeover would be the outgo-ing shareholders."

Over the past nine months Guinness has been strengthening its position in the international drinks market through £840m on leading brands of Spanish beer, Venezuelan and Australian rum, US bourbon, and German brandy.

Some sceptics suggest that, having enjoyed the benefits of sorting out distillers, Mr Ten-nant will find it increasingly difficult to maintain profits growth in a static or declining market. Can he continue to persuade consumers to pay higher prices for his premium brands? "As people have more to spend, they do not take more holidays, they take better holidays, they do not buy more clothes, they buy better clothes, not more food but bet-ter food. I do not think drink is an exception." Recession may slow the pro-

cess from time to time. The

working alongside and together with the agencies of child care, and vice-versa. Much training and instruction of magistrates has been going

on to attune the courts

to this new collaborative exer-

The private family law provi-

sions dovetail with the public law orders of care and supervi-

sion. The old law was unneces

sarily complicated, with provi-sions scattered among a

number of acts of parliament. The procedures for the two dis-

crete branches of law, and the remedies available in a hierar-

chy of courts overlapped.

Anomalies abounded. All that

currently made in relation to

the custody and access of fami-lies to their children. These

were unhappy labels, redolent of the old idea of parental property in the child. The new concept is "contact". Four orders replace the old law. The main

replace the old law. The main

one requires a person with whom a child lives to allow the child to visit, stay with or have

contact with another person

named in the court's order

Contact, which may be any

form of communication (telephone, letters and so on), is

seen as being more flexible

than "access", which involves a face-to-face encounter.

visions. A lot has to be learnt by those administering it. For the social services, the changes are less dramatic for the sim-

ple reason that the legislation

does little more than enact the

best practices of the last 10

years. It is the other services,

in particular the courts, which will have to learn new

The Act is massive in its pro-

The Act abolishes the orders

is swept away.

and obtained over a six-month newly structured judiciary

Twilight for the US dollar

ithin a decade the US Federal Reserve will be seeking to offset the inflationary impulses of Congress and the White House by pegging the dollar to the European Currency Unit (Ecu) or whatever the European Community's common currency is then called. The US, in contemporary jargon, will have abandoned an independent monetary policy and sought the security of an external "nominal anchor".

By 2000, an expanded EC, easily the world's largest trading bloc, will be the hub of a global system of fixed exchange rates providing monetary stability akin to that enjoyed during the heyday of the post-war Bretton Woods regime. The difference is that the US will have ceded leadership to Europe in monetary affairs. Japan, anxious to maintain access to EC markets, will accept the new rules and peg

the yen against the Ecu.

These outlandish speculations were prompted by a conference on the Bretton Woods exchange rate system organ-ised by the US National Bureau of Economic Research and staged in New Hampshire at the very hotel where John Maynard Keynes, for Britain, and Harry Dexter White, for the US, thrashed out the terms of a post-war monetary order. With their ghosts hovering inside and the incomparable reds and browns of the New England autumn outside. expansive thoughts were hard to suppress. Even the hotel's laded grandeur seemed a meta-phor for the US's reduced economic standing.

None of the mostly Ameri-

can economists at the conference ninted at the monetary developments outlined above. Indeed, the majority view was that the Bretton Woods system of fixed but adjustable exchange rates was doomed to fail, mainly because of increased capital mobility. Speculative pressures in financiai markets made periodic exchange rate adjustments problematic and hence impaired countries' ability to cope with macroeconomic imbalances. In the absence of new exchange controls, speak-ers implied that floating



on America

exchange rates were now the only practicable option. There was, however, a dissenting voice - that of Mr Ronald McKinnon, of Stanford university. He argued that the post-war exchange rate system failed not because of inherent flaws but because countries did not understand the rules of the not innerstand the rules of the game they were actually playing. Bretton Woods was ostensibly a system of many equal currencies all pegged to gold. Explicit provision for parity adjustments was intended to give members domestic autonomy, thus allowing them to set different goals for key variables such as unemployment and inflation.

But the system rapidly evolved into what Mr McKin-non calls a "fixed-rate dollar standard". Currencies were linked rigidly to the dollar: parity changes were extremely infrequent and shunned by all governments. With rates fixed rather than adjustable over the long term, all countries effec-tively ceded monetary author-ity to the US, which set the world rate of inflation. For nearly two decades the US played its role as nominal anchor perfectly, running a tight monetary policy and keeping inflation low. But in the late 1960s it began to loosen policies in order to finance the Vietnam war and social policies without raising taxes. Other countries - notably Germany - were unwilling to accept higher inflation. The system thus collapsed.

The regime of adjustable rates planned in 1944 was flawed because it could not cope with capital mobility. But the fixed-rate dollar standard that actually emerged was logi-cally sound. But for the gold link, it could have lasted indef-initely, provided the US had offered monetary leadership acceptable to other members. But the US's failure to under-stand the rules of the game led to the collapse of the most suc-cessful monetary regime in his-tory and caused a generation of economists to lose faith in fixed exchange rates.

European countries, how-ever, continued to seek stabilever, continued to seek stability. Out of the chaos of the early 1970s, they rapidly forged first the currency "snake" of the 1970s and then the European Monetary System (EMS). Like Bretton Woods, the EMS started as a system of adjuststarted as a system of adjustable parities but steadily evolved into a fixed D-Mark standard. Unlike the dollar standard, it shows no sign of collapsing because Germany – the hub country – remains committed to low inflation. And its success is causing renewed worldwide confiden in fixed exchange rates. Even the International Monetary Fund, which once preached devaluation as a necessary part of economic adjustment, is now reviewing the merits of nominal anchors.

Outside the US; doctrinal objections to fixed rates are eroding. The benefits of devaluations are often seen as likely to be squandered in higher inflation — which few economists now believe can buy permanently higher growth.

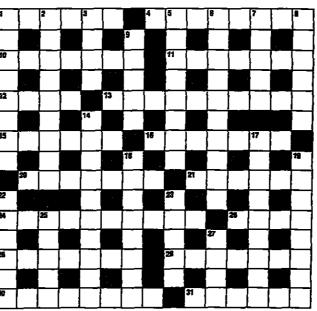
Meanwhile domestic action to equalise savings and investment is widely regarded as a more effective cure for persistent external imbalances. The world thus seems likely

to move steadily towards greater rigidity of exchange rates. But the leadership will come from the EC, not the US where policymakers still believe in trade-offs between inflation and unemployment and regard exchange rate flexibility as a necessary component of economic sovereignty. I suspect that US attitudes will gradually change, but not fast enough for America to regain the monetary initiative. By 2000, the dollar may be pegged to the Ecu for much the same reasons that the franc was once pegged to the D-Mark.

JOTTER PAD

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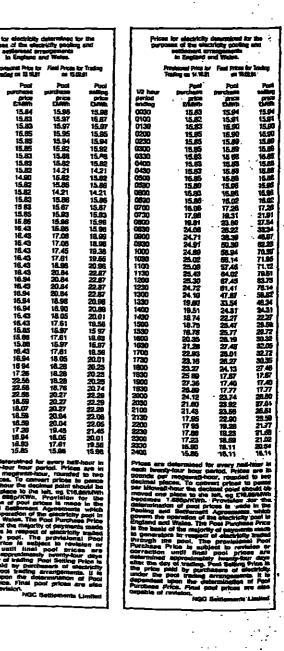
No.7,671 Set by PROTEUS



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- 4 Obviously a soft author (a)
 10 Friendly footballers backing ridiculous story (7)
 11 To do with the Nile but nothing to do with the ear (7)
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 13 Be fully sensible of rise in realization (4)
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- of fat (7) 29 Basket used by girl in public relations (7) 30 Member of audience with
- 31 Variation in small coin (6)
- 1 Invective harangue about help before race (8)

 2 Displeasing nature of attack
- (9) 3 In a position to return to island (4) 5 Bastern saint without vital organ (8) 6 Apportionment of site to a novice (10) 7 Bit-player getting a run (5) 8 Army discharge is just the
- thing (6)
 9 A great deal made by man
 over health resort (5) 14 Rants about poetry in cross fashion (10) 17 Left-wing move into editorship? (9)
- 18 Charm one's way in (8) 19 Jam for instance can (8) 22 Strange tale about ship's hanging decoration (6) 23 Remains to look up notices
- (5) 25 Stages in flight (5) 27 Island getting short measure (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday October 26.



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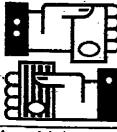
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The Environment: World

economic activity poses

four main risks... Page 7



The industrialised world faces a difficult period of rising

unemployment and unspectacular growth

in which material generosity will be in short supply. But 1bn people in the developing world live in poverty and seek support from the wealthy nations. Peter Norman explains

Triumph and tribulation

THE world economy presents a contrasting picture of triumph

and tribulation.

The triumph belongs to an idea. Following the collapse of communism in eastern Europe and the Soviet Union, there is hardly a country in the world that does not subscribe to mar-ket-oriented economics.

The tribulation arises in trying to translate this victory into a stable, more prosperous environment for the globe's 5.4bn inhabitants.

Even the planet's most prosperous nations have passed through a difficult 12 months of slower growth and, in some cases, recession. They now face an uncertain economic future. The newly liberalised countries of eastern Europe and the Soviet Union are either in the middle of, or embarking upon, the unprecedented challenge of moving from a command to a market economy.

According to the World

Bank's latest annual report more than 1bn people - about one third of the population of the developing world - live in poverty. Ignorance, corruption, debt and disease - including Aids - are just some of the factors preventing this tragically large segment of humanity ful-filling the promise that lies

within every individual. But no longer can such waste be ignored by the rich industrial world. Video technology and the jumbo let have brought western-style expectations and the means of fulfill-ing them to the humblest hearth. Growing numbers of "have-nots" try each year to migrate to the industrial countries. A recent report on Third World development prepared for leaders of the Commonwealth group of countries concluded that migration could be

"the issue of the nineties". The queue of hopefuls wanting to sup at the rich man's table is long indeed. Eastern Europe and the middle income debtor nations of Latin America are pressing for improved access for their goods in west-ern markets, The Soviet Union and its republics seek the know-how necessary to build a market economy on the unpromising foundations of 70 years of communism and will be seeking cash. Poorer developing countries, having recognised that their future lies with the market economy, have a list of wants encompassing aid, trade, debt relief, investment and education. The problem is that the industria-lised world itself faces a diffi-

cult period of unspectacular growth and rising unemploy-ment, in which material generosity will be in short supply. Growth in the 24 industrial countries of the Organisation for Economic Co-operation and Development (OECD) is set to

subside to about 1 per cent this year from 2.5 per cent in 1990. The International Monetary Fund has suggested that indus-trial country growth could recover to 3 per cent next year, but this would only be in line with potential output.

Behind this global projection for the industrialised nations lurks considerable divergence. For the US, Britain and Canada, 1991 will be a year of recession followed by a gradually accelerating recovery. Much of continental Europe has passed through several months of stagnation or nearstagnation. Germany and Japan, which have had the strongest growth of the big industrial countries, are facing periods of slower expansion and, in Germany's case, continuing inflationary pressures.

Unemployment is set to rise in virtually all OECD countries this year and to increase further, or at best stabilise. in 1992. OECD forecasts suggest unemployment in the indus-trial world will have risen by about 4m to 28.5m in the two years to next June.

A similar mixed pattern of slowdown and recovery is expected in the Third World. As a group, the developing countries grew by only 1 per cent last year after 3 per cent in 1989. But these growth rates were boosted by continued strong growth among the dynamic Asian economies. In

Africa and Latin America, growth was minimal while output in eastern Europe may fall by a devastating cumulative 19 per cent in 1990 and 1991. There are hopes that growth

will resume in eastern Europe after bottoming out this year. But it will remain weak compared with that in other developing regions which together are expected to grow by about 2.5 per cent this year and 5 per cent in 1992. Little of last year's economic

slowdown can be ascribed to the Gulf war. The global slowdown was rooted far more in the industrialised countries as governments tightened monetary policy to curb inflation at the end of the upswing of the 1980s. Although interest rates have since fallen in the US, Britain

and other recession-hit econo-

mies, the hangover from the last decade will be an addi-tional factor leading to slow growth in the nineties.

Corporations and individuals in the US and other countries entered the new decade with heavy burdens of debt. Banks, badly bit by bad debts, are restricting lending to rebuild battered capital ratios. Most large industrial countries are saddled with current account

and budget deficits.

Germany, for example, can
no longer act as a supplier of capital to the world because of the huge costs of reunification. Japan still has current account and budget surpluses but has problems elsewhere - in its fragile and scandal-prone financial markets. It is with these constraints in mind that policy makers in both the industrialised and developing

world have taken up the cause of structural reform. Industrialised nations can improve their growth potential by froning out barriers and inefficiencies in areas such as trade, investment, financial market regulation. The hurdles are greater in much of the developing world, where the traditions of democracy and pluralism are much weaker. Accordingly, the IMF and World Bank stress the need for good governance and reduced military spending in poor Third World countries.

But structural policies are no easy option, even for the rich, as the threatened failure of the Uruguay Round of trade liberalisation talks shows.

The Uruguay Round has become a touchstone of the problems facing the interdependent world economy. The progressive liberalisation of the multilateral trading system has boosted global prosperity since the Second World War. World trade, even in the difficult conditions of 1990, grew by 5 per cent - well above last year's global 2 per cent growth. But wrangling in the talks about difficult areas of farm

support, market access, trade in services and intellectual property has demonstrated that obstacles to liberalisation are as widespread in the industrial camp as among the devel-oping nations, if not more so.

Pious declarations, such as the insistence in the London G7 summit communiqué that no issue has more far-reaching implications for the future prospects of the world economy than the successful conclusion of the Uruguay Round", have had little impact on trade negotiators.

More open trade could help integrate the "have not" nations into a growing world economy. Such a move, however, would be costly for farmers and manufacturers - and politicians - in the industrial democracies. Yet pressures for change are

growing. The summer's failed coup in the Soviet Union highlighted in extreme form the dangers for the west in too grudging a response to the hopes and aspirations of the peoples of the newly emerging, market-based democracies of eastern Europe, the Soviet Union and the rest of the devel-

IN THIS SURVEY

The Soviet Union is undergoing two processes which, in their scale and depth, are unequalled in the history of the modern world.....

■ Trade liberalisation: The next few weeks will decide whether the Uruguay Round of global trade liberalisation talks are to come to a successful conclusion or not Page 2

■ International financial institutions are central to the debate about how the rest of the world will cope with the collapse of communism in the Soviet Union

■The US: The quality of Its recovery remains in ■ Germany: One obvious result of reunification was schizophreniaPage 4 ■ Japan: A growing list of

companies have cut investment plansPage 4 ■ Britain: Uncertaintles abound as to the strength of recovery Page 5 France: Self-confidence has been hard hit by the

■ European Community: Negotiations on economic and monetary union now appear likely to reach a successful conclusion in

DecemberPage 6 ■ Eastern Europe: Creating capitalism without capital, and democracy without a stable middle class, is proving much more com plicated than

was imag ine......Page 6 ■ Asia: Rapid economic growth has pushed infrastructures to the IImit - and in some cases

beyondPage 7 ■ Third World: After the "lost decade" of the 1980s. developing countries are looking ahead to faster

■ Editorial production: Phil Sanders



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Anthony McDermott on trade liberalisation

Ambitious Gatt round

World

movement in agriculture to

On September 20, Mr Arthur

Dunkel, Gatt's director-general, called on all delegations to sub-

mit by the beginning of November draft agreements in every sector, including agricul-tural reform, even if further

work would be needed on tech-

Thereafter, Mr Dunkel can,

given the limitations of Gatt's

authority, only issue a take-it-

or-leave-it report and place his

hopes on the member-countries

of Gatt, in particular, the EC,

the US, Japan and Canada

having enough political will to stave off the risk of a complete

breakdown of the talks. Next year, the round could

continue to be overshadowed

Europe and the Soviet Union. Western leaders from Canada

and Europe to Japan could be

changed at the polls. The EC

will be moving towards the sin-gle economic market. The US

presidential and congressional

elections in November could

raise national and protectionist

issues above the global con-

cerns of the Uruguay Round.

wind up the other 14 areas".

Eastern Europe /USSR

DUTCE GATT

Merchandise exports of country groups

-12% -8% -4% 0

mercial access.

rules now and don't enjoy the

participation of 108 countries,

namely services, investment

the protection of intellectual

property and in general com-

These countries, which make up something like two-thirds of Gatt's membership, have felt particularly vulnerable in confronting these areas because of

the steps taken to liberalise

their economies and, as a price

for joining Gatt, to reduce import tariffs.

known to have undertaken

trade liberalisation measures

since the beginning of the

round. Of these, 30 are develop-

ing countries and five from

central and eastern Europe.

Measures undertaken include

tariff reductions and the

removal of non-tariff barriers.

In the longer term, the evo-lution of global trade strategy

is at stake. Some trends have

already appeared in the form of safety nets in the event of the

Uruguay Round failing.

Regional economic groupings

are emerging and becoming

drawing in aspirants from Efta,

eastern Europe and the repub-

lics of the former Soviet Union. In the Far East, the countries

of the Pacific Rim and the

Association of South East

Asian Nations have been dis-

cussing the formation of

regional economic groupings. In the Americas, the US Can-

ada Trade Agreement of 1989 is

being expanded to include Mexico. At the same time it is

lining up with the four bur-

geoning trading groups of Latin America. In the back-

ground is the Enterprise for the Americas Initiative,

announced by US President

In Europe, the EC is the hub.

Gatt has listed 45 countries

Volume, annuel % chance

THE next few weeks will decide whether the Uruguay Round of global trade liberalis ation talks are to come to a successful conclusion or, as

responsibility of the General Agreement on Tariffs and Trade (Gatt), which has 102 members and 108 participating in the negotiations, was launched in Punta del Este in September 1986.

Gatt members account together for nearly 90 per cent of world trade and this alone puts a considerable onus on them in the Uruguay Round negotiations. This round, the eighth since the Gatt came into force in January 1948, is its most ambitious trade undertaking, comprising 15 originally-agreed negotiating sectors which were streamlined this

April into seven. These are market access (largely through the reduction of tariff barriers); textiles and clothing; agriculture; rule-making for such areas as antidumping, subsidies and specific Gatt articles; intellectual property; institutions and the framework for the implementation of the Uruguay Round results; and services.

According to Gatt, the value of world trade passed \$3,000bn in 1989 and increased by 13 per cent to reach a new record of \$3,500bn last year, in part ecause of the 7 per cent depreciation of the dollar against main European currencies. Trade in services is estimated to have grown by 12 per cent

last year to a value of \$770bn. In volume terms, trade growth fell from 7 per cent in 1989 to 5 per cent, and a further modest slowdown is expected for 1991. The growth rate for world output also fell from 4 to 3 per cent. Since 1983, trade has grown at about 50 per cent faster than output, maintaining its role as the principal motor of economic activity worldwide.

seems likely at present, not. The Uruguay Round, the

tiousness of this round that the considerable sectors of services, intellectual property and investment are included for the first time, and that negotiators have undertaken to integrate agriculture and textiles into

the Gatt more fully. The scope of the negotiations is such that the structure and main articles of the Gatt itself are under unprecedented

It has been a long negotia-

ting journey of starts, stops and periods of apparent inac-tivity. Nevertheless there is no signated area of the negotiations - even in agriculture, services and market access where sufficient technical work has not been done to permit agreement as part of an overall compromise. The crucial missing ingredient has been the political will and environment to cut a deal.

As a result, the negotiations stalled last December in Brussels, at the meeting where they were supposed to come to a successful conclusion. Then several of the partici-pants - but the blame lay above all with the EC and the US - failed to agree on reduc-tions in government supports in each of the three agricultural trade areas: export subsidies, internal supports and

market access. Negotiations resumed in February, and there has been a succession of deadlines set since. But even Mrs Carla Hills, US Trade Representative, the most notable proponent of an end-of-year conclusion, said on July 31 in a reference to the EC's reform of the Common Agricultural Policy (CAP) that "It is going to take four, five, or six months after we see

World merchandise trade and output

And another factor. Last July, Mr Julius Katz, deputy US Trade Representative, who has played an important role in the negotiations, reflected the views of many in saying: "The question is how long you can keep this thing going. It has been going on for five tired, bored and frustrated".

But while agriculture remains the linchpin of the round, progress in that sector has broader significance. As Mrs Hills has said: "Agriculture is the magnet to get the developing world to deal with the other topics that have no George Bush in June 1990, with its three inter-related pillars of trade, investment and debt. None of these regional

roups need be at odds with the multilateral objectives of Gatt unless they become outwardly protective and generate trade behind their partiers.

there has been a big rise in Mexico, South Korea, Brazil Finland, New Zealand, Sweden. pore's is due to be the next one after the Philippines.

The United Nations Conferment (Unctad), with it concern for developing countries, has already taken an initiative in global trade is to be fully regulated, the institution would need to stand on a par with the

Gatt has the nucleus of ali these characteristics and since its foundation has established precedents for trade negotiations and regulations and, most important, a disputes pro-cedure. This, if not fully obeyed, cannot be - along with the work done in the 4% years of negotiations - lightly

approach is to see the Uruguay Round as the eighth in a line of trade negotiations and not as the one by which the world's multilateral trading system stands or falls.

It has taken more than 40 years for tariffs alone to have been reduced to their current levels. Considerably more time and political determination is needed to reduce them further and to liberalise fully the "new" sectors that the present round took on.

There are other symptoms. Among non-tariff barriers, anti-dumping cases. Between 1980 and 1989 1,456 new cases were reported to Gatt. Austra-lia, the US, Canada and the EC accounted for 95 per cent but, outside these big traders, Austria and Spain have also initiated cases. There are also shades of bilateralism in the US "framework" agreements with 29 Latin American and Caribbean countries. Singa-

Gatt itself has been a fragile forum for these ambitious negotiations. It is a small organisation with an annual budget of SFr75m and a full staff of 400, but none of the authority or standing of a UN organisation. This puts limits on the direct pressure Mr Dunkel can bring to bear on the

negotiating parties.
As a result, Gatt's future has been under scrutiny. The G7 communiqué said that "a successful outcome of the Uruguay Round will also call for the institutional reinforcement of the multilateral trading system. The concept of an international trade organisation should be addressed in this context".

Such a new institution would have to take account of fresh political developments, Gatt's increased membership and become an international trade organisation, such as was envisaged after the Second World War. This would require a permanent secretariat able to incorporate and implement the substantive outcomes of the Cruguay Round

ence on Trade and Developthis direction. In the end, if IMF or the World Bank.

set aside and ignored, even if the Uruguay Round fails.

Perhaps the most realistic



THE SOVIET UNION

Growth and decay while the west debates

THE Soviet Union is undergoing two parallel pro-cesses which, in their scale and depth, are unequalled in the history of the modern world. The first is that it is seeking to join a world economy whose capitalist principles it had attempted for 70 years to defy indeed, to crush. The second is that the economy it constructed as an alternative to the canitalist one is in full dis-

integration, its centrally-controlled links scapping and the party and bureaucratic control which drove it broken and disoriented. For the past year, the Soviet figures have been increasingly tragic - and, as ever, contradictory, and proba-bly of doubtful value, except as indications of trends.

These trends seem clear. Industrial production, including food production, is likely to fall by at least 10 per cent this year. Labour productivity will fall by as much. Oil production is falling rapidly, leading both commentators and officials to predict what had not been thinkable: the Soviet Union could become an oil importer

before the end of the decade. Even before the August putsch which destroyed what was left of central control the financial and banking system was no longer responding to management from the top. The state central bank (Gosbank) now simply prints money as fast as it can to pass on to the central banks of the republics which are under a political control which demands ever-in-

They have little real leverage on the new, rapidly growing, commercial banks, whose obedience to the rules is occasional and whose operations probably conform to no known standard of regulations.

Inflation, on the most authoritative estimate, is now running at between 2 and 3 per cent a week. The combined budget deficits of the centre and of the republics is more than Rbs100bn, and foreign debt, which is continuing to be serviced but about which there are widely voiced doubts, is: has grown relentlessly - at the over \$60bn. Without central: expense of the state sector. authority, and with populist nationalist governments in drain workers, especially those

stop hyperinflation and finan-cial collapse.

Worse, there may be insufficient force now to provide adequately for the winter. Cries of impending starvation are heard sceptically within the Soviet Union and abroad because last year, when this cry was made then amplified by the Soviet and foreign media, nothing of the kind occurred. This year, however. there are more serious fears of real shortages: shortages of food because of the worsening of production and distribution systems; and a breakdown in power supply, as stocks of coal and oil run low.

This is the frame within which a picture of disintegra-tion must be set. It is both dangerous and, so far, untackled

The co-operative movement, sanctioned four years ago, has grown at the expense of the state sector

- although there have been

many plans thrown at it.
With the disintegration, there is also a government commitment - strengthened, at least on the political level, since the failed putsch - to integration in the world economy. With that, there is now in evidence a chaotic, unregulated and part criminal but nevertheless strengthening private sector. The first is reversleast because its operations are of the get-rich-quick kind, and are therefore subject to popular distaste on which reaction can fasten.

In the co-operatives, however, and the commodity exchanges, the one-person businesses, the joint ventures, the new media, he the seeds of a capitalist class which could, given time and assistance. establish a middle class worthy of the description.

The co-operative movement, first sanctioned four years ago, from which it continues to power throughout the union, with skill and energy. Often there seems no force able to formed by managers in the

state sector, only partly coverily, as a way of increas-ing their income by providing services at inflated prices to the enterprise they already command, they are also founded by fledgling entrepre-neurs and by tradespeople filling the many gaps in the woefully deficient service sector.

The wages they offer can be as high as Rbs3,000 a month: five times what is paid to industrial workers in state companies. This overturns the law that the industrial proletariat were at the top of the wages earning league.

Together with individual companies, small enterprises and joint ventures, business leaders claim that 60m people work in, or depend upon, the "private sector" - and that it now a social as well as an economic force.

To be sure, the business peo ple of Moscow quickly rallied to the side of the Russian government during the coup, per-sonally taking sacksfull of money to the Russian parliament to sustain its defence.

The commodity exchange of which there are now more than 500 in the country, are the hubs of commerce, acquiring scarce goods, putting market prices on them and selling them. They are raucous and sharp, run by men and women who are usually young and often crudely acquisitive and arrogant in their assertion of new power. Together with the new banks with which they are often linked, they are a source of venture capital and of train-

ing in the market system. From such blocks a capital-ist Russia will be built. As Mr Mikhail Gorbachev made clear in his (pre-putsch) appearance on the stage of the Group of Seven conference in July, this will need help: as far as the Soviet leaders are concerned, a great deal of help is still needed - both in terms of immediate aid (\$15bn is the latest figure mooted) and longerterm support for such moves

as currency convertibility.

The west still debates the issue, in a variety of forums. Meanwhile, the Soviet Union continues to decay - and to

defeated Mr Preston's predecessor, Mr Conable. Joining with a brief from the Reagan Admin-istration to cut staff, his reor-

ganisation did little more than hit morale. By devolving responsibility for new hirings

down the Bank hierarchy, the attempt to reduce the number

of employees also failed and

proof was given of the resilience of the Bank to outside

Mr Preston is from a differ-

ent mould: the largest organisation previously run by Mr Conable was the handful of

people who comprised the minority leader's office in the

minority leader's office in the US House of Representatives. There, Mr Conable could choose the batties he fought; at the World Bank he could not. But the Bank has a reputa-

tion too for changing the men

(they have all been men) who lead it. It changed even Mr Robert McNamara, the former

US defence secretary previously best known for his decision to bomb Cambodia. The bank changed Mr Conable from a domestically-orientated former congressman into a forth-right and committed and contable and contabl

right and committed spokes-man for the bank's worthy

goals such as poverty allevia-tion. The man the bank seems

John Lloyd

■ PROFILE: Lewis Preston, World Bank president

A tough customer

THE World Bank is a curious institution. It comprises 6,000 souls, mostly based in the capital of the world's richest country, devoted to encouraging development in underdeveloped countries.

These individuals, who together carry an unequalled knowledge of the economic problems of the Third World, travel widely and travel first class when they do. Working for the World Bank is not usually a passport to enormous wealth, but with their tax-free salaries, most employees are comfortably off.

The institution is expected to

generate profits, but does not have to maximise them. Its job is to promote efficiency in the Third World, but its own inefficiencies are regularly the focus of severe criticism.

The man who, from September 1, heads this unusual establishment is Mr Lewis Preston. Like many of his predecessors he has completed one career Now 65, he retired earlier this gan, the New York commercial bank. year as chairman of JP Mor-

In an era of decline for most US commercial banks, under Mr Preston JP Morgan held and even enhanced its already strong reputation. The former Morgan chairman is a tough customer, said not to suffer fools gladly.

His strengths are organisa-tional but there is little evidence of any prior interest in the idea of "development". His decision to take the job probably reflects, as much as anything, the difficulty of saying no to a personal request from a US president (in whose gift the job effectively is).

During his period as a president and chairman at Morgan, the commercial banks were the bêtes noire of the Third World. One of his legacies to Morgan was the clearing of its Third World debt problem by an audacious move to make provisions for the bank's entire Third World debt exposure.

Mr Preston does not seem to feel a strong need to explain to the outside world what he is doing. This is in contrast to his predecessor, Mr Barber Cona-ble, a former Capitol Hill politi-cian who placed a strong emphasis on communication Mr Conable was a Washington insider to his fingertips - al-though it probably yielded him fewer benefits than he had

antichated Typically, Mr Preston embarked on his expected reor-ganisation of the bank - with changes among its higher reaches - without explaining his rationale. His expected initial emphasis

on reorganisation, however, will be welcomed by many. The Bank is a rigid and often overweaning bureaucracy where internal debates about the size of a desk or of an office often seem to take on more importance than the fundantal issues that the bank is

addressing.
But it will also worry others. The question uppermost in many minds is how well Mr Preston will make the transi-tion from the obsession of a publicly-quoted commercial bank with quarterly results to the longer term objectives of the World Bank.

With the collapse of communism in eastern Europe, and the consequent re-emphasis on



chairman of JP Morgan

the reconstruction part of the bank's original title (the Inter-national Bank for Reconstruction and Development), critics of the appointment say vision is needed at this juncture in the bank's history more than The precedent is not neces-

sarily good. The previous ten-ure of a top commercial banker at the hank – that of Mr "Tom" Clausen, former head of Bank of America who was the World Bank's president in the early 1980s - was widely regarded as an era in which the bank lost its way. There is also a fear in some

quarters of a strengthening of the grip of the US on the instithe grip of the US on the insu-tution. This possibility seemed to be enhanced by the appoint-ment of Mr Ernest Stern, the former senior vice-president of finance, as Mr Preston's effective number two. The no-nonsense reputation of Mr Stern, an American, is oddly similar to that of his boss. A reorganisation of the Bank

to have influenced least was Mr Clausen, but he is seen as one of its less effective leaders. Mr Preston's organisational strength is sorely needed at the Bank, but that is not all that is required. If he succeeds in his new task, he may have found that by the time he stands down his own perspectives will have changed as much as he has changed the Bank.

Stephen Fidler

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THE international financial institutions - the multilateral development banks and the International Monetary Fund - are central to the debate about how the rest of the world will cope with the collapse of communism in the Soviet

The issue will inevitably dominate the annual meetings of the IMF and World Bank in Bangkok this year. The difficulties that confront

the institutions in dealing with the Soviet Union are manifold. in the first place, the exact shape of the polity that will replace the old Soviet Union is unknown. As a result, they will be attempting to tackle deep economic problems before the constituent republics have resolved their relationships.

This will be compounded by

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the sheer depth of the economic problem that faces the country. The economies of the former Soviet satellites were devastated by 40 years of communism, but there there was a history of capitalism within living memory. The fact that communism was imposed from the outside also meant a significant popular commitment to a

market system. This is not true of the Soviet Union, where the problems are deeper, a market system has never existed and where there is still a wide suspicion of capitalism and capi-Up until the failure of the August coup attempt, the insti-

tutions had their hands tied in the extent to which they could assist the Soviets. The idea of associate membership of the Fund and Bank, agreed by the London summit of the Group of Seven industrialised nations in July, will have to be adjusted significantly if it is to provide significant resources to aid economic reform.

Inclusion of the Soviet Union as a full member of both institutions raises a host of other problems, some associated with the necessity of persuading existing government share-holders to give up part of their likelihood of stress among the

stake in the institutions to institutions. This has already allow the Soviets to join. ern Europe.

Stephen Fidler on the international financial institutions

Manifold difficulties

The relatively simple task of promoting Japan in the hierar-chy of the IMF, finally agreed last year, took months of negotiation. The chance of other countries rapidly agreeing to give up their shares to allow the successors to the Soviet Union a significant stake in the institution seems remote.

The only multilateral finan-

cial institution of which the Soviet Union is a member is the European Bank for Reconstruction and Development (EBRD). Nonetheless, under current rules, the Soviet Union's access to funds from the EBRD is limited. This may rapidly be altered, but there are worries that a bigger role for the EBRD and Mr Jacques Attall, its brilliant but mercu-rial head, would increase the

surfaced in dealings with east-

Worries have surfaced that with this focus on the Soviet Union, the two institutions' operations in developing countries will suffer. This is so par-ticularly of the IMF, a smaller, tighter organisation than the World Bank. IMF officials complained last

year that a report on the Soviet economy which they helped to compile unduly stretched the resources of the Fund. This may be alleviated with the fortuitous increase in the Fund's quotas or capital agreed last year (but yet to be ratified by the US).

More fundamentally, the changes in the east have triggered important shifts in the Third World which the institutions must be ready to deal with. The Third World is no longer a battleground for superpower conflicts, The Soviet system had in any case already suffered a long decline as a role model for developing countries. Now many Third World governments are promoting the sort of economic reform that the IMF and World bank have been advocating for

Privatisation in many countries has opened up a strong debate about the extent to which the World Bank and regional development banks such as the Inter-American Development Bank should be allowed to lend directly to the private sector. The institutions will also be at the centre of an intensifying debate about what they call "conditionali-- the conditions for external economic assistance and aid. The EBRD led the way, becoming the first interna-



EBRD chief Jacques Attali: brilliant but mercurial

tional multilateral organisation to carry express political conditionality on its loans. This was possible, it was argued, because there was a broad consensus in Europe about what those conditions should be.

Imposing express political conditions on loans from the World Bank and IMF has in the past been taboo. That is not to say that political rela-

tions with rich western governments that comprise the two institutions' main shareholders have never influenced the IMF and World Bank to lend

importance. With the fading of

the colonial memory, some

money. They have and, some would argue, all too often. Nonetheless, the discussion about what the World Bank calls "governance" - or good government - is growing in

It is a complicated argument; clearly not all countries face the same external threat but clearly also in many countries the military apparatus is simply an instrument of repression at home.

country's sovereignty.

industrialised countries are

becoming more forthright in raising the issue of express political conditions for aid.

And there appears to be grow-ing support in the Third World for the notion that aid should

not prop up corrupt governments ruling without popular

Linked to this is the debate

about whether aid should be

forthcoming to countries with high military spending. Previ-ously, this has been a taboo

subject because it has been

seen as a threat to a borrowing

Nonetheless, high military spending has budgetary conse-quences and often (this from the World Bank's point of view) adverse consequences for development - in that money spent on the military is not being spent on health or education for example Money is fungible too - it all goes into

Mixed statistics prove hard to interpret, writes Michael Prowse

Doubts over US recovery

THE US recession flattened out during the summer but the quality of the recovery remains in doubt in spite of aggressive cuts in interest rates by Mr Alan Greenspan, chairman of

the Federal Reserve. The Fed has cut the discount rate - the rate at which it iends to commercial banks - repeatedly since the begin-ning of the recession in July last year. Last month it fell to its lowest level since 1973. Short-term interest rates have halved to just over 5 per cent since the economy began to soften in 1989.

With the White House pressing for a bigger stimulus, few analysts rule out a further easing of monetary policy if decisive signs of recovery are not soon forthcoming.

In financial markets, the current mood of scepticism about economic prospects contrasts with optimism in May and June when economic indicators began to turn up. Most forecasters are still predicting growth of 2-3 per cent over the coming year. But the risk of stagnation - if not something edged to have risen.

The doubts partly reflect

inexperience in assessing mild recoveries. In the first year of a typical post-war recovery, the US economy grew 6 per cent or more in real terms. There was thus no difficulty in recognising that an expansion was underway. The mixed statistics since the spring are much harder to interpret bad numbers raise doubts about the durability of the recovery but

do not necessitate a relapse.

The most that can be said with certainty is that the recession began to bottom out during the summer. Real gross national product (GNP) fell at an annual rate of 0.5 per cent between April and June - a marked improvement following declines at an annual rate of 2.8 per cent and 1.6 per cent in the preceding two quarters.
Non-farm employment rose

at an average monthly rate of 30,000 between May and August. This was a tiny increase in an economy of 109m jobs but a welcome con-trast to the average monthly

July last year and April.
The length of the average working week also rose noticeably - from 40.2 hours in April to 40.9 hours in August, suggesting that companies too hesitant to hire new workers are extending overtime hours.

Industrial production rose for the fifth consecutive month in August and has made good more than half the decline registered during the recession. Manufacturing output grew at an annualised rate of nearly 8 per cent between March and August. Housing starts in July and August were 16 per cent above the average level in the first quarter of the year. Demand has also recovered.

Consumption spending - roughly two thirds of economic activity - rose at an annual rate of 2.5 per cent in the second quarter. Retail sales fell sharply in August, more than wiping out an increase in July. But most economists still expect overall consumption spending to rise modestly in the current quarter. The latest trade figures showed a sharp

worse - is widely acknowl- declines of 190,000 between rise in imports in July - another sign that demand has strengthened.

The question is whether the economy can build on this foundation. Sceptics worry that the recovery is narrowly based: most of the positive indicators relate to manufacturing, a sector that accounts for only 17 per cent of US employment. Construction and most service industries, including banking and retailing, have been hit much harder than in previous downturns.

Pessimists argue that a surge in consumer and business confidence following the successful conclusion of the Gulf War provided only short-term support for the economy. Consumption ran ahead of personal incomes. which were constrained by stagnant employment. With debt burdens high and savings rates low, the danger is that consumers will retrench, causing companies to rein in production and abort the fragile industrial recovery. Persistent weakness of money and credit has fanned

Federal Reserve chief Alan

Greenspan: aggressive cuts

such misgivings. M2, the most closely watched measure of broad money, contracted at an annual rate of 0.7 per cent between May and August. The Fed's target is for growth of 2.5-6.5 per cent. But the signifi-cance of the monetary slowdown is hotly debated.

It partly reflects artificial distortions, such as banks' determination to rebuild capital ratios by restraining growth of their balance sheets. This has depressed interest rates on deposits relative to returns on market instruments, causing a switch into bond funds. The Fed, however, appears unconvinced that the monetary slowdown can be

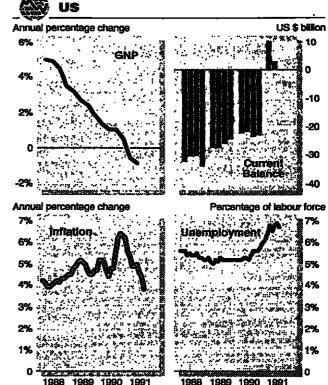
fully accounted for by such technical factors. But even pessimists cannot

claim the economic outlook is wholly discouraging. The excessive growth of borrowing and demand in the 1980s led to unsustainable trade and budget deficits. The Bush administration has begun the essential task of rebalancing the economy by shifting resources into export industries. In the first half of the year, export volumes grew at an annual rate of about 10 per cent. The resilience of exports

helps explain the mildness of the recession - output has fallen by just over 1 per cent compared with about 3.5 per cent in 1981/82 - and the improving balance of pay-ments. The trade deficit, which has also benefited from a temporary squeeze on imports, is running at an annual rate of about \$60bn - a marked improvement after seven years of \$100bn-plus deficits.

Recession, meanwhile, has curbed inflation. The Fed is forecasting underlying inflation of about 3.5 per cent over the next 18 months compared with a core rate of more than 5 per cent last year. The deceleration has been sharp in service sectors where lack of competition led to higher inflation than in industries producing

tradeable goods.
But these gains will hardly

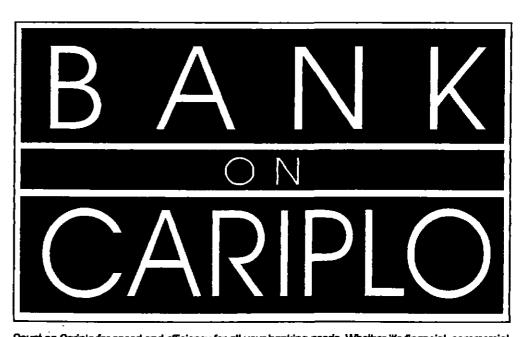


look worthwhile unless growth picks up soon. Most forecasters ing their fingers. The fledgling economic believe in it.

1988 1989 1990 1991

recovery will eventually gather momentum, but only if enough consumers and businesses

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GERMANY

Unification and schizophrenia

THE most obvious result of German reunification, in economic terms, has been schizophrenia. One country now boasts two economies, travelling in opposite directions.

That at least has been the picture for the whole first year of unification. While the former East Germany has seen the collapse of its industrial base, soaring unemployment, and a surge of emigration, the former West Germany has responded with an acceleration of growth, production at the very limit of capacity, and ris-

ing employment.
Now most economists believe that the picture is beginning to change. The slump in the east appears to be bottoming out, although unemployment will continue to rise. As for the west, the boom is slowing down rapidly, but there remains a real threat of overheating, with wage pressures pushing up inflation, the government struggling to con-trol an unprecedented budget deficit, and the independent Bundesbank insisting on rigid control of money supply.

The most remarkable thing about the trauma of reunification is that the pain of absorbing the ossified and autarkic socialist system of East Germany has not been more painful for the west. One year on, however, and the western economy is on a knife-edge.

What actually happened with German economic and monetary union (Gemu) from July 1 1990, is now history. Overnight the East German economy, itself the most efficient part of the East European socialist system, went into vir-tual free fall. Industrial production collapsed by 43 per cent between July 1990 and February 1991. Overall gross domestic product was down by almost 35 per cent between the first half of 1990 and the same period of 1991.

On the employment front. between the end of 1989 and mid-1991 almost 3m jobs were lost, or virtually one third of the total workforce. It was worse than even the pessimists

The introduction of an effective conversion rate of one to night virtually all East Ger-man industry ceased to be competitive. Perhaps even more important was the switch in preference of eastern consumers to western consumer

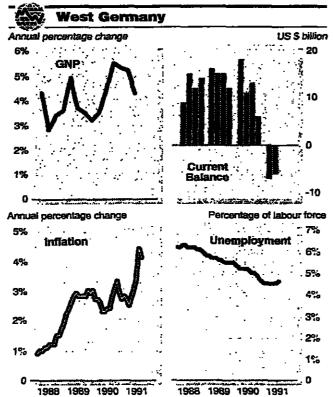
At the same time, the former markets in the Soviet Union and Eastern Europe were drying up, and from January I year, disappeared almost entirely, as Comecon abandoned trade in transferable roubles, and switched to hard currencies only.

In stark contrast, the "old Bundeslander" of the west were reaping all the benefit of the massive state subsidies surplus they could not provide coming from imports - thus pushing the balance of trade into deficit for the first time in

West German industrial output rose 8 per cent between July 1990 and April 1991, and gross national product by 4.5 per cent between 1989 and 1990 and is expected to keep growing by 3 per cent this year. The western economy managed to absorb an influx of immigrants from the whole of eastern Europe, more than 300,000 "commuters" from the new Bundesländer, and still

see falling unemployment. The big danger for the German economy now, identified both by the OECD and the main German economic institutes, is of excessive wage pressures in the east (seeking rapid equalisation of living standards) undermining what hopes there are of reviving competitiveness; and of paralwage pressures in the west. fuelled by the continuing tight labour market, and the hefty budget deficit, leading to overheating of the western econ-

Western growth has started to slow down since the second quarter of the year, as the initial impact of unification wore off. The effect has been accentuated by the tax rises introduced in July, squeezing disposable income in the west. and by the steady increase of interest rates stoked by a cau-



tious Bundesbank. Forecasts now are for a fairly sharp slowdown in the second half of the year, with a slight recovery coming next year, as the international economy starts to pull out of recession. Thus Deutsche Bank, for example, forecasts a growth of 2 per cent in the west next year, compared with 3 per cent in 1991. It also "not inconsiderable risks" in the forecast.

Dresdner Bank comes to a similar conclusion. "The West German economy will undergo severe tests," it says, "Unfavourable price developments and alarmingly high government borrowing create a dan-gerous potential for conflict regarding the relationship between fiscal, monetary and wage policy." It suggests a slowdown from 3.3 per cent GNP growth this year to only per cent in 1992.

The problems are only partly due to German unification, the banks says. The marked acceleration of price increases is nainly a result of rising unit labour costs.

"The German economy is presently on a knife-edge," Dresdner Bank concludes.

In spite of obvious signs of revival in the eastern economy, from its very low present level, they are confined almost entirely to construction and retail trade - both provided

with their inputs by the western economy. There is still widespread pessimism about the ability of the Treuhandanstalt, the privatisation agency in the former East Germany, to accelerate its privatisation programme and restructuring of the massive former stateowned conglomerates.

1988 1989 1990 1991

The biggest obstacles lie in an inefficient eastern bureau-cracy, and serious problems of property ownership, in attempting to resolve disputes between former property owners and new investors.

In the short term, eastern unemployment seems certain to soar again, as up to 1.6m workers on short-time working, a euphemism for paid unemployment, become officially unemployed.

The political sensitivity of soaring unemployment in the east would raise the pressure on the German government to step up its subsidies at a time when it is finding it very hard to cut back on subsidies in the

Thus after the early eupho ria about unification, the German economy is set for a much more nervous year ahead, with a real possibility of a sharp downturn if the international economy does not come to its

Quentin Peel

JAPAN

Gradual deceleration

HITACHI, the electronics combine, has become the latest on a growing list of Japanese companies which have recently cut investment plans. The group said last month it would reduce planned capital spend-ing in the year to next March by 20 per cent in response to weak demand for memory chips, one of the electronics industry's staple products. There could be more such

announcements in the next few months as the Japanese economy slows down in response to high interest rates, weakening demand and sluggish growth in the world economy.

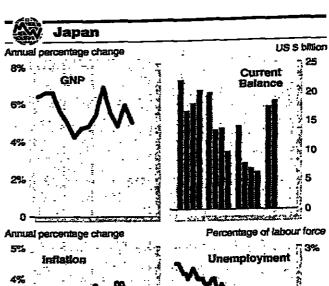
But even though the deci-sions of individual companies could sometimes have a serious impact on the groups themselves and on their suppli ers and customers, the overall deceleration is likely to be gradual. Mr Yasushi Mieno, governor of the Bank of Japan, has confounded his critics: the tight money policy which he has pursued for the past two years looks set to achieve his twin goals of curbing inflation and curing speculative fever in financial and property markets without plunging the real econ-omy into recession.

Certainly, there have been some very severe shocks in the financial economy - bankruptcies of property and stock market investment companies have climbed to record levels. Banks and other creditors will have to live for some years with a still-growing burden of doubtful debts. Moreover, the debris left by the financial boom contains evidence of some very damaging scandals, which will undermine the reputation of Japan's financial

More nasty surprises may be in store. So far, the anthorities have had to organise rescues only for small and mediumsized financial institutions. But the weight of bad debts may vet strain the resources of some larger groups. Nevertheless, the prospect of a systemwide collapse, of which some of Mr Mieno's critics once warned, now seems remote.

community for a long time.

Moreover, the financial shocks are taking place in an economy which is still growing, albeit at a slowing pace. In other words, the real economy month by month is becoming more able to absorb the consid-



said was consistent with grad-

Inflation is declining. Consumer prices in Tokyo last

month rose by around 2.8 per

cent, falling below the 3 per

cent level for the first time in a

year. Central bank officials say that inflationary pressures

remain strong in areas most

affected by labour short-

ages - notably services. But they believe that prices are

Also, government statistics

have begun to record the wide-ly-reported decline in property

prices. According to a govern-

ment survey carried out in

July in Tokyo and Osaka, the

two big cities most affected by

the price explosion, land prices

have fallen in the past year by

Nevertheless, some private

sector economists believe the

central bank's view is too opti-

mistic. They argue that the government's target for eco-

nomic growth in the year to

the end of March of 3.8 per cent is slipping out of reach. They

1.5 and 15 per cent.

now firmly under control.

ual economic slow down.

erable damage wrought by past

X.40

financial excess. Last month, the economy set a record for the longest period of sustained expansion in modern Japanese economic history. it clocked up 58 months of growth, exceeding 57 months recorded in the high-growth era of the 1960s. As Mr Kenneth Courtis, senior economist at Deutsche Bank in Tokyo, points out: "The force of this expansion has been so massive that the economy is today larger by the equivalent of the annual French GNP than it was 58 months ago."

Indicators seem to be moving in the direction desired by the central bank. Latest GNP data showed that the economy grew in the second quarter of 1991 at an annualised rate of 2 per cent from the January-March period, down from an exaggeratedly high gain of 11

per cent in the first quarter. The central bank's survey of business confidence published last month showed a decline in the confidence index from 36 in May to 27 - a result officials

tral bank expect. Housing starts this year are likely to be sharply down from 1.7m in 1990 to around 1.4m, the lowest fig-ure since 1986. Vehicle sales are also falling steadily - forcing makers to cut production and postpone investments.

The outlook is also poor for semiconductors, machine tools

likely. Certain industries offer

ample evidence that the slowdown may be more severe than

the government and the cen-

and luxury consumer goods, including fashions and per-fumes. But, even taking all these into account, the authorities conclude that the overall economy is unlikely to plunge into recession, pointing to strong growth in consumer ser vice industries and in new elec-tronics products. Exports have also held up

well, despite the worldwide economic slow down. Asian countries continue to buy capital goods for their factories Germany is sucking in cars and other products for sale in its eastern territories, exports to the US have been weak but are expected to recover when American economy picks up at the end of the year. Combined with a slowing of imports, export growth could push Japan's trade surplus from \$63bn last year to \$96bn in 1991 and about \$100bn next year, according to Nomura Research Institute, research arm of Nomura Securities. Offi-cials at the Ministry of International Trade and Industry fear fresh trade disputes.

For both economic and polit ical reasons, then, the anthorities need to maintain domestic economic growth without jeopardising their victories over inflation and speculative investment. The central bank cut the Official Discount Rate in July from 6 per cent to 5.5 per cent and have been gently nudging down market rates ever since, eroding the gap between the official and market rates in preparation for further cuts in the ODR. At least once more reduction is expected before the end of the year. Its size will depend critically on whether the central bank's fears of a possible recession outweigh its concerns about inflation and speculation.

Stefan Wagstyl

Whatever the terrain, whatever the challengs NYK keeps its cromise of on-time Borgers between nations, between carriers, borders between produ between people and ideas are being dissolved. NYK's integration of logistics and megacarrier capabilities opens fresh vistas on the borderiess societ

FINANCIAL HIGHLIGHTS

UNAUDITED AS OF SEPTEMBER 30, 1991

•	Sept 30 1991 SR '000	Sept 30 1990 SR '000
Assets	÷ .	
Cash and Due from Banks	11,228,376	10,695,739
Loans and Advances (net)	9,625,510	7,387,616
Bonds and Securities	- 11,374,349	7,094,159
Other Assets	1,589,545	1,551,269
Total Assets	33,817,780	26,728,783
Liabilities and Shareholders' Funds		
Customer Deposits	26,463,964	19,799,524
Due to Banks	3,468,170	3,837,638
Other Liabilities	1,201,873	780,832
Shareholders' Funds	2,683,773	2,310,789
Total Liabilities and Shareholders' Funds	33,817,780	26,728,783
Contra Accounts	38,416,040	28,414,499
Statement of Earnings	-	
Operating Revenue	- 903,285	714,414
Less: Operating Expenses	(350,167)	(280,695)
Total Operating Income	553,118	433,719
Transfer to Reserves	(37,646)	(52,683)
Net Income for the nine months ended Sept 30, 1991	515,472	381,036

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BRITAIN

Uncertainties abound

THERE can be little doubt that the UK economy is on the mend. But uncertainties abound as to the shape and strength of the recovery.

For the Conservative government, which has to fight an election by June 1992, this last point is highly important. It would rather go to the polls when the economy is expanding at a healthy rate, rather than seek a mandate from the electorate during a period when a sustained upturn still looks some way off.
In recent weeks Mr Norman

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Stefan War

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Lamont, Chancellor of the Exchequer, has been able to point increasingly confidently to indicators that the recession which started around mid-1990 is trailing off. But even the brainiest economic forecaster is unlikely to help him very much on the prospects for next

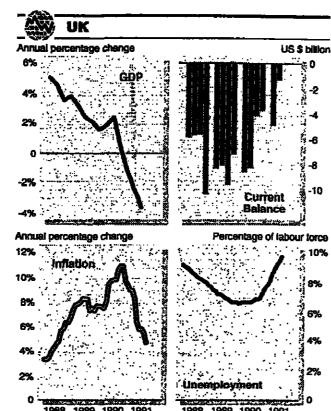
On the positive side for those looking for a recovery, the decline in manufacturing out-put appears to have just about halted, and consumer confidence is rising, albeit slowly. Export volumes rose by a creditable 6.5 per cent in the three months ending in August

compared with the equivalent period in 1990. This has boosted hopes that increased overseas demand for UK-pro-duced goods could lift Britain into a period of steady growth during the early to mid 1990s. Encouragingly for Mr Lam-

ont, other statistics point to a slowing in the rate of contrac-tion of the economy as a whole. Gross domestic product fell by 1.1 per cent and 1.2 per cent respectively in the third and fourth quarters of 1990, as compared in each case to the previous three-month period. In the first quarter of 1991,

the economy contracted by 0.9 per cent, while in the April-June period, the rate of decline was restricted to 0.6 per cent. Another factor in the government's favour is that inflation, which as measured by the retail prices index peaked at an annual rate of nearly 11 per cent last autumn, was down to 4.7 per cent in August, and will probably fall to 4 per cent or less by the end of the year.

Much of the reduction was due to the effects of demand being squeezed out of the economy by the recession. However, with sterling's exchange



ber - should stimulate

Many independent econo-

mists share the expectations

about an imminent end to the

recession, which may show up

in figures indicating a small amount of growth in the third

quarter gross domestic prod-

uct, and which are due to be

generally rosy scenario are

several more gloomy pointers,

which could have a big effect

Conservative government's

chances of an election victory). One of the big question

marks concerns consumer

For it to take off, the savings

ratio (savings as a proportion of income) would have to come down from its historically high

levels of about 10 per cent at

the beginning of 1991. How-

ever, even the Treasury's own economists think it unlikely

the ratio will fall very much before the first half of 1992.

impeding economic growth in the next few years (and by implication could lessen the

However, set against this

announced in early November

demand over the next year.

rate pegged by Britain's membership since last October of the European Monetary System's exchange rate mecha nism, the government's belief is that from now on Britain will be "locked in" to a low

rate of price increases.

According to the theory of how the ERM is supposed to work, this will happen through companies no longer being able to anticipate a devaluation of the nound to companies them. the pound to compensate them for high wage increases, and

The government is relying on two main factors helping the recovery which it believes will gradually unfold over the next year:
The low-inflation back-

ground will encourage companies to invest in plants and buildings and to take on more workers, so laying the basis for steady growth. The successive cuts in bank

base rates since February 1991 by a total of 3.5 percentage points – from 14 per cent to 10.5 per cent by early Septem-

idly rising unemployment, which has climbed 50 per cent since last autumn (from 1.6m to more than 2.4m).

This has cast a pall over the consumer sector, by making people more worried about possibly being out of a job, and thus less likely to increase

Turning to the performance of industry, some sectors, espe-cially cars and chemicals, have shown strong growth in the past six months, with high exports. In the car sector alone, partly due to the effects of Jap-anese vehicle factories newly set up in Britain, export volumes in the three months to August were up a staggering 47 per cent on the equivalent

In the June-August period of 1991, the export performance of manufacturers as a whole was so good that the sector had a small trade surplus, the first time this part of Britain's trade account has been in the black

However, there is some doubt about whether these face of the likely slowdown in the next year or so in the economies of many of the European nations (especially Germany) which have increased their appetite for UK imports in the past 12 months.

A warning for the UK about its long-term future came in annual review on the British economy by the 24-nation Organisation of Economic Co-operation and Development. published in August. This said the economy was in fundamen-tally good shape, but that the growth prospects could be jeopardised by shortages of impor-tant skills in industry and by poor training and education.

Backing up this point, Mr Wolfgang Reinicke, an econo-mist at the Brookings Institution in Washington, a US think-tank, says: "In the long run, a country needs to have a good basis in human capital and Britain has not paid this

As Mr Lamont considers the likely growth paths for the 1990s, this is an issue that seems certain to crop up in the consideration of what could go

AFTER three years of remarkably rapid economic growth, French popular self-confidence has been correspondingly hard hit by this year's steep downturn, which took everyone by surprise. A recovery should be on its way, but the government is deter-mined not to be taken by surprise again, and is being ultracautious about the likely strength of the up-turn.

ten, twice shy", the govern-ment is now playing safe by forecasting a rather modest upturn for next year. According to the OECD predictions, France ought to see a relatively sturdy recovery in 1992, with growth of 2.7 per cent; but the French Finance Ministry's budget calculations assume no

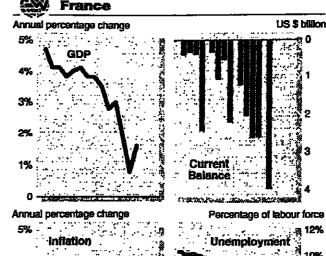
more than 2.2 per cent.
The central reason for this extreme caution is that the priority assigned by the French to their consistent anti-inflation strategy has now been invested with the intensity of holy writ. When the depth of the slowdown became apparent, during the early months of this year, the government's first reaction was not to off-set it by inject-ing a fiscal stimulus, but to cut back on government spending. This economy drive was politi-cally painful, however, and Mr Pierre Bérégovoy, the finance minister, does not want to make the same mistake twice running.

too late to match the decline in tax revenues, which threw a spanner in the works of the ministry's long-term fiscal strategy. Every year for the past six years the French have been cutting their budget deficit, from a peak of 3.3 per cent of GDP in 1985, to 1.4 per cent in 1990. This was a process

France has not been the only country to have been caught unawares by the current slowdown. A year ago, the Organi-sation for Economic Co-operation and Development (OECD) forecast that the industrialised world would have an economic growth rate in 1991 of 2.9 per cent; the latest OECD estimate for 1991, issued last July, revised this estimate downwards to 1.1 per cent.

In the case of France, the gap between forecast and out-turn has been slightly less severe. A year ago, the government forecast a minimal slow-down, from growth of 2.8 per cent in 1990 to 2.7 per cent in 1991. In the event, the reces-sion has been much sharper, with a growth rate for this year which is likely to work out at only 1.4 per cent. out at only 1.4 per cent. On the principle of "once bit-

In any case, the budget reductions were too little and



FRANCE

Once bitten twice shy

lowest in the industrial world.

The current rate of around 2.8

is expected to remain steady

Most significant for the

French has been the closing of

the inflation gap between France and Germany, which is not merely regarded as the tra-ditional benchmark for mone-

tary stability in the European

Community, but is also

France's major trading partner in both directions. In 1980, the

Franco-German inflation differential peaked at 6.7 per cent; last year it had shrunk to 0.6

per cent. This year, for the first time in living memory, French

inflation has even slipped

As a result of this steady squeezing of inflation, the authorities claim that the econ-

omy is in tolerably good shape

to stand up to the current slow-down, and well placed to

take advantage of the recovery when it comes. One sign of the

below the German rate.

next year as well.

government, continued for two years under a Gaullist govern-ment, and has remained unchanged since the return to power of the Socialists in 1988.

When the government drew up its budget for 1991, the defi-cit was to have come down to FFr80bn, or 1.2 per cent of GDP. In the event, the reces-sion has effectively reversed the previous downward trend, and the budget shortfall for 1991 is wider than originally bargained for, and may well work out at some FFr100bn. With the hope of recovery next year, however, the government aims to return to the path of fiscal austerity with a deficit of just under FFr90bn or 1.26 per

cent of GDP. The Finance Ministry's unwavering commitment to the objective of budgetary restraint is easily explained: it has paid off handsomely. Year in and year out, the inflation rate has steadily edged down-

Headquartered in the Middle East with branches, diaries and affiliates spread throughout the world,

the German market. The achievements of the

current competitive strength of the economy is that French

exporters have this year significantly increased their share of anti-inflation policy have not been matched by comparable successes in dealing with the main structural problem, the

high level of unemployment At 2.7m, or 9.4 per cent of the active population, the official French unemployment rate is one of the highest in western Europe. During the years of rapid growth it gradually receded, from 10.5 per cent to 8.9 per cent, but it is now ris-ing again and could reach 3m this winter. The authorities have spent lavishly on job training and work experience schemes, but they have been baffled by how to bring the

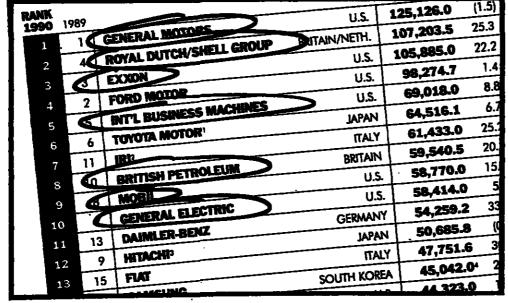
underlying rate of unemploy-ment down to European levels. One explanation is that the birth rate has been slower to decline in France than in other Ruropean countries, leading to a correspondingly high flow of job-seekers onto the market. Another thesis, increasingly the subject of official specula-tion, is that the SMIC minimum wage rates may be a deterrent to employment. But the most recent explanation, loudly canvassed by Mr Michel Charasse, the budget minister, is that the French statistics

wildly exaggerate the real level of unemployment. It is a fact that the French definition of unemployment is more elastic than the interna tional norms: the latest budget figures invokes the standard efinition of the Internations Labour Organisation (ILO) and thus represents the level of unemployment as only 2.4m. In more populist vein, Mr Char-asse claims that 700,000 of the 2.7m in the unemployment fig-ures are there under false pretences. But unless the authorities follow the British example and simply re-write the figures, the political fact they must deal with will continue to be

high unemployment.
This fact will remain a politi cal handicap unless very rapid economic growth returns. And it is a handicap which may well help to guarantee the defeat of the socialist government at the next general elec-tions in the spring of 1993. Yet the paradox is that if one excludes the single issue of privatisation a conservative gov-ernment would once again be likely to follow a general economic strategy which was indistinguishable from that of the Socialists.

Jan Davidson

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David Buchan reports on developments within the EC

AFTER years of fruitless discussions by the Brussels Some of this is due to rising Commission - and idle promises from ministers - about the need for the weaker economies of the European Community to make their performances converge more closely with those of the stronger, there is at last a real stick and

carrot to make this happen. It is economic and monetary union (Emu). Negotiations on Emu now appear likely to come to a successful conclu-sion in December, barring upsets involving Britain's sovereignty problem or the gen-eral debate going on in parallel on European political union. Therefore, the weaker econo-

mies – chiefly Italy, Greece, Portugal, but also to some extent Treland and Snain have suddenly woken up the threat that unless they buckle down to curb their public spending and inflation, they might not only miss the start of the planned currency union in the late 1970s, but have to stay out for some time.

Awareness of this has come at an awkward time. This year is expected to see a slowdown in growth of the EC economy to about 1.25 per cent, or half that recorded in 1990, and a rise in average unemployment to 8.8 per cent, according to the Commission's annual forecast, released in mid-summer. Desnite the slowdown in activity, inflation is expected to remain high, at an average annual rate of 5 per cent.

the trend of recent years towards reducing budget defi-All 12 states have now recog

nised, in the context of the Emu negotiations, the impor-tance of convergence. Indeed 10 of them have now said they will submit "convergence" plans to Brussels for common discussion in Ecofin (the Council of Economics and Finance Ministers). The exceptions so far are France and Luxem bourg. There is nothing special about these plans: they mostly consist of the standard threeto five-year medium-term pro-jections that governments always have on hand.

But three countries are in more detailed discussions with the Brussels Commission. There is now a joint Commission-Italian committee meeting regularly to review Rome's progress, or lack of it, in curb-ing its budget deficit. Portugal has always had regular macroeconomic discussions with Brussels ever since it joined the Community. And Greece may have avoided going to the International Monetary Fund this year by taking an Ecu2bn Community loan instead, but the price of this has been supervision by Brussels every

prices in Germany. But in the area of public spending, where discipline will be needed in order not to undermine the common monetary policy in Emu, the Commission notes that, because of the slowdown

Convergence looms larger

	INFL/	MOIT	<u> </u>	PUBLIC FINANCES			EXTERNAL ACCOUNTS		
	Deflator of private consumption	Nominal unit labour costs	Gen govt net borr requiremnts (% of GDP)	Public debt as a C percentage of GDP		Current account balance (% of GDP)	National Savings (% of GDP)		
	, gg/igg/ii/pgg/ii		[,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1991	change from 1990	_ ; 45. /	, or dor)		
Belgium	3.2	3.4	6,5	128.1	0.6	1.1	20.8		
Denmark	2.4	1.4	1.3	62.3	-0.1	1.6	19.C		
Germany	3.5	5.4	4.6	45.4	24	-C.1	23.4		
Greece	18.0	14.2	1 15.3	86.0	-0.3	-5.0	13.6		
Spain	5.6	5.7	27	44.5	0.3	-29 1	23.0		
France	3.1	3.3	1.6	37.3	0.9	-0.9	20.1		
frefand	3.0	4.9	} 3.8 }	97.4	-2.4	2.2	21.7		
Italy	6.3	6.9	10,1	103.3	26	-7.3	19.5		
Luxembourg	3.5	2.8	-1.6	4.7	-1.6	25.4	57.4		
Netherlands	2.8	3.4	4.8	78.8	0.3	4,0	24.9		
Portugai	11.5	14.6	5.5	63.8	-3.5	-12	27.1		
UK	6.5	8.2	2.2	44.5	1.3	-1.1	14.6		
EC	5.0	5.9	4.6	60.0	1.4	-0.6	20.3		

EASTERN EUROPE

Focus on privatisation

bit as close as it would have been by the IMF. Brussels' interim verdict on

Greece, the only EC state with across-the-board economic problems, is not very good. "Greece's inflation is going down, its current account is better and reserves are rising", says one official, "but its budget delicit is still bad and noth-ing is happening on structural

reform". Yet there was little dissent when EC finance ministers held their autumnal informal meeting in September and agreed that each country must fulfil a series of convergence criteria before it could enter Emu. The idea of the Dutch presidency of the EC is that general definitions of these criteria will appear in the treaty itself - such as "a high degree

tion which is close to that achieved by the member stare with the best performance". A more precise definition of "close" would be written into an accompanying protocol. One suggestion, made in the EC Monetary Committee which is working on this matter, is

of price stability, which is

apparent from a level of infla-

be little short of miraculous.

In fact, the absolute level of a country's economic indica-

eligible states must be within 2.5 percentage points of the best among them. Likewise, a debt to GDP ratio of 60 per cent is suggested. For Belgium, Ireland and Italy, with debt-GDP ratios of 100 per cent or more, to get down to that figure in less than a decade would

tors at any given time is not what matters, but rather the direction and speed with which the indicators are changing. However, there probably also has to be some check that a country cannot get into Emu simply because of a momentary improvement in its economic performance - which is why the Dutch have suggested convergence should be measured over a two-year period.

Ministers also appear to have settled their dispute over what sort of monetary body to set up during Emu's transi-tional second stage (billed, if all goes well, to last 1994-97).

Italy, France and the Commission have bowed to strong insistence by Germany, the Netherlands and (slightly on the sidelines) Britain, that in stage two there should only be a European Monetary Institute which would only co-ordinate the Twelve's national monetary policies - and that the European Central Bank should only be established when the decision to enter Emu's final stage has been taken and a single currency is in the minting. But at least three other prob-

• Of by far the most political importance is the decisionmaking procedure to move from stage two to three. The nub of the problem is whether all countries must have a chance to "opt in" to Emu - as Britain would like - or whether all 12 are assumed to be in, unless for reasons of eco-

nomic incapacity or political unwillingness they "opt out". Britain's peculiar problem arises from the fact that, for political reasons, it does not want to be singled out in the special exemption clause which the other 11 are ready to

grant it.

While ministers may have agreed, broadly, on convergence criteria in the run-up to Emu, they have yet to tackle the hard question of bow much economic discipline will be necessary to prevent monetary union being undermined, once it is established.

It is all very well to agree treaty language forbidding states to run excessive budget deficits, and forbidding the Euro-bank to bail profligate governments out. Such rules need sanctions. But what penalties can in reality be imposed on governments? Fines by

• The right decision-making balance still has to be found on external exchange rate policy. At one extreme, it is clear that governments would decide what sort of (fixed or floating) parity the Ecu should have the dollar or yen. At the other, it is settled that the Euro-bank would conduct day-to-day exchange market operations on

But there are middle ground issues - what happens if defending a fixed rate against the dollar is inflationary? - which remain murky and need settling.

CREATING capitalism without capital and democracy without a stable middle class is proving a lot more complicated than was imagined when the ideological and physical barriers dividing Europe crumbled two years ago.

In some areas, progress has been faster than expected. The speed with which Poland and Hungary, for example, raised their exports to European Community and other hard currency markets in response to powerful price signals from devalued but internally convertible currencies and lower trade barriers has been

Likewise, the determination with which Czechoslovakia, Hungary and Poland, the so-called "Central European Three" (CE3) have pushed ahead with plans for large-scale privatisation and re-drafted their statute books with EC-compatible legislation is remarkable

But attempts to create con-ditions for domestic enterprise

while slimming down bureau-cracies and closing loss - making enterprises is putting all the fragile new democratic governments and societies under immense strain.

slavia and the violent attack with the old communist regimes - or by foreign investment which remains

very limited. The problems of re-adjustment have been made much worse by the self-destructive collapse of the trade links with the east, artificially built up over 40 years, which followed the shift of inter-Começon trade to a dollar basis after

by Romanian miners on the Bucharest parliament are extreme examples of societies under economic and political stress. But throughout the region, rising unemployment and declining industrial production reflect the painful liq-uidation of obsolete and overmanned capacity at a far faster rate than new jobs can be created by local entrepreneurs often tarred by association

The ethnic conflicts in Yugo

January 1. In effect, east and central Europe has borne the brunt of the sharp reduction in Soviet imports from all

Industrial production con-tinues to fall throughout the region, although there are clear signs that the worst of the declines are over in former east Germany and Poland, where the initial contraction If optimistic noises about a construction-led boom develop-

ing in the five eastern provinces of Germany are correct, it could provide just the stimulus required to kick-start recovery in Poland and Czechoslovakia as well. Significantly, foreign inves-tors have made a bee-line for

glass, cement and construction

material companies - espe-cially in Czechoslovakia with its proximity to the east German industrial centres and relatively modern existing facilities such as the Sklo-Union glass works, taken over by

Glaverbel of Belgium. Czechoslovakia and Hungary remain the most favoured for foreign investment, with Czechoslovakia attracting nearly \$600m in the first half of this year while Hungary attracted \$680m in the first eight months compared with \$300m for the whole of 1990. Hungary's main problem remains its heavy foreign debt of about \$20bn gross while Poland has managed to shed 50 per cent of its \$33bn official debt burden through negotia-tions with the Paris Club of

moved with surprising speed to privatise the retail and trade sector. Despite the attraction of nearly 40m potential consumers, however, the country has so far been less successful at attracting private investment. Where it has, the

results have often been good. But, despite investment by Fiat, Philips and other multinationals, most investment to date is frustratingly small scale for a country which needs foreign investment on a substantial scale to re-model an economy lumbered with too many large, obsolete plants. This year, Poland has seen

its strong 1990 trade surplus whittled away by a flood of imports, including many con-sumer items which could well

be made at home. The rise in imports reflected the zloty's effective re-valuation through a combination of domestic inflation and virtually fixed exchange rate.

Lower-than-expected receipts from more-difficult-than-expected privatisation meanwhile contributed to a rising budget deficit and higher-than-planned inflation. Failure to reach IMF targets resulted in a cut-off of planned disbursements from the threeyear, \$1.7bn adjustment loan agreed earlier this year.

All countries in the region reacted with relief to the fall-ure of the Soviet coup. But it also gave a renewed sense of urgency behind the drive to forge closer links with the European Community and

speed up the process leading to association as a prelude to full membership before the end of

the century.
The social explosion in Romania in late September underlined the particularly parious state of the "southern tier" countries of Romania, Bulgaria, and Albania while Yugoslavia, formerly the most developed country in the subregion, has been badly hit by the civil war.

If Slovenia and Croatia emerge as independent states from the wreckage of the old Yugoslav state they will try for EC membership. So will the three Baltic states of Latvia, Lithuania and Estonia which are also expected to try and hitch their star to the "fast-track" C3 countries rather than languish in the slow lane to which the southern tier countries have been relegated by the relative backwardness of their economies and their distance from the economic power centres of the continent

The aim of eventual EC

entry is a powerful focusing point. But it is now clear that bridging the enormous gap formerly divided continent is more than a question of demolishing old factories, selling assets and encouraging private investment.

The past two years have shown that what was once disparagingly referred to in communist propaganda as "the bourgeois system" is an extraordinarily complex organic structure of laws and institutions. The problem is that such societies were formed over generations.

No-one really knows how to artificially re-create such conditions in a decade. Establishing and and guaranteeing property rights is clearly crucial however and this means the fastest possible – and most comprehensive - privatisation of state or other collectively owned property. This is where attention is now

Anthony Robinson

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ASIA

Feeling the strain

DELEGATES attending this year's annual meetings of the International Monetary Fund and World Bank cannot fail to notice - in spite of specially declared public holidays – the strains placed by rapid eco-nomic growth on Bangkok's

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Anthony Robins

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The city is notorious for its traffic problems. The IMF itself - although it sees Thailand as a model for its economic restructuring policies over the past decade - recently published a study of the economy which noted: "Traffic conditions in Bangkok continue to deteriorate, with the average traffic speed down to 10 kilometres (6 miles) an hour, and chronic traffic jams common-place; public transportation

remains very limited."
The jams are not, however, an isolated irritation. They are symbolic of the challenges facing many Asian countries which are seeking to deal with the fruits of success. Their extraordinarily rapid economic growth in the latter half of the 1980s has pushed infrastruc-tures to the limit, and in some

cases beyond.

For a number of countries, infrastructural problems have become potentially a significant bar to future economic growth and to competitiveness in attracting foreign investment. Surmounting them will be an important part of the move to the next stage of

It would be wrong to draw too close a parallel between the rapidly industrialising counries of Asia. They differ vastly in size and in degree of development. Singapore's nearly 3m people have per capita income of over \$10,000, while the figure for Indonesia's 183m people is only \$500. South Korea is clearly facing a set of circumstances far removed from those of, for example, Hong Kong,

Yet despite setbacks in some countries, the region remains characterised by extraordinarily dynamic growth: cautious financial policies, prudent fiscal policies, promotion of export-oriented industries, attraction of foreign investment and emphasis on development of the private sector.

Over the past four years, the economic growth rate of Thai-land has averaged 11 per cent, of Singapore and Korea 9.5 per

GDP GROWTH Hong Kong 5.9 7.0 Singapore 6.3 Taiwan 7.3 7.6 5.1 Thelland 13.2 10.0

port facilities.

The IMF study of Thailand, written by four Fund econo-

mists, says that although the impact of infrastructural bot-

tlenecks on growth has so far been slight, "it is unlikely to remain so indefinitely unless

corrective action is taken". The economists say the prob-

lems are concentrated in the

Bangkok region, but that sub-stantial spending will also be

required in the south and east of the country. They identify the main areas of development

• Roads and public transport.

Projects include an elevated

light railway, other trains,

Ports. New seaports are

being built and a second Bang-

Telecommunications. The waiting list for telephone lines,

at more than 1m, is increasing

at three times the pace of

Utilities. Investment in elec-

tricity generation will boost production capacity which has

not kept pace with growth in

demand. There have been water shortages in Bangkok.

Similar problems are being experienced in other countries and in the same fields. How-

ever, bottlenecks do not occur

only in physical infrastructure.

In Malaysia and Thailand,

human resources too have

failed to keep pace with the growth and industrialisation of

the economies. There is a

shortage of skilled labour -particularly important if a

transfer of technology is to be

achieved by foreign invest-ment. Heavy investment in

particular areas, such as in the

Kuala Lumpur, Johore and Penang regions of Malaysia, have virtually exhausted the supply of available labour. The correction of these prob-lems will require heavy spend-

roads and expressways;

kok airport is planned;

installations:

cent, of Taiwan and Malaysia 8, and of Indonesia and Hong Kong over 6 per cent (although the colony's has been declining sharply). Inflation has been low in most of these countries - although accelerating in

Hong Kong and Korea.
The shocks of the past year, such as the Gulf war and recession in some Western coun-tries, have had differing effects in Asia, providing a temporary windfall for oil producers and boosting costs for oil importers. In general, however, the region has come through remarkably unscathed and remains poised for further dramatic growth.

The trend for Japanese companies to seek production bases in other Asian countries has increasingly been taken up by companies in Korea and Taiwan which have become substantial investors in Malaysia. Thailand and Indonesia although the consequent imports of capital equipment, coupled with rising consumer demand reflecting greater prosperity, have put pressure on

current account balances. While the current account and inflationary problems are generally thought manageable through prudent policies, the rapidly growing but relatively less developed countries – Thailand, Malaysia and Indonesia - are increasingly facing structural barriers to growth. Over the longer term, so too are Korea and Taiwan which plan heavy spending on infra-structural development. Singapore, given its small

size, has been constantly alert to infrastructural needs, and Hong Kong's long-standing focus on such requirements is further illustrated by its proj-ect to build an airport linking with a massive new bridge, a third harbour tunnel and new expressways, railway lines and

ing by governments anxious not to run into fiscal and debt problems. Therefore, they will be hoping to channel domestic savings - the rate of savings is high in most countries into funding new projects. This, in turn, will require fur-ther development and deregulation of local financial and capital markets which are still

Unless these challenges are met, foreign investors both within and outside the region will be looking increasingly at other places in which to develop their production bases: at India, now beginning to open up its economy and seek foreign capital; or at Vietnam, likely to see a huge influx as soon as relations with the US

are normalised.

The task for economic planners is not easy. While keeping sound economic policies and seeking to remain competitive internationally, they must remember at the same time that significant portions of their population remain below the poverty line. Although the balance of economies has swing away from agriculture towards industry, governments ignore at their peril the large rural communities in which poverty rates are highest.

Alexander Nicoli

MR Helmut Schlesinger seems

the very epitome of financial integrity and monetary stabil-

His years of mountain clim

bing in the Bavarian alps and abroad have left him looking

superbly fit for his 67 years. At the Bundesbank, where he has now been in charge for just over two months, he has already presided over a rise in interest rates. At every oppor-

tunity, he makes clear his

determination to squeeze infla-tion out of the economy by dis-

couraging high pay settlements and excessive price rises. After spending 40 years at

the German central bank, Mr

Schlesinger is a dyed-in-the-wool Bundesbank

nan. When he joined the insti-

tution, it was not even called the Bundesbank; until 1957, it

was known as the Bank

Deutscher Länder. Before that, he studied economics at

Munich University and worked

tion, deforestation and the greenhouse effect, or global warming.
Rio de Janeiro will be the

host city next June to the Earth Summit. There, the world's environmentalists and politicians will convene to decide what efforts should be made to tackle these risks - and many more – at the highest level.

In terms of economic policymaking now, it could be argued that the delay in the United Nations Conference on Environment and Develop-ment - the Earth Summit's official title – until next year has been a hinderance to con-crete action. Although the participants are undoubtedly cranking into high gear at the moment - it is thought to be the forum for decisions and the strengthening of international co-operation — what has pre-ceded it has seemed little more than procrastination.

In January, a meeting of Organisation for Economic Co-operation and Development (OECD) environment ministers concluded that the biggest industrialised countries should "pursue an environment strat-egy for the 1990s based on

ENVIRONMENT and the economy are increasingly inseparable. Environment policles work best if the economics are right and the markets accept them; and policy makers are realising that economic policies are more acceptable if they take account of the envi-World economic activity poses four risks to the environ-ment: acid rain, ozone deple-

THE ENVIRONMENT

Economics and 'green' issues

integrating economic and environmental decision-making and improving their environmental performance", with international co-operation in an increasingly interdependent

an increasingly interdependent world a priority.

The annual OECD ministerial meeting in June endorsed these "results" and welcomed the OECD's joint work with the international Energy Agency (IEA) on emission inventories, policy instruments and economic analysis of policy options.
The next venue for top-leval

economic summit of the world's seven biggest industri-alised economies in July. There, leaders debated the environment for only 10 min-utes in the four-day event. The event was hijacked by the arrival of Soviet President Mik-hall Gorbachev. Mr John Major, UK prime minister and chairman of the G7 summit dealt with the issue with a few honeyed phrases and a plea for his counterparts to attend the

Rio summit. Environmentalists hopeful that this year would bring progress on economic instru-ments for the environment

have been largely disappointed. However, last month the European Commission proposed a carbon tax. It said that the Community needed to introduce a package of energy-saving measures including a tax on energy - corresponding to about \$10 on a barrel of oil - if the EC was to meet its target of capping carbon dioxide output at 1990 levels by the

vear 2000. EC energy and finance ministers are considering the idea and the Netherlands, current holder of the EC presidency, is hoping governments will agree by the end of the year to ask Brussels to produce detailed

proposals for negotiation. Elsewhere, some progress on economic instruments is being made. The US has introduced the tradeable permits - or emission reduction credits – into its Clean Air Bill and a tax on chlorofluorocarbons (CFCs), while the countries of northern Europe are considering "green" taxes. Germany has raised some energy taxes parily in order to finance the clean-up of the five states of

East Germany. But as the Earth Summit approaches, the G7 countries will have to progress faster. They are committed to produce an effective framework convention on climate change which sinks" for greenhouse gases. The G7 has also to agree on principles to work towards a framework convention to protect all sorts of forest.

Rachel Johnson

■ PROFILE: Helmut Schlesinger

Rough ride for Bundesbanker

research institute. He joined the Bundesbank's directorate in 1972 after being its chief economist for eight years.

If Mr Karl Otto Pöhl had not decided to step down while only three years into his second eight-year term, Mr Schles-inger would have remained deputy president until the end of his career. As it is, he has taken over at a critical time for the Bundesbank, one of the world's most powerful central banks with an independence

that is legally guaranteed.

already risen above 4 per cent. Mr Schlesinger has stressed the Bundesbank's intention of sticking to tight monetary poli-cles to ensure that Germans do not become too tolerant of creeping inflation and thus induce a wage-price spiral. This is also, he says, in the interests of countries such as the Netherlands, Austria, Switzerland, and Denmark, whose trade is closely tied to Ger-

many's.

As well as the inflationary risks, he and his colleagues at



cerned about Germany's rising deficits and borrowings which have been caused by the high cost of supporting and rebuild-ing the east German economy. Mr Schlesinger has previously advocated more privatisation of state assets to meet some of the public sector's burden. More recently, he has lamented the general lack of understanding in Germany about the need to rein in spending growth, especially at local level. The latest con-

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to build a firmer foundation for new or existing ventures, or get an important head start in growth. IBJ's world-class research and analysis stems from the enormous wealth of information available to IBJ on request through its close relationships with Japanese

corporations, from active participation on many governmental committees, and from IBJ's

well-established global network.

help pay for unity, have already added to inflationary

The latest evidence shows that the robust west German economy is slowing down, while that in the east seems at last to be picking up. By keep-ing monetary policy under strict control, therefore, the Bundesbank is treading a delicate path. With more tax rises on the way, including a one point rise in value added tax in 1993, inflation will receive a further impetus. Union negoti-

aggressive noises. Mr Schlesinger has not therefore, taken over at the easiest of times. He appears determined to make the most of his two years at the top of the Bundesbank to keep Germany on the path of monetary and financial rectitude. It could be a rough ride.

Andrew Fisher



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THE THIRD WORLD

Two vital influences

AFTER the "lost decade" of the 1980s, developing countries are looking ahead to faster growth over the next decade during which per capita incomes could rise by almost 3 per cent

That is the modestly upbeat scenario projected by the World Bank although it warns the going will not be easy, especially since the decade tarted poorly with estimated GDP growth of no more than 2.3 per cent a year in 1990/91.

Whether output growth can accelerate to offset the ground lost in the first two years and still average 5 per cent will depend on the combination of external influences, especially the growth rate of industrialised countries, and efficient implementation of improved domestic policies, particularly in sub-Saharan Africa. Domestic policy aside, Third

World economic growth will be driven by two vital influences - trade and finance. The World Bank's baseline scenario assumes trade growing faster than in the 1980s, although many developing country gov-ernments are understandably sceptical about prospects for the Uruguay Round of Gatt (General Agreement on Tariffs and Trade) talks.

But developing country output cannot grow without substantially higher imports, especially in the debt-stressed economies of Latin America and Africa where protracted import compression has left a legacy of ageing and obsolete capital equipment and in Africa, a fast-deteriorating

Import volumes must grow at 6 per cent a year in the 1990s - up from 2.3 per cent a year - an ambitious, if not overly optimistic, target, given predictions that there will be no terms-of-trade improve-

In this situation, much will depend on the flow of external finance and debt-relief programmes. Most assessments rule out commercial bank lending - other than to a handful of countries, mainly East Asian, along with Chile,

Mexico and Venezuela. Foreign direct investment from \$22bn last year to an average of \$30bn a year during the 1991-95 period. The Bank forecasts net flows of approximately \$105bn annually to the developing world of which \$60bn will be aid.

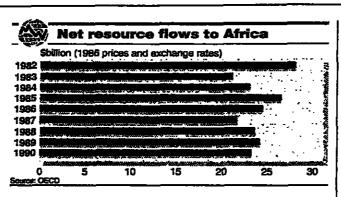
Yet last month's report by Mr Javier Pérez de Cuéliar, the UN Secretary-General, "Economic Crisis in Africa," argues for net aid flows to Africa aione of at least \$40bn a year. incompatibility of these two sets of figures, even without taking east European demand for capital into account, high-lights the need for developing investment, boost domestic savings and encourage the return of flight capital.

Capital flows will support a balance-of-payments deficit for all developing countries in the order of 1.5 per cent of GDP. which casts doubt on the viability of a 5 per cent growth rate because the investment and import demand associated with faster growth implies a significantly larger current payments deficit.

While the worst is past on the debt front - except in sub-Szharan Africa - the debt crisis has still some way to run. Arrears continue to accumulate, but in the three years to 1990, debt forgiveness programmes reduced the debt of low-income countries by some Sobn or 11.6 per cent of total bilateral debt.

Sub-Saharan Africa's debt profile continues to deteriorate. According to the UN, the debt/GDP ratio rose from 74 per cent in 1986 to 113 per cent in 1990, while scheduled debt servicing absorbs almost 30 per cent of African export earnings. In fact, no more than 60 per cent of that debt-service is being paid, with the balance being rescheduled or the accu-

mulation of arrears. Debt forgiveness in the past three years totals some \$2bn from a debt stock of \$148bn. but the French promise to forgive \$2.4bn owed by the 35 poorest African countries, and similar pledges by the US (\$1.4bn) and Italy (\$1bn) should slow the growth of regional



Growth in Developing Countries: Performance and prospects					
Region	1965-89 1980-89 E		Baseline forecast for 1990s		
East Asia	7.2	7.9	6.7		
South Asia	4.2	5.4	4.7		
Latin America Middle-East, North	4.3	1.7	3.8		
Africa and Europe	4.2	2.5	3.6		
Sub-Saharan Africa	3.2	2.0	3.6		
Alf LDCs	4.7	3/7	5.9		

debt very significantly. While 17 of the 19 countries to have benefited from the so-called Toronto Terms for easing Third World debt have been African, the scale of relief has been limited. The 15 countries benefiting from the scheme in 1989 saved a mere in interest payments - less than 2 per cent of their debt-service obligations.

In his recent report, Mr Pérez de Cuéllar asked the west to cancel all bilateral debt (\$56bn for sub-Saharan Africa) and export credits, and suggested the 40 per cent owed to multilateral institutions such as the IMF and World Bank should be substantially reduced with the help of the big donors.

Such proposals lack realism at a time when the US and Japanese financial systems are under stress, when there is a huge demand for capital for east Europe and when many voters in Sweden, one of the world's most generous donor nations, have voted for aid reductions

The bulk of the generally gloomy and unrealistic UN report on Africa's economic crisis - it projects growth of 6 per cent a year against the World Bank's 3.6 per cent - is taken up with what the international community must do to ease the continent's plight. Adjustment, it seems, is more the other fellow's problem than Africa's. Little attention is paid to the urgent need for domestic policy reform by African coun-

tries themselves. It would help too, if there were a greater willingness on the other side of the fence - at the World Bank - to acknowledge the failure of many of its African policies. The recent claim - by Mr Edward Jaycox, who heads its African operations - that structural adjustment is working in Ghana, Togo and Tanzania is not supported by independent researchers, while numerous studies highlight the failure of reform programmes to revive private investment.

domestic as well as foreign. African countries where structural adjustment had some limited success, such as Ghana and Tanzania, are those where the donors are pumping in upwards of \$800m annually with precious little evidence to suggest that these inflows are being translated into self-sus-

taining expansion.

In the next few years, sub-Saharan Africa will be the testing ground both for the international community's debt strategy and for structural

The World Bank desperately needs a success story and the news that Zimbabwe - its latest recruit and one of its last hopes for success – has been forced to turn to the IMF for an enhanced structural adjustment facility to avert a foreign exchange crisis, can only deepen pessimism about prospects for African economic

Tony Hawkins

Peter Norman examines some of the problems of immigration

Difficult economic challenge

THEY looked like ants, crowding every available space on the rusting freighters that brought them to the southern Italien port of Bari.

But the hundreds of Albanians who in August crossed the Adriatic Sea in the hope of a better life in the European Community were more than a local problem for the Italian police. They symbolised one of the most difficult economic and social challenges facing rnments in the industria lised world.

The collapse of communism in eastern Europe and the former Soviet Union, rapid population growth in the Third World and the growth of cheap air travel have combined to push immigration rapidly up the agenda of international

economic policy makers.

This year, for the first time, all 24 industrialised member states of the Organisation for Economic Co-operation and Development are expected to be receiving countries for immigrants, most of whom will come from outside the OECD.

Nations such as Italy, Spain and Portugal, which have traditionally sent people to other parts of the globe, are facing a growing inflow of mainly illegal, work-hungry immigrants from North Africa and countries further afield such as Senegal and Sri Lanka.

The UN commission for refugees has estimated that there is a latent migratory potential of 25m people in the Soviet Union. Some estimates suggest emigration from the Soviet Union and eastern Europe could average 2m people a year for much of the 1990s, with perhaps 500,000 people a year heading for Germany.

Countries which have traditionally welcomed immigrants, such as the US and Australia. are acting to prevent big inflows of unskilled people. Australia recently revised

the aims of its immigration policy to place greater emphasis on increasing its intake of skilled immigrants and businessmen. The CS has for years fought a losing battle to prevent illegal immigrants crossing its border with Mexico. The US Immigration Act of November 1990, while providing for an increase of one third in the annual inflow of permanent immigrants, will result in the issue of a larger number of visas for skilled workers and businessmen wanting to invest

and create jobs in the US. The prosperity of nations such as the US, Canada and

ASYLUM SEEKER INFLOWS 1987 Austria 24.4% 5.898 6,724 11,406 22,285 France 61.372 18.4% 28,809 27.568 73,832 57,379 5,644 14,450 2,015 13,460 13.898 38.0% 30,000 4,000 18,100 9,703 10,913 Source: OFCD

immigration can bring signifi-cant economic benefits for the host country. West Germany's post-war economic miracle or Wirtschaftswander - and the more recent German economic boom since 1987 - have been rooted in the successful absorption of immigrants from the

But the numbers seeking entry into the industrialised world are such that policymakers are talking increasingly of action to stem the

At the EC's Luxembourg summit in June, Mr John Major, Britain's prime minis-ter, warned colleagues that failure to control illegal immigrants would play into the hands of the extreme political right. Chancellor Helmut Kohl of Germany predicted "a catastrophe" if the EC did not produce a common immigration

Problems associated with migration were discussed for the first time at the annual ministerial meeting of the OECD in June. The question crept onto the agenda of the Group of Seven economic summit in London in July.

During the first half of this rear, three big international conferences were held in Vienza, Rome and Prague in which officials from the industrialised countries and the states experiencing an exodus of their populations discussed the problems of east-west and south-north migration.

Already there appears to be a consensus among the industrialised countries that they cannot absorb vast numbers of immigrants.

In the short term, immigra tion can impose economic strains on a host country. A large influx of immigrants can boost unemployment, putting a strain or public budgets. Immigration also tends to stimulate demand rather than supply with adverse effects on inflation and the trade balance.

In the longer term, however, the economic effects of immigrants tend to be highly motivated individuals with more get up and go than the norm. the ageing developed nations of northern Europe. where lagging birth rates are causing working populations to fall, immigrants offer the best hope for keeping up the payment of old age pensions

and social security benefits. But such considerations fre-quently get lost in the political heat generated by the immigra-tion issue. Xenophobia gives Mr Jean-Marie Le Pen, leader France's extreme right National Front, the steady sup-port of about 15 per cent of the electorate. Last month, Mr Valery Giscard d'Estaing, the

former French president, called for tougher nationality rules and warned of an immigrant In Germany, attacks on immigrants and asylum seekers have become a serious

With these pressures in the background, politicians, particularly in Europe, are moving to curb the growing flows of asylum seekers, most of whom are seen as abusing the liberal traditions of their host countries for economic gain.

The Dutch, who took over the EC presidency on July 1, have declared that the harmonisation of asylum regulations in the EC is one of their priori-ties. But the surge in asylumseekers in Europe from 14,000 in 1973 to 71,000 in 1983 and 500,000 by 1990 merely felects the pressure of immigration in the face of increased controls

on normal inflows. Some countries such as Italy have bowed to the inevitable and legalised many of the illegal immigrants inside their borders. This has had the effect of bringing vulnerable groups under the protection of the law and social security regimes.

On the other side of the Atlantic, plans to include Mexico in the US-Canada free trade agreement could be the starting point for a longer term solution to the main immigration problem of the US. The planned North American free trade area should encourage investment in Mexico by USand Canadian-owned companies and so create jobs for pecple who otherwise might be tempted to seek their fortunes

forther north. But in general the industrial countries have so far been reluctant to draw such conclusions from the immigration flow. There are signs that dislogue and co-operation is grow-ing between the receiving and sending countries. But there is little chance of the immigration problem being contained, let alone solved, until the industrialised countries decide to encourage economic development in, and trade with, those regions which so many young and not-so-young hopefuls quit each year.

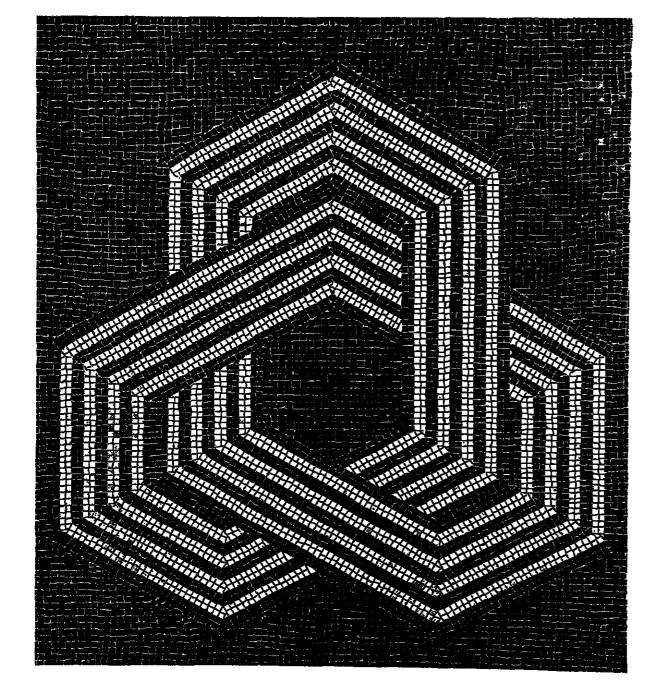
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Monday October 14 1991

Now the government is moving tentatively to open up part of the banking sector so

that international sources of

business can be more freely tapped here, too. But this is

not without resistance from

one or two of the existing

banks, which have for long

enjoyed a highly protected

Bermuda's unique geograph-ical position carries pluses and

minuses. On the positive side,

the ability of businessmen to

catch an early flight to New

York, and return the same night if they want to, has been

very important to the insur-

ance sector. But the US has been less hospitable in grant-

ing access to its banking or mutual fund markets. The offshore trust business

appears to have been focused

much more upon Europe and south-east Asia. But Europe's

own offshore centres have been refining their images in the past few years and it is notable

that Bank of Bermuda has just

announced that it plans to set up an operation in Dublin's

International Financial Ser-

geographical isolation can have appeal. "Some people would like to establish trusts here because it is that much

further away from the Euro-

pean Community," suggests a Bermudian accountant. A lot

of Hong Kong companies and

wealthy individuals also appear to like Bermuda's dis-

tance from the major world

On the other hand, there are

many complaints about the

inadequacy of the air links with Europe, with only a

highly expensive British Air-

ways service to Gatwick Airport, London, which is to be

reduced to just two flights a

week this winter. Tourism as

well as business is threatened

by the inadequacy of this con-

Even the reliability of the

daily New York flight during what is likely to be an unusually quiet forthcoming

winter season is in question.

These worries matter, because

the easy availability of flights

is important if the tight-packed Bermudian population is to

feel it has room to breathe. Although Bermuda is a Brit-

ection.

Still, Bermuda is safe and its

vices Centre.



Clean, prosperous and safe .- as well as expensive - the island state has an economy based on

tourism and international business. This winter unemployment may emerge, but Bermuda seems likely to escape serious damage from economic storms, says Barry Riley

Storms in the Several the intervicinity

IN BERMUDA you can buy a Big Mac, regular fries and a strawberry milk shake at McDonald's, but only on a Wednesday. It is that sort of

There is no income tax, but this picturesque little group of islands, hundreds of miles from anywhere in the middle of the Atlantic Ocean, is not a free-and-easy offshore paradise. Foreign exchange controls, a one-car-per-household limitation and some of the world's highest house prices (a simple condominium costs \$300,000) are among the burdens borne by Bermudians.

But it is clean, safe and very prosperous. It has turned its isolated position to its advantage. The latest census, taken in August, is likely to show that some 60,000 people live in Bermuda, including many thousands of immigrants attracted by its bustling

economy. They enjoy one of the highest living standards in the world. Over the past 10 years average incomes in Bermuda have climbed a long way above those in the US, the country to which the island is closest both geographically and culturally.
Just now, however, the unaccustomed shadow of recession hangs over Bermuda. Some say it is the worst economic setback since the war: gross domestic product could fall by anything between 1% and 3 per cent this year. Certainly there was nothing like it in the 1980s and there are doubts about whether this surprisingly rigid and unionised economy can adjust to such straitened cir-

"The big problem at present is that incomes are not flexible downwards," says Mr Brian Archer, a British professor who has produced regular reports as a consultant to the Bermuda government. But flexibility is essential for

a little country which is wide open to the shock waves of a troubled world economy. Bermuda earns its living out of just two industries: tourism and international business. The first of these has been

badly hit by a combination of factors including fears arising from the Gulf War, and the recession in the US (where some 90 per cent of visitors come from). Fortunately, the



offshore business activities remain strong, although they do not provide employment for such a wide range of people as

tourism does. For tourists Bermuda is different: it has beauty and charm, and it is within easy reach of much of the eastern seaboard of the US, and of Canada. There are good reasons for thinking that the number of American visitors will recover next season as fears of travelling fade. Yet the continuing US recession is a worry, and Bermudians are aware that their country has become very

The complaints of visitors sampled in the departure lounge of the airport about prices are regularly reported in the Bermudian press. "We charge five-star prices, but there isn't a single five-star hotel in Bermuda," points out

one local observer. Bermuda declines to match the price-cutting tactics of some of the Caribbean islands which are now competing hard for American tourist business. It is aiming for the top of the market. Other destinations may be cheaper, but Bermuda has spotless beaches and spectacular golf courses, while there are no beggars, pedlars, shanty towns or red light dis-

Perhaps, on the other hand, Bermuda risks being dull. Local church influence has been strong enough to suppress plans for a casino, or even for a proposed money-raising state lottery. Rigid

restrictions on road use mean that tourists are not permitted to hire cars and must potter around on scooters and mopeds, although maybe in a way that adds to the island's

charm. In any case, the universal speed limit is just 35 kph (22 mph). There are rigid controls on development and on amenities. The only McDonald's allowed in Bermuda is in the US Navy Air Base in the north of the island, and that is because it is on American sovereign terri-tory. Bermudians have access only on Wednesdays.

While tourism has recovery potential, it has little scope for long-term growth. There simply is not the space. Consequently, the government is hoping to achieve continued steady expansion of the inter-national business sector. At the moment it is rather smaller than tourism in its economic contribution, but it is intended that in due course it should reach parity.

Much emphasis is placed on

the high-quality image which Bermuda possesses as an offshore centre. It is recognised as being an expensive place to operate from, but on the other hand it has stayed free of drug scandals, banking crashes, political revolutions and the other common hazards of offshore jurisdictions.

The offshore insurance industry has been a remarkable success, moving well beyond the conventional tax haven criteria to develop a genuine critical mass of experIN THIS SURVEY

Economy: dial-twiddlers steer towards a squeeze KEY FACTS Page 2 Overseas companies: welcome mat for foreigners Business facilities

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Reinsurance: big deals in Page 4 a busy year..... Offshore trusts: opening ior international banks Mutuai funds: Page 5 Tourism: chill from the US

ish dependent territory there are close links with the US. Large numbers of Bermudians get their advanced education there, or visit for medical treatment. Many services are not available within the territory's 20% square miles. "You have to go to the US to be cremated," comments a leading resident

Most days the sun shines on vegetation and the pastelwashed houses with the characteristic stepped white roofs, used to collect rainwater which must be stored beneath each property in the absence of a mains supply. Occasional rainstorms may not please the tourists but are regarded favourably by the locals -

they are "good for de tank". Economically and politically however, these are difficult times. Bermuda has the ingredients for trouble, with tension between the black majority and the white minority that calls most of the economic, if not political, shots. There is a constant campaign against widespread "substance abuse". If unemployment begins to appear this winter, as some security framework to cope

But last month the threatening Hurricane Claudette safely passed by. Very likely, Bermuda will escape serious damage from the economic storms, too.

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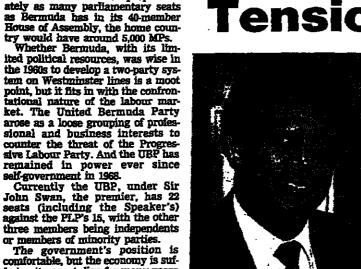
d Don Giovanni

BERMUDA PACKS a lot of politics into a small area. Indeed, Bermu-dians are fond of telling British visi-tors that if the UK had proportion-

BERMUDA 2

Barry Riley reports on the political and labour relations scene

Tensions beneath the facade



Sir John Swan: needs ic recovery next year

Industrial Union, is a powerful fig-

Last month, for example, he harangued government officials for several days at an arbitration hear-ing involving the pay of more than 1,000 government blue-collar workers. He accused the Finance Ministry of producing misleading statis-

Reneatedly, Bermuda has had to bring in independent American arbitrators to sort out its pay dis-putes. In the blue-collar worker case the two sides were estimated to have invested a combined total of 3,000 man-days in negotiations which nevertheless finally remained

deadlocked. The government is nervous of taking a tough line on labour disputes because there are memories of serious social unrest in the past - most recently in 1977 - and the 60:40 black to white racial mix inevitably creates social tensions.

In fact, Bermuda is a peaceful place, but because it is so depen-dent on tourism and offshore finance any hint of instability could be very damaging. A go-slow at the docks earlier this year, which caused considerable inconvenience,

pointed up the problem. In the recent past, the economy has performed well enough for employers, including the government, to buy their way out of trou-ble. Now that option has disappeared. The government's response has been to set up a joint select committee of the House of Assem-bly to examine labour market legis-

But the committee will not report until next year. And according to Mrs Anne Cartwright-DeCouto, deputy premier: "While one can finetune labour legislation it is not legislation itself that is the only key to good labour relations."

For the Progressive Labour Party Mr Walter Roberts, the deputy leader, insists that the workers can-not be blamed for asking for a modest pay increase. He points out that a lot of Bermudian workers rely on having two jobs, and in many cases one of those has been lost - a prob-

Many workers relying on two jobs find that one of those has been lost

lem that will grow worse during the coming winter with its unusually high level of hotel industry lay-offs. He criticises the "vested big busi-ness interests in the Cabinet" and the tight money policy of the banks. Meanwhile, many younger Bermudians facing average monthly mort-

The problems of balancing the island's two industries: tourism and international business

Dial-twiddlers steer through a squeeze

gage payments of \$2,000 could get into trouble if the second job which has enabled them to cope with this burden is lost through the reces-

The PLP warms that the recession could make immigration - which is very heavily oriented towards whites - an important issue. There are more foreign-born than native-born whites in Bermuda.

Another controversial issue, independence, seems to have become less pressing, however. Mr Roberts says that first the PLP would want to reorganise the electoral system before going back to the people on the independence question. Sir Desmond Langley, the Gover-nor, makes it clear that the UK gov-

ernment would grant independence to Bermuda if it were convinced that it was favoured by a majority of Bermudians. "Independence one day is inevitabie," he says. But he adds: "They

are a conservative people, and they have taken the view that they would sooner preserve the status quo for the time being." Politicians point out that indepen-

dence would bring substantial extra obligations in areas such as defence



The Governor: "Independence one day is inevitable

and diplomacy, although on the other hand it might be possible to escape from the straitjacket of the Bermuda 2 aviation agreement which leaves airline access to the island mostly in the hands of the US and the UK.

Despite the continuing political

link with the UK, the major eco nomic and cultural connections these days are with the US. Relamese days are with the U.S. Rela-tions remain very good, and there seem to be no political problems over the US naval air station, where the lease still has some 49 years to run. "I doubt that there is anywhere in the world that the Americans are welcomed as much as in Bermuda, says the Governor.

However, there are some ques-tion-marks over the Americans continuing need for such a base, at a time when one of its main functions, tracking the activities of Soviet nuclear submarines of the US coast, is becoming redundant There is talk of a new Nato role for the base, but it will remain in some

form.

"For the foreseeable future we don't see a phasing out of the US presence here," says Mrs Cartwright-DeCouto.

Bermudian politics inevitably have something of a small town fia-your, with rows over problems such as airport terminal cost over-runs and lobster fishing controls. Drug abuse is a growing difficulty, though Bermuda is scarcely unique

A common complaint is that Bermuda is overgoverned, with too many ministers, too many restrictions and too many taxes (Bermada may not have any income tax, but it is definitely no tax haven). But the PLP does not seem likely to offer any less interference, and quite likely the reverse.

"THEY ARE always seeking a new balance here, they are forever trying to recalibrate the dials," says one informed expa-triate observer of the Bermu-

fering its worst dive for many years

since the war, some argue - and

the next election would normally be

called in the early part of 1993. It is therefore important for the fortunes

of the UBP that there should be a

strong economic recovery next year.

The economic squeeze has led to a crisis in the labour market. Ber-

muda is highly unionised, with over 8,000 union members, and the con-

troversial Mr Ottiwell Simmons,

president of the dominant Bermuda

dian economic scene.
Indeed, there has recently been an extreme case of this in the dispute over the number of cruise ship passengers. These reached over 150,000 in 1987 and 1988, causing unpopular levels of congestion, and ship arrivals were scaled back so as to be compatible with a target of 120,000 visitors for the 1990

in the event only about 113,000 arrived, and in 1991 there has been a serious slump in the number of staying tourists. So the dial-twiddlers in the Bermuda government are attempting to boost cruise arrivals again, though such adjustments cannot be

achieved at all quickly.

This kind of microeconomic interventionism may be unfashionable in bigger economies, but it has to be said that over the years Bermuda has been remarkably successful. It has carefully nurtured the growth of its two industries -tourism, which accounts for about 55 per cent of economic

rapid growth in offshore busi-ness rather than because of activity, and international business, which chips in about 40 per cent. The contribution of actual contraction in tourism, the US Naval Air Station was although this year's tourist slump could balance up the sectors too soon and in the estimated at 4 per cent in 1987. Government policy is to aim at a rough equality of the two wrong way. Meanwhile, intertors, ideally through more national business activity

MONEY SUPPLY (M3)						
	Amounts outstanding at end-period (\$000)	Year-on-year % change				
1985	754,473	11.4				
1986	890,857	18.1				
1987	1,050,530	17.9				
1968	1,199,535	14.2				
989	1,249,147	4.1				
990*	1,315,832	3.5				
989 Q1	1,193,619	7.7				
989 Q2	1,244,140	8.2				
989 Q3	1,270,805	7.8				
989 Q4	1,249,147	4.1				
1990 Q1	1,258,767	5.5				
990 Q2	1,316,737	5.8				
1990 Q3	1,315,832	3.5				
End-Sectember 1990	Sou	rca: Berrouda Monetary A				

seems to be holding up, and the government is aiming to boost the offshore trust side

over the next year or two. The 1980s proved to be a period of impressive economic growth, but the good times have abruptly come to a hait. Gross domestic product fell by about 1 per cent in the last fiscal year to March, and it is feared that a dismal tourist season will lead to a further decline of between 1.5 and 3 per cent for 1991-92.

Politicians and businessmen talk optimistically about a pick-up next spring, and indeed the impact of the Gulf War on tourism this year may have been quite exceptional. However, there are enduring problems. The very economic suc-cess of Bermuda has exposed it to greater competition.

Average earnings in Bermuda rose during the 1980s from rough parity with those may not be possible to address simply by pushing the tourist industry further upmarket.

In the short term, this is producing a crunch as the unstoppable momentum of wage demands from a highly unionised workforce comes up against the unarguable reality of falling national income. Stalled labour negotiations are being settled by a series of arbitrations at about 6 or 7 per cent, and although these pay settlements show a downward trend, they are still above inflation which dipped to 42 per

Because the personal sector is taking a rising snare of national income, there is a

The government ran a \$35m current surplus in 1990-91, covering most of its \$52m capital spending, but the projections of the overall deficit are being shifted much higher. Given that the government starts from a position of zero debt (though there is some \$60m of associated public sector bor-rowing) there will be no difficulty in raising the finance, but the wisdom of borrowing in US dollars to finance domes-

possibly 6 to 8 per cent this

in the US to a level almost 50 per cent higher by 1990. For a country which is engaged in selling labour-intensive ser vices largely to Americans, and which has a currency pegged to the US dollar, this is an uncomfortable trend which it

cent in August.

squeeze on investment and the balance of payments has slipped into deficit. Meanwhile, pay costs are putting pressure on the government's own ambitious plans to spend on a new prison, a waste disposal facility and other projects.

The self-imposed ceiling on government borrowing of 10 per cent of GDP – about \$185m

 could be reached within a few years, officials accept. Tourism's drop in income of

KEY FACTS . 59.500 (1990 estimate) Population The Queen represented by Sir Desmond. Langley (governor) Bermuda dollar, at par with US dollar. Head of State

ECONOMY	1989	1990
Total GDP (\$m)	1,484*	n.a.
Real GDP growth (%)	1,5	n.a.
GDP per capita (\$)	25,590*	n.a.
Components of GDP (%)		
Private Consumption	68.7*	
Total Investment	19.5*	
Government Consumption.	11.7*	n.a.
Exports	60.0°	
Imports	-59.8*	
Consumer prices (% change pa)	5.5	5.9
Employment by sector (%)	-	
Agriculture, fishing.	1.5	1.6
Manufacturing, power, water	4.4	
Construction	8.0	6.8
Wholesale & retall trade	15.3	15.6
Restaurants & hotels	17.2	17.4
Transport & communications	6.8	7.0
Finance, insurance & real estate	13.9	14.0
Other (mostly services)	32.9	33.0
Tourist arrivals (000s)	547	545
Int. Companies registered	6.776	7.002
Current Account Balance (\$m)	96	n.a.
Exports (\$m)	50.0	n.a.
Imports (Sm)	527.2	526.4
Trade Balance (\$m)	-477.2	л.а.
Main Trading Ptnrs ('89, % by value)	Exports	Imports
Switzerland	85.1	-
US	1.6	60.9
UK		10.2

Source: Economist Intelligence Unit

year, against a budgeted unchanged level, is the main factor leading to the recession but a tight monetary policy is

also causing problems for the domestic economy. There were monetary excesses in Bermuda in the late 1980s, as in many other countries, and unduly high lending both in Bermuda dol-lars and foreign currencies led to a surge in house prices and

to excessive consumer demand. The Bermuda Monetary Authority has leant on the banks to slow the pace of lending, and indeed the growth rate of broad money fell to about 3.5 per cent last year after hitting about 18 per cent in 1986 and 1987. As for foreign currency lending, this is now permitted only when it can be serviced

ut of overseas income. According to Mr Jack Outer-

bridge, head of the L. P. Gutteridge property agency, residen-tial property values have dropped by 12 to 15 per cent so far in 1991. Some local property developers are in trouble, and signs of trouble are beginning to appear in the mortgage business as delinquency rates start to increase. So far, however, the mortgage crisis is being handled through a renegotiation of terms rather than a

wave of repossessions. Some observers see the potential for a sharp financial squeeze generally in the coming winter, as the normal sea-sonal slowdown problems are exacerbated by the recession and the slump in the construc-

tion industry.

Job totals were already shrinking last year (by 2 per cent) and there have recently been reports that some of the lower-paid expetriate workers, notably the Portuguese, have begun to leave. Hotel lay-offs this winter will certainly be much more extensive than nor-

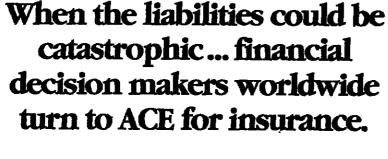
There are no unemployment benefits in Bermuda, and the social consenuences of a serious shake-out in the labour market could be serious. True,

A crunch as a highly unionised workforce comes up against falling national incom

there is a big cushion of expe triates, who hold nearly a quarter of the jobs. But it is far from clear that Bermudians could, or would, take over jobs from the wide variety of variously skilled and qualified for

For a country which has repeatedly been able to afford to buy off trouble by means of expensive pay settlements in the past the current situation poses some awkward struc-tural questions. All the same Bermudians boast one of the highest income levels in the world, with a GNP of around \$25,000 per capita, so surely they ought to be able to tighten their belts just once in

Barry Riley



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BUSINESS FACILITIES

A popular spot for conferences

AS AN offshore financial centre, Bermuda's business facilities and telecommunications links with the rest of the world are extensive. Ever since the 1988 US-Bermuda tax treaty, which allowed US businesses tax deductibility on meetings held on the island, Bermuda has been a popular spot for conferences and annual company get-togethers. Among the blue-chip corporations that have held meetlngs in Bermuda recently are IBM and Jaguar - which launched a range of cars while on the island. The Tourism Ministry hopes the next big

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event will be the annual meet ing of the main association of US life insurance companies. Getting to Bermuda from the US is easy, from the UK less so. Seven big US airlines ser-vice the island: American, Con-tinental, Delta, Northwest, Pan Am, United and US Air. All the carriers fly daily, and some, such as Pan Am's late Friday night and early Monday morning trips, allow for the possibility of regular commuting. Flights from the US eastern seaboard take less than two hours, and with the time difference, only one hour is actually lost in the air.

The only other airline that flies to Bermuda is British Airways, but it has decided to cut its flights from four to two a week for the coming winter. Moreover, flying from London because of the high demand and limited supply of seats.

BA's decision to halve the number of Bermuda flights has angered many Bermudians. Though another European airline may open up a route to the island, there are no firm plans at the moment. That means business travellers will either have to arrange their plans to fit around BA's limited schedule, or fly to the island on a US carrier via a US city. Despite the extra time and inconvenience, it can be cheaper and is an option increasingly used by

Direct flying time from the UK to Bermuda is about seven

and a half hours. Once on the island, deciding where to stay is not too much of a problem, because most of the higger hotels used by busi-ness visitors are sited within a few miles of Hamilton (the island itself is only 22 miles long and two miles wide). However, taxis are expensive and can be slow, with a speed limit of 20mph. One of the easiest ways to travel is by the island's network of ferries, which travel from various loca-

tions to Hamilton and back. Of the island's main hotels the biggest and best-known is the Southampton Princess, which overlooks the island's south shore. It has a range of conference rooms, the largest of which can accommodate up to 1,500 people at a time. The hotel itself has 600 rooms, and in the way of leisure facilities it has an 18-hole golf course, 11 tennis courts, a private beach club, indoor and outdoor pools and a health club.

A short ferry trip away, its sister hotel, the 450-room Princess in Hamilton, can also accommodate large business

groups, and its biggest area can take up to 1,000 people. The leisure amenities of the Southampton hotel are available to all guests, but the biggest selling-point for the busi-ness visitor is that the Hamilton Princess is only a

few minutes' walk from the centre of the island's capital. The Elbow Beach on the south shore is another big hotel, and after a major overhaul and extensive rebuilding planned for this winter, it will have a 20,000 sq ft convention centre. Other big hotels which can take business groups include the Sonesta Beach, the Marriott at Castle Harbour and the Belmont Hotel. A new large luxury hotel, which starts building later this year for the US group Ritz-Carlton, will have capacity for up to 1,200 convention guests, is due

to open in the spring of 1994. For individual business visitors or smaller meetings, there are plenty of smaller, more intimate hotels. Among the hest are the Newstead (a short ferry ride across the harbour to Hamilton), the Glencoe Harbour Club, the Fourways Inn, the Palm Reef Hotel, and a bit farther away but in splendid seclusion, the Lantana and the

For the business executive planning a longer stay in Ber-muda, plenty of support is available from a large commu-nity of professional service providers. There are three main banks on the Island, a host of law firms, 300 chartered accountants including representatives from the big six accountancy firms, scores of auditors and many computer

technology consultants. All the important companies are represented by the Bermuda International Business

Communications links between Bermuda and the rest of the world are excellent, thanks to Cable & Wireless, the UK group with the exclusive responsibility for connecting the island to international telecoms networks. Services provided to business (and residen-tial) users include reliable international telephone lines. telex, International Data Access Service, which allows subscribers in Bermuda to access computer data bases overseas, electronic mail, international leased circuits (these provide private, dedicated lines of communication for customers with large volumes of voice and data traffic), live telecasting, and a new videoconferencing facility. For the nostalgic

C&W offers a telegram service.

The biggest developments in communications in the past two years have been the arrival of PTAT (Private Transatlantic Telephone), a fibre optic submarine cable that links Bermuda with the UK, the US and Ireland, and CARAC, another fibre optic cable on the seabed that runs to Tortola and the British Virgin Islands to the south of Bermuda. The cables provide much more capacity, a clearer line (no echoes or time delays) for callers to and from Ber-muda, and reliability.

Patrick Harverson

February 1992

international companies to Bermuda's economy is as important to the island's welfare as the income derived from its main industry, Bermuda cannot afford to let

either slip into permanent decline, so while tourism revenue has shrunk in the past year because of the US reces sion, the island's government has focused its energy on ensuring Bermuda remains an attractive location for international companies and on boosting the contributions made by the business sector.

THE contribution made by

One important step taken by the government to that end was the abolition last year of stamp duties, which had previously been paid by all exempted companies, ie foreign concerns incorporated on the island and not subject to the 60 per cent Bermuda-ownership requirement, but which can

Stamp duties may have kept some larger businesses away

conduct business only overseas, not within Bermuda.
The government chose abolition after it found that stamp duties on capital – levied both at the time of incorporation and on occasions when capital was increased were not only unpopular, but may have been keeping some larger businesses away. As Mr David Saul, minister of finance, explained

parliament last year: "Although some companies are prepared to pay substantial sums to incorporate in Bermuda, it is clear that many are not. For example, the stamp duty cost of incorporating a company with \$100m of capital is \$250,000. There are few shareholders who will accept a cost of that magni-

> Other types of stamp duty were also proving a nuisance to foreign companies, and the government felt that the best answer was to abolish stamp duties outright, However, as is the way with all governments, what Bermuda gave with one hand, it took away with

Also apnounced in the bud-

get was a rise in the hospital levy (a tax that pays for the island's hospital), and for the first time, the levying of an employment tax on internacompanies. The tax is currently 1 per cent of payrolls, but will rise by a percentage point each year until it reaches its ceiling of 5 per cent. The government also changed the structure of its company fee schedule to make more progressive, so that larger companies pay larger fees. Under the new system, companies with capital of in his budget statement to \$120,000 to \$1.2m pay a flat

annual fee of \$4,800, companies capitalised at \$1.2m to \$12m pay \$6,400, and those with capital of more than \$12m pay \$8,000. For the 96 per cent of companies that are registered in Bermuda but do not have physical presence on the island, company fees are the only payment required by the

Although the budget changes were intended to ease the burden of costs on international companies and make sure they did not receive unfair treatment compared to domestic firms, the government made a concession for insurance companies, which stood to lose out most under the reforms because of their size and the nature of their business. Special relief was granted to insurance firms when the annual insurance business fee was halved, from \$2,000 to \$1,000.

Mr Saul acknowledged that the budget changes did not meet with universal approval among members of the busi-ness community, and that the introduction of an employment tax for foreign companies was strongly resisted. Yet, it is unlikely that the government would have introduced the changes if it thought they would lead to an exodus, however small, of overseas firms

Companies on register International companies

Patrick Harverson on overseas companies in the economy

Welcome mat for foreigners

1000

from the island.

The government expects the tax reforms to bring in an extra \$2.4m in the current tax year. According to a study of the Bermuda economy which it commissioned last year, international companies paid the government \$19m in taxes, duties, fees, levies and licences in 1989. The data showed that the 6,776 international compa-nies registered on the island spent \$314m in Bermuda, of which more than half was spent by insurance companies In September 1991 there were some 7,400 international com-panies registered on the island. In 1989, the 270 international firms that had a physical pres-

ence in Bermuda employad 1.271 local residents, paying them \$52m in salaries (this averages out at over \$40,000 an employee, which helps explain why Bermuda has one of the highest rates of income per head in the world). Total business revenue, including secondary effects of spending

by overseas firms, was \$939m generating income of \$421m. Since the total gross domestic product of Bermuda in 1989 was \$1.5bn, the importance of international companies and the business they bring to the island cannot be overstated.

Foreign companies locate in Bermuda for reasons that are relatively straightforward and have changed little over the years. In no particular order: Bermuda is attractive because there are no taxes on profits or income on the island. The regulatory system is sufficient to maintain a clean financial reputation, but flexible and unbureaucratic enough to leave companies free to concentrate on their business. Political stability is an important factor, as is the quality of the infrastructure provided by the island's banks,

accountants, lawyers and investment managers.

Telecommunication links are

excellent, and the US is less

and the UK about seven hours away. Bermuda is one hour ahead of the US, and four to five hours behind the UK and the European continent, time differences which suit many

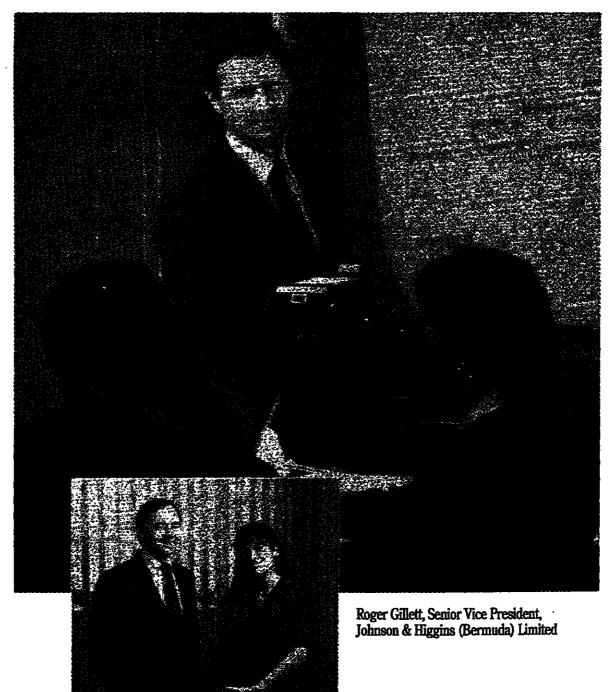
companies which do business on both sides of the Atlantic. The most common complaint about Bermuda is that it is a costly country to work and live in. High salaries and exemptions from most taxes, however, make it worthwhile for foreigners to put up with

the expense of living on the island. Corporate and persona investment holding companies make up the largest contingent of overseas firms, but few have offices on Bermuda or employ anyone locally. The industry with the biggest presence on the island is insurance. About 1,300 captives, reinsurers, and insurers registered in Bermuda wrote \$12bn worth of insurance

The industry with the biggest presence on the island is insurance

business in 1989, and owned \$44.5bn in assets. After insurance, the next biggest contingent is the commercial trading companies followed by shipping, natura resources, mutual funds and public finance firms. The fast growing sector of the past three years has been natural resources, and among the big names that run offices in Hamilton are Shell, Chevron and Alcan.

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FINANCIAL TIMES

The American Continent: Surveys

October 25 1990 Cayman islands Nova Scotia November 5 February 18, 1991 April 5 Latin America September 27 Venezuela -- an oil economy Locating in North America October October Chile November Barbados December Colombia December

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DESPITE competition from the likes of Vermont, the Cayman identes, Dublin and the Isle of Man, Bermuda is more than holding its own as the world's most popular domicile for captive insurance companies. In the first six months of this

year, 32 captives were set up in Bermuda, and if that rate of growth is maintained, 1991 will be the best year for the insurance industry on the island since 1987, when 82 captives

The headline figure of new captive formations, however, does not tell the whole story. The number of net formations is just as important, and so far this year 21 Bermuda captives have been shut - primarily because they had outlived their natural life and insurance costs in the commercial market were more competitive, rather than because they had proved a serious drain on their parent company's resources.

The net gain of 11 captives for Bermuda takes the total number registered on the island to 1,323, which compares with 1,312 in 1990 and 1,314 in 1989. If the pattern of the first six months is maintained for the rest of this year a three-year streak of net declines in the total number of captives on Bermuda - home to half of the world's 2,600-odd captives -

This is significant because for the past few years captive insurance business on the established domiciles - Bermuda, the Cayman Islands, Barbados and the Bahamas – has been standing still, while the younger domiciles in Europe and the US have been forging ahead. Leading the battle against Bermuda and its Caribbean neighbours has been Luxembourg (a net increase of 53 new captives last year). Ver-mont (34), the Isle of Man (28), Dublin (23), and Guernsey (15). Vermont, well-established as

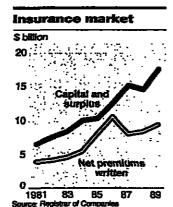
the main US onshore domicile and offering a sympathetic reg-ulatory climate and an affordable premium tax structure, has proved a tough competitor for Bermuda, which has traditionally been the domicile of choice for US corporations seeking to set up a captive. As for the European locations, especially fast growing Dublin and Luxembourg, they offer favourable tax regimes that are attractive to European and Japanese companies seeking to take advantage of the business opportunities created by the single European market.

Bermuda, however, is fighting back, aided by a perception that the soft US insurance market may be on the verge of turning. (Traditionally, companies set up captives when insurance rates in the commer cial market are prohibitively high, while captives are a less popular form of risk management when insurance rates are low, or soft.)

Although evidence that premiums are beginning the long climb upward is sparse, US Patrick Harverson on a good year for the insurance industry

Attracting the captives

companies which have recently established captives in Ber-muda may be hoping to have programmes in place ready for the return of higher rates and a hostile insurance market.
Companies that have recently formed captives, or



which are thinking of forming captives, however, may have been more influenced by three recent decisions in US courts which went against the views of the Internal Revenue Service (IRS) on tax deductibility

The Sears, Harper and Amerco decisions were handed down on January 24 this year when the US Tax Court rejected the IRS's theory that captives are part of an "eco-nomic family". The IRS had argued that captive parents cannot deduct as expenses premiums paid to its captive, because the parent still retains the financial consequences of its own risks.

This was the first time the Tax Court had allowed for premium deductibility and it was a victory for captives in their long-running battle against the IRS to add to the 1989 judgment by a US appeal court that allowed hospital chain Humana to deduct premiums paid by its subsidiaries to the parent's cautive.

The IRS has yet to appeal either Humana or the three 1991 decisions, which suggests it may have conceded defeat on the deductibility issue. Captive managers in Bermuda, however, are being cautious about the court judgments and what the longer-term response will be from the IRS, which has always taken a hostile stance on the issue of how captive insurance business is taxed.

Mr Roger Gillett, senior vice president at Johnson & Higgins (Bermuda), the island's biggest captive management company, would like to see more cases decided in captive owners' favour and some precedents established before claiming victory over the tax authorities. He fears that the IRS, thwarted in the courts, may try to legis-

late against the decisions.

But Mr Andrew Carr of another Bermuda captive manager, Marsh & McLennan, expected the court judgments to create a bigger stir. "I'm surbeen formed to take advantage of the Humana decision," he

While these decisions have brightened the outlook for Bermuda's captive community, the attack by US legislators on fronting arrangements contin-ues to cast a cloud.

Such arrangements (when a US company that owns a captive buys insurance from a licensed commercial US insurer, which then reinsures the risk offshore with that company's captive) are widely used by Bermuda's captives. The National Association of

Insurance Commissioners

(NAIC) in the US, however, is concerned that fronting could contribute to insurance insolvencies, and wants to prevent licensed US insurers from ceding risk to unlicensed insurers via fronting programmes. It originally proposed a law to ban fronting outright, but under pressure from US risk managers, insurers and brokers, it watered down its proposed restrictions, though it

Captive managers are worried that if the hardliners get their way, the restrictions could kill the use of fronting altogether

still plans to impose tougher reporting requirements on cap-tives used in fronting arrange-

Although Bermuda's captive managers are not opposed in principle to stricter reporting standards, they are worried that if the hardliners on the NAIC have their way, the restrictions will be so demanding as to kill the use of fronting altogether.

One of Bermuda's most active users of fronting arrangements is The Insurance Profit Center (IPC), a captive management company which rents captives out to corporations that would like to self-insure but do not want to commit capital and management

energy to their own captive.

IPC owns Legion Insurance,
a Pittsburgh-based insurer which provides the source of fronting arrangements, and Mr Robert Mulderig, president of IPC, says he would be comfortable with tougher reporting and financial requirements. However, he warns: "Introducing anything that attempts to prohibit [fronting] outright would not be an intelligent approach, and it would make no sense to interfere with the legitimate use by captives."

IPC has recently opened a Dublin, a sign that Bermuda's captive community does not want to give up business to competing domiciles without a fight. The island's biggest cap-tive managers such as Marsh & McLennan and Johnson & Higgins have also located offices in other domiciles, while still running all captive business

from Bermuda. One of the two big excess-liability insurers on Bermuda has also dipped its toes into international waters. Last October XL opened a Dublin-based subsidiary aimed at capitalising on the favourable tax treatment offered to European companies

the Irish capital. Its main rival, ACE, has not yet decided to branch out into Europe, but has increased its marketing

activities on the continent.

XL has cut a new path for itself in the past year, in March it decided to float its shares on the New York Stock Exchange after its shareholders, many of whom set up the company in 1986 during a severe liability insurance shortage, voted to take the holding company.

Exel Ltd, public. ACE and XL were set up because of the mid-1980s liability crisis, and since liability insurance rates have softened and cover has become more available, the two Bermuda companies have struggled to maintain the growth they enjoyed in the first few years of their lives. For ACE and XL. Europe could provide the growth opportunities to offset stagnating domestic business.

One of the most commonly voiced criticisms of Bermuda is the high costs of operating a business from the island. In a move to ease the cost burden, the government abolished stamp duties this year. The abolition should help attract more big captives to Bermuda (stamp duties hit big compa-nies hardest and may have kept some large corporations away), although some of that money was clawed back when extra taxes were imposed on international companies in the form of a rise in the hospital

THE STOCK EXCHANGE

Ping-pong in a sluggish market

SHOULD THE Bermuda Stock ing preferred stock and bonds. Exchange stop playing ping-pong and start entering a

Every Tuesday, the weekly session of the exchange commences with a bizarre ceremony involving the three banks which run the market the Bank of Bermuda, the Bank of N.T. Butterfield and Bermuda Commercial Bank. Three numbered ping-pong balls are drawn by representatives of each bank so as to establish the order in which they make their bids that particular week.

It is scarcely a dynamic market. The index has ranged sluggishly between 680 and 730 this year. Some 19 Bermudian companies are listed, with nearly 30 issues in all, includ-

Total market capitalisation is some \$550m, with a handful of bigger stocks dominating the list, notably the banks of Ber-muda and Butterfield, Bermuda Electric Light and Ber-

There may be a chance to shake free from this backwoods image

But is there a chance to shake free from this backwoods image and set up a modern electronic market that could develop an international business? The idea is taken seriously by Mr Malcolm Williams, general manager of the

Bermuda Monetary Authority. He points out that, for a start, some 100 Hong Kong compa-nies have set up holding companies in Bermuda. "One would imagine that

there might be some interest if Bermuda provided a framework which provided for internationalisation of the stock exchange," he says. "A structure might be put into place to enable enhancement to international standards. It deserves to be looked at."

One local enthusiast is an expatriate American stockbroker, Mr Joseph Taussig. who was one of the founders of the Instinet electronic trading system now owned by Reuters. He is setting up an independent stockbroking firm - only the second or third in the island - called First Bermuda Securities and, to begin with, he sees a need to improve the local market for Bermudian stocks.

Looking ahead, however, he argues that an international Bermuda stock market could hope to exploit various niches. It could become a shadow Hong Kong exchange, for instance, in the run-up to the 1997 transfer of sovereignty to China, and elsewhere Ber muda could develop a kind of inter-dealer broking function for the major European and US

Some in Bermuda point to the Bourse in Luxembourg as providing an example of the kind of specialist market which it might be possible to estab-lish in the middle of the Atlantic without the benefit of any economic hinterland.

Obviously, Bermuda would be able to offer tax-free dealing, and it could arrange its reporting and disclosure requirements so as to be attractive, although this would

It could become a shadow Hong Kong exchange in the run-up to 1997

have to be done with discretion the New York or London markets were not to feel that their rulebooks were being undermined. Doubters can point to an

unhelpful precedent. Several

years ago, an attempt was made to set up an electronic market in commodity futures contracts in Bermuda, called Index. That initiative failed. But Mr Taussig ha ambitions. "If securities traders here look at the international marketplace and there are anomalies, they may be able to facilitate the market,"

he says. For the time being, however, they are still drawing ping-pong balls out of a hat on Tuesday mornings in Bermuda.

THE PAST year has been a busy one for Bermuda's rein-

surance community. A new-

comer entered the market last

year in the form of InterOcean Re, and a well-known local

player, Centre Re, was bought

by a giant Swiss reinsurer

the London market, was seen

last month.

Barry Riley

Dearth of local skills

Barry Riley looks at the professions

WANTED: SEVERAL hundred Bermudian accountants. Urging young Bermudians to go into the profession last month. Mr Dudley Cottingham, chairman of the public rela-tions committee of the Instititle of Chartered Accountants of Bermuda, insisted that the common conception of accountants as dull and boring was "just not true". Last month. nowever, only seven students sat the final exams set by the Canadian institute to which

the ICAB is affiliated. On typical pass rates, just three or four can be expected to have qualified when the results come out, which is not much for an institute with a

membership of some 480.
Though Mr Cottingham deplored the "alarming dearth" of Bermudians in accountancy. that does not mean that Ber muda is starved of financial skills. Quite the reverse, because all the big internarepresented and there are several small local firms, too. But only about 90 members of the institute are Bermudian, which means that local recruitment and training have seriously failed to keep up with the demands of the fast-growing international business sector.

"It will be way down the road, if ever, that we shall not need overseas chartered accountants to come in," says Mr John Gilbert, secretary to the institute. Only 8 per cent of members qualified in Bermuda, compared with 40 per cent in Canada and 36 per cent in the UK (there are comparatively few Americans).

The toughness of the qualification may have something to do with it. Including a degree course, it takes at least six years to become a professional accountant. In contrast, legal qualifications are generally thought to be a lot easier in Bermuda, and indeed the majority of the 160 lawyers are of Bermudian nationality. After a three-year law degree, the bar exams can be passed after another year, and then just another six-month period needs to be spent in a profes-

sional firm for qualification. "There's a good stream of young Bermudian lawyers coming through," says Mr Frank Mutch, a partner in one yers, Dill & Pearman. The other is Appleby, Spurling & Kempe. Historically, the big two were strongly linked with Bank of Bermuda and Bank of Butterfield respectively, but the profession has been opening up, with the establishment of a number of smaller firms and these days the banks employ a broader spread of

The number of lawyers in public practice has more than doubled in the past decade. Most target the lucrative international corporate husiness, and expertise is regarded as generally high in most areas although Bermudian lawyers cannot be expected to be highly experienced in tax or the most specialised technical aspects of commercial law.

It is a relatively open profession - Commonwealth qualifications are accepted, in the absence of a Bermudian law school - and, given the basic framework of law, it is possible for an English QC to be brought in when it is not possible to handle major commercial disputes locally.

Lawyers, accountants and bankers come together in the Bermuda International Business Association to promote common interests. BIBA works closely with the minister of finance in developing new legtrust law.

The larger professional firms and the banks all have strong links with other offshore jurisdictions in the Caribbean, Europe and south-east Asia, making it possible for the pro-fessional community to keep Bermuda strongly placed in what is an increasingly com-petitive and fast-moving global offshore marketplace.

REINSURANCE

Big deals in a busy year

from a US investment bank this year, and then joined forces with another older Bermuda company, Pinnacle Re, as an obvious fit The biggest news was undoubtedly September's \$63.7m acquisition of Pinnacle Arranging the Pinnacle deal was not easy. The main obstacle was the outstanding multi-million dollar lawsuit filed against it by the joint liq-uidators of Mentor Insurance, Re by Centre Re, Bermuda's

will take over Pinnacle's book

biggest reinsurer with \$1.3bn of assets and majority-owned by Zurich Reinsurance since it the Bermuda captive of the Ocean Drilling and Exploration Corporation (Odeco) which collapsed in 1985 with liabilities of just under 19bn. Pinnacle had bought out J.P. Morgan, the US bank, earlier this year. The deal followed three months of negotiations between Centre and Pinnacle's provided financial reinsurance for Mentor, and the US liquidaformer owners, UK broking group C. E. Heath. Heath lacked the financial muscle to tors of Mentor filed suit against Pinnacle. Although the settlement of the litigation – the terms of huild Pinnacle into a major player in the niche financial

reinsurance market, and had been looking for a buyer for which were not disclosed - came as a relief to Mr Bruce Pinnacle for some time. Swann, Pinnacle's chairman, By contrast, Centre Re, backed by the financial might he was disappointed at not get-ting the chance to clear the of Zurich Re, one of the world's largest reinsurance groups with a \$34bn balance sheet, company's name in court. Once the litigation was set-tled, Pinnacle and Centre sorted out the details of the was looking to expand, espe-cially into the UK market. Cendeal relatively rapidly. Under the arrangement, which should tre has done most of its busi-ness in the US, and Pinnacle, with an established presence in be approved by Heath's share-holders this month, Centre Re

tex, a newly formed holding company owned by Pinnacle's management, will buy Pinna-cle's shares for \$63.7m. Pinna-cle and Vertex will eventually be liquidated, leaving the former Pinnacle people running a new outfit, CentreLine, as a

subsidiary of Centre Re. CentreLine, under the man-agement of Mr Swann and his team, will then take on all of Centre Re's time and distance reinsurance portfolio (no-risk policies which guarantee the insured a specific future pay-ment based on the premium paid and the money the rein-surer makes from investing that premium), and add it to Pinnacle's premium book of \$155m, primarily financial rein-surance for Lloyd's of London syndicates. It will initially be syndicates. It will initially be capitalised at around \$50m, and should become the largest single reinsurer of Lloyd's.

The birth of CentreLine will add more weight to Bermuda's already hefty reinsurance industry. Before the Pinnacle-

Centre deal, seven financial reinsurers on the island at year-end 1990 had combined capital and surplus of about \$511m, and more than \$3.4bn in

The newest reinsurer in Bermuda is Inter-Ocean Re, owned by American Re of New York and 10 other international companies from across the globe. It was set up last October with an initial \$25m of capital, which the owners have pledged to increase up to \$100m. Inter-Ocean will provide financial reinsurance for its owners, and for other insurance companies. for other insurance companies. captives and big international

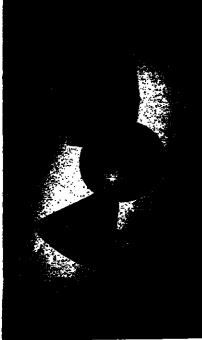
Another newcomer is Sphere Drake Underwriting Management (Bermuda), established in September last year after Mr Jonathan Crawley jumped ship from Aneco Reinsurance to set up with the bala of \$500m in up, with the help of \$50m in capital from UK underwriting group Sphere Drake, a new company specialising in insuring and reinsuring small and medium-sized captives and similar entities captives and similar entities, such as risk retention groups, self-insured funds, rent-a-captives and char-

tinds, rent-a-captives and char-itable trusts.

In the last four months of 1990 Sphere Drake wrote \$7m worth of business, and Mr Crawley estimates that it will write \$25m in premiums for the full year 1991.

Patrick Harverson

GLOBAL EXCESS LIABILITY COVERAGE \$100M



"... When the planets What plagues ... what mutiny! Direct and crack... The unity and calm of

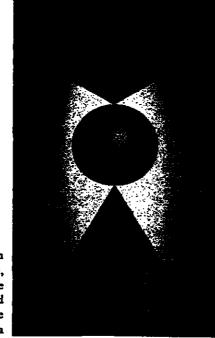
William Shakespeare (1564-1616)

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Native banks' domination threatened

'Quick fix' attacked

FINANCIAL TIMES MONING AND THE GOVERNMENT IS Seeking a quick fix for the conomy. But they may not understand what they are doing." So says the controverdoing.

doing.

sial Mr Donald Land and chief executive on the Bank of Bermuda.

Depending on your view, Mr Lines is every distance of the state of the Bank of Bermuda.

Depending on your view, Mr Lines is every distance of the Bank of Bermuda. doing." So says the controversial Mr Donald Lines, president and chief executive officer of

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da's hard-earned financial republic da's hard-earned financial republic data hard-earned financial republic defender of a lucrative monopole Depending on your point of view, Mr Lines is either the

defences

defenc The second of th the finance minister, proposes to license up to a dozen major international trust companies, which would probably be sub-Total Sea Bay sidiaries of British, American, Canadian and Swiss banks

These trust companies would not actually get banking licences, so that the local banks would continue to have Danks would con deposit tak-a stranglehold on deposit tak-ing and lending business. Howing and lending business. However, the domestic market would be of little interest to overseas would allow them to licences would allow them to

carry out most of the pusiness they would want to transact in they would want to transact in an offshore centre.

Back in the 1960s Bermuda decided to internationalise its decided to internationalise its Total 1 its banks. The top two native banks, Bank of Bermuda and banks, Bank of Bermuna Bank of N.T. Butterfield, have therefore maintained their

Trende for a desi domination.
In fact two or three new In fact two or three issued banking licences were issued in the late 1960s, but only Berm the late 1500s, but only in muda Commercial Bank, in muda Commercial Date which Barclays has a minority which Barclays has a minority stake, and to which it supplies management under contract, menagement business independently. Even so it has been struggling - recording a net loss of \$1.6m in 1990 – and has largely pulled out of retail banking to concentrate on corporate and trust activities. Assets were \$420bn at the Sep-

Perhaps it is not surprising that BCB's managing director, himself a Barclays man on secondment, should enthuse about the scope for opening up the Bermudian banking sector.

"Huge amounts of business go elsewhere because there are no international banks here." Mr Richard Francis points out. He says exempt companies in Bermuda have over \$60bn of assets, but foreign currency deposits in the island are only \$7bn and securities funds

amount to just \$5bn. That leaves on his calculation \$48bn which has disappeared overseas. He points out that although there may be only three banks licensed in Bermuda at any time, there are several more in hotel rooms operating unofficially as "suitcase" banks. "Carpetbagging banks are taking the business away," he claims. "We have to bring some of that back to Ber-

The Bank of Butterfield is even less enthusiastic about the intrusion of outside trust companies. "We have difficulty in seeing what the government think they will receive back by permitting external companies to operate," says Mr Charles Gunn, the deputy general manager in charge of the trust

epartment. Still, the implications for banking operations could be positive, he thinks. "We are going to see some very good opportunities in the next cou-

ple of years."

Butterfield raised its net ncome from operations from \$19.4m to \$21.1m in the year to June, and its balance sheet total was stable at just over \$3bn. In contrast, Bank of Bermuda suffered a marginal fall in net income to \$27.5m for the same period, and its total assets reached \$5.8bn. Bank of Bermuda is larger in its corporate and offshore activities, but may be rather smaller in terms of domestic retail banking.

Bank of Butterfield has stolen a march over its bigger rival by obtaining a branch banking licence in London, where its upgraded City opera-tion - including the stockbroking firm Seymour Pierce is due to be functioning before the end of this year.

This reopens something of an old sore in that Bank of Bermuda was turned down when it negotiated for a London licence in the late 1980s. Although the Bank of England was initially welcoming, it then changed tack and ruled that the lack of local supervision in Bermuda disqualified the Bermudian banks from full recognition in the UK.

Butterfield's subsequent admission to London this summer reflects the recent beefing-up of regulation in Bermuda. Mr Malcolm Williams, an ex-Bank of England official, was recruited from Bahrain to install a structure of banking supervision, and has subsequently been appointed as gen-eral manager of the Bermuda

Monetary Authority. The BMA has been given the powers to regulate and inspect, and it now requires regular reporting by the banks. "We at the BMA can now give the necessary comfort to the Bank of England," says Mr Williams.

eanwhile Bank of Bermuda has established branches in Luxembourg and New York and plans to set up an operation in Dublin's International Financial Services Centre, which will give it access to European Community markets. It has a representative office with 34 people in London. But, says Mr Lines: "We have no present intention to set up a full branch in London. We have our hands full at pres-

Both Bank of Bermuda and Bank of Butterfield are niche banks in world terms, seeking to develop offshore networks in places like Hong Kong, Luxembourg, Cayman and the Chan-nel Islands. Internationally they are in substance trust companies rather than banks, which has saved them from damaging involvement in third world or international corpo-

Compared with its near \$6bn of deposits, Bank of Bermuda has mutual funds under administration globally of \$17.1bn, and this excludes private banking assets.

Mr Lines points to the risks of going downmarket, and of undermining the reputation that has been laboriously built up for the territory over many years. "Our image as the pre mium location for trust business could quickly be destroyed." he warns.

But it appears that the government no longer believes that what is good for the Bank of Bermuda is necessarily good

OFFSHORE TRUSTS

Opening for international banks

WITHIN THE next few weeks, several Bermudian accounting and law firms hope to obtain licences to set up offshore trust companies. This will represent the first expansion of the sector for some years, and follows the coming into force of a new law last month to regulate offshore trusts.

It has already been possible for local professionals to act as personal trustees to offshore trusts, but this is really practicable only in cases where there are individual relationships. For the purposes of interna-tional marketing, a corporate structure is regarded as cru-

More radically and controversially, the government has plans to open up Bermuda to big international trust companies one by one over the next couple of years. These will typically be offshoots of major international banks.

Mr David Saul, the finance

minister, talks about issuing six licences in 1992 and another six subsequently. "If they will bring business to Bermuda and enhance our reputation, they will get a licence,"

In the meantime the accountants and lawyers are pressing The finance minister talks about six licences in 1992 and

six thereafter

ahead. Cooper & Lines, for instance, which is the Bermuda arm of Coopers & Lybrand, is setting up two companies "Bermuda can offer to a European resident a viable trust domicile," says partner Mr Raymond Medeiros, although he thinks the poten-

tial may be less in the case of a US resident. Mr Gregory Haycock of

KPMG Peat Marwick is also keen to exploit the new opportunity. "Business is coming from clients that know Peat Marwick as an institution but don't know the Bank of Bermuda or the Bank of Butterfield," he says.

But Mr Haycock is anxious that quality standards should be maintained. He expresses concern, for instance, about so-called asset protection trusts, which can be used to shield people from creditors, or even from ex-wives. "We don't want that kind of busines

Views differ on this subject, however. Mrs Linda Milligan-Whyte, partner in the law firm Milligan-Whyte & Smith, suggests on the contrary that asset protection trusts are the way to go". But she agrees that the decisions of overseas courts should be respected, and trusts set up with the specific intention of defrauding credi-

Mr Frank Mutch is a partner in Conyers, Dill & Pearman, one of the three law firms that already runs a trust company, and one that is therefore exposed to new competition. However, he expects that lawyers in Bermuda will all see the benefits of a growing

The banks would be most vulnerable to a wave of poaching of staff

demand for various kinds of legal services from the new

His concern is over the amount of the new trust company work that will actually be done in Bermuda. "I doubt that in some instances it will be very much," he considers. "With faxes, the value-added services can easily be provided overseas. The trend is for clients to have already decided who they want to provide advice '

Meanwhile, there is growing concern that the opening up of the offshore trust business over the next couple of years will lead to a wave of poaching of staff, something to which the banks would be the most

vulnerable. But Mr Saul is determined to go ahead. Already he has received discreet approaches from most of the major international operators in the field. He thinks that, unlike the local accountants, who expect to draw business largely from European locations suc Channel Islands, the big international trust groups will transfer clients from the Caribbean and Hong Kong, though Europe will be fruitful too.

Trust business up-and-coming," he suggests.

Barry Riley

MUTUAL FUNDS

Hopes rise of rapid expansion

AFTER A period of marking time, there are hopes that Bermuda's offshore mutual funds industry will soon start to expand more rapidly. Already the size of existing funds has been bolstered by the strength of most major bond and equity markets over the past year, although new funds have been few and far

betwe Statistics are hard to come by, but there may be something like 200 mutual funds domiciled in the island. The biggest custodian, Bank of Bermuda, recently disclosed that it had mutual funds worth \$5.2bn under administration in the territory, so the sector as a whole could control investments worth anything up to

Growth has been handicapped, however, by Bermuda's virtual exclusion from the vast US market, and by growing competition from European fund administration Barry Riley | centres such as Luxembourg, the Channel Islands and more recently Dublin, where Bank of Bermuda is planning to set up a subsidiary. Luxembourg and Dublin are attractive for funds has obtained recognition from the UK regulator, the Securities and Investments Board, which means that it can be their promoters wish to sell in the European Community.

Three years ago Bermuda rushed through special measures in order to qualify as a "designated territory" under the UK's Financial Services Act. This meant that

Growth has been handicapped by virtual exclusion from the US market

Bermudian funds could obtain marketing rights in the UK, subject to compliance with cer-tain conditions. According to Mr David Saul, the finance minister, designated status was important "for the sake of Bermuda's reputation".

However, disappointingly little has come of it so far in practice. Only one fund. Orion. marketed in the UK just like a domestic unit trust and it can, for instance, be listed in the FT with its address and telephone

All the same, there are hopes that Bermudian funds will soon become more active. According to Mr Idwal Wyn Hughes, financial secretary to the ministry of finance, two other funds are about to be

tered in the UK. There have also been contacts with Japan, which only accepts overseas mutual funds from OECD member states, including offshore competitors such as Luxembourg and Ireland. After lengthy negotiations, Japan has agreed that Bermuda has OECD status through the UK, but it still regards the island as a dependency, and therefore not acceptable as a base for

In contrast, funds from

Jersey and Guernsey have been declared eligible for marketing in Japan because the Channel Islands have a slightly different constitutional position.

Bermuda is notable as the international base of the US mutual funds giant Fidelity -Mr Saul doubles as head of Fidelity International - and several other international groups such as GT are repre-

"You can see things more clearly if you are far away from the centre"

sented. Then there are the local bank funds, such as Butterfield's Buttress series. According to lawyers such as Appleby, Spurling and Kempe, mutual fund activity has been quiet for much of this year, but recently the number of inqui-ries has picked up, suggesting ries has picked up, sugge

that more new funds could be

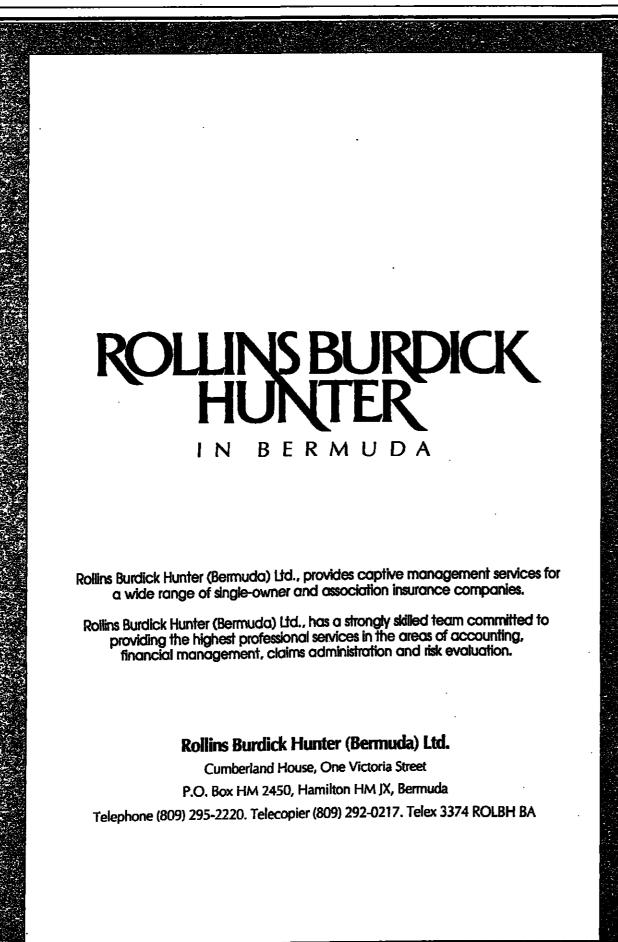
launched soon.

Only the banks and one independent company actually manage portfolios in Bermuda, as opposed to simply handling the administration there, but there are hopes that an actual investment management industry could develop. The single independent in question is Orbis, which arrived from Hong Kong and now runs three Bermuda-based global equity

funds, helped by a research off-shoot in London. Mr Geoffrey Gardner, its investment manager, is involved in the development of a local society of financial analysts, which now has 50 members, and helps to train Bermu-

dians for the US qualification of chartered financial analyst. Modern communications, he ays, make it much more practicable to manage portfolios from an isolated location such as Bermuda. "You can see things more clearly if you are far away from the centre." he Says.

Barry Riley





Patrick Harverson on how the lifeblood of the local economy has been coping

Tourism feels a chill from the US

THEY USED to say that when the US economy caught a cold, European economies caught the flu. In Bermuda, where tourism is the lifeblood of the local economy and where more than four out of every five visiting tourists are American, the US recession has left the island feeling distinctly poorly.

Bermuda has been particularly afflicted by the economic chills of its neighbour because so many of the island's visitors come from the north-east of the US, where the recession has been most severe. Always an expensive place to visit at the best of times (even for well-off Americans), Bermuda has seen the number of US visitors drop as pursestrings have been tightened in New York, Boston and Philadelphia.

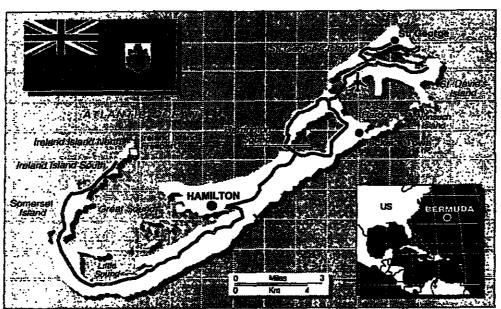
Bermuda tourism was also hit by the Gulf war, though perhaps less so than other vacation spots favoured by American holidaymakers. Fear of terrorist attacks on US airlines, and the feeling that it was improper to go away on expensive foreign holidays when the nation's soldiers were fighting in the Middle East kept many Americans at home.

nome.

The impact of the war on Bermuda, however, was tempered, partly because of its proximity to the US (it lies only 568 miles east of North Carolina so it feels a safer, less far-away place for nervous Americans) and partly because of the political stability and high level of security that the former British colony boasts.

Although the worst of the slump in tourism is probably over (the US economy is coming out of recession and Americans' fear of travelling abroad has abated) the effects will be felt on the island for some time to come. According to the most recent figures, the number of tourists who have visited Bermuda so far this year is down about 14 per cent from last year's total of 547,318, which itself was down on 1989 and well below the peak in 1987 of over 631,000.

The headline figure, however, can be misleading. About 13.5 per cent of the island's visitors arrive on cruise ships, stay for only a day or two, and spend relatively little money on local



goods and services. Tourists who arrive by air are the ones that matter, but here the numbers are also down by almost 14 per cent.

The majority of visitors by air are North American, middle-aged or older, and a significant number are making return trips. The high repeat factor – last year 42 per cent had been to the island before – provides a strong backbone to Bermuda's tourist industry. The warm weather, comfortable lifestyle and safe streets attract older, wealthier visitors

Retailers have been hit by the drop in tourists. Curbs on cruise ships in Bermuda's harbours make matters worse

back, and their custom means the country is better insulated against the vagaries of fashion that afflict other holiday resorts.

If the number of visitors to Bermuda has been declining steadily in recent years, so has the prosperity of its hotels. Troubled by high costs (hoteliers blame the unions for making excessive wage demands), intense competition and weakening demand, the island's hotels record one of

the lowest rates of return on investment in the world. In 1989 just 13 per cent of revenue was produced as income, compared with an average for comparable hotels worldwide of 32

per cent.

Hotel occupancy

Source: Bermuda Hotel Association

Bermudiana lost its way because its owner. Forte, the UK group, did not seem fully committed to the hotel.

Although big hotels have closed and others are less than full, the Bermudian govern-

ment has granted permission

for a new 400-room Ritz-Carlton on the south shore of the

island. However, the new Ritz-

Carlton will not add to the

total of beds on Bermuda,

which the government holds at

fered from the drop in tourists,

so have Bermuda's shop-

owners, who have also been hurt by a fall in domestic con-

sumer spending. Moreover, the government's decision to cut

While the hoteliers have suf-

10.000.

Already this year several large hotels have announced that they will close for the winter. While they claim that the closures are needed for redecoration and refurbishment, and some work is undoubtedly needed to meet new government-imposed quality standards, after a poor summer hotel owners will welcome the savings to be made from shutting down and laying off staff for the slow winter months.

On top of those closing for the winter, there are at least two large hotels that have been mothballed for several years and that look as if they will lie idle for the foreseeable future: the former Club Med (and Holiday Inn and Loews before that) near St George, and the Bermudiana in downtown Hamil-

The remoteness of the St George site was a major drawback for Club Med and others, while Bermudiana appears to have suffered from its proximity to the more luxurious Princess hotel across the road. Hamilton, it seems, was not big enough for both, although locals and the Bermuda ministry of tourism argue that the

the number of cruise ships allowed to dock in Bermuda's harbours has made matters worse for the retailers.

Ironically, the cut was introduced because too many cruise ship passengers were stopping in Hamiiton. The cruise ship issue came to a head in 1966-87, when 188,000 passengers went ashore, clogging the shops, restaurants and the streets and generally making life difficult for locals and hotel residents alike

In keeping with Bermuda's avowed intention to minimise the ecological impact of tourism, the government agreed to reduce cruise visitors to 120,000 by limiting visiting ships to four a week, spread between Hamilton, St George in the east and Dockyard in the west of the island.

The reduction in cruise ships, however, combined with the US and local recession, left shopowners (who had supported the cuts) worryingly short of customers. Although publicly remaining loyal to its 120,000 target, the government has been allowing an extra cruise ship or two into the island to ease the retailers'

Of equal concern to the island, however, is British Airways' decision to cut from four to two the number of its weekly flights from London during the winter. BA blamed the excessive cost of flying to and from Bermuda and of maintaining staff on the island for a decision which has left a nasty taste in the mouth of some Bermudians, who feel BA has long abused its monopoly position by charging excessive amounts for what are usually scarce seats.

Mr Jim Woolridge, the island's veteran tourism minister, says he has been in talks with other European airlines about flying to Bermuda, but at the moment nothing appears to be in the pipeline. If Virgin, or Lufthansa, say, were prepared to fly to Bermuda, Mr Woolridge says the UK government has indicated it would allow a rival to BA to open a route to the island.

Attracting visitors from ourside the US and UK is an important part of Bermuda's future. Aware of its over-reliance on North American tourism, the government has begun

Tourist haven: warm weather, comfortable lifestyle and sale streets

to market the island's weres more aggressively on the European continent (there are high hopes of breaking into the German and Scandinavian markets) and in Japan, whose golfmad tourists would find Bermuda's rich fairways and greens a big draw. It has also tried hard to sell the cooler winter months, where the temperature often averages a pleasant 70' Fahrenheit.

Bermuda's problem, however, is that it has to compete with rival islands in the Carib-

bean, where the sun shines hotter all round the year, where accommodation and flights are often cheaper and the local life more exotic, and where the beaches look just as attractive in travel agents' brochures.

Yet, no one is suggesting that Bermuda as a tourist destination faces a crisis. Its fine summer weather, beautiful pink beaches, warm blue seas, safe streets and ample sporting facilities remain a powerful lure to the traveller seeking a

more measured pace of life.
All of the above makes Bermuda especially popular with older tourists, particularly from the US. According to the World Tourism Organisation, people over 55 will grow from 21 per cent of the US population to about 27 per cent by the year 2010. Given that 30 per cent of all visitors by air to Bermuda are over 50, the ageing of America could prove the key to securing the future prosperity of the island's tourist business.



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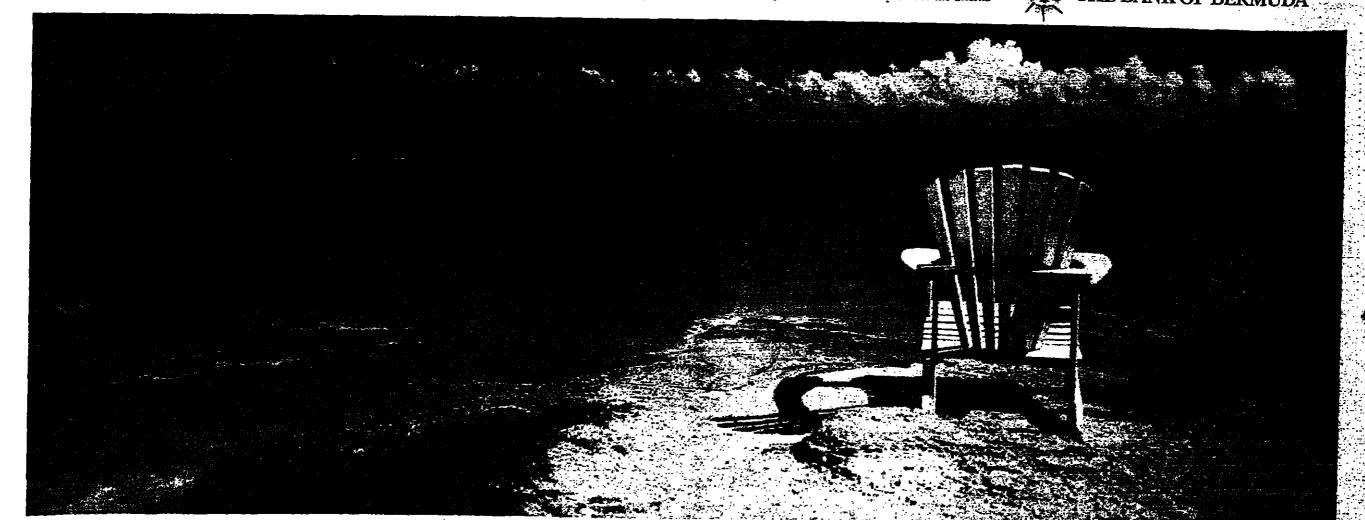
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